

March 28, 2022

SUBJECT: REQUEST FOR PROPOSALS FOR THE PERFORMANCE OF EXPERT PROFESSIONAL MASTER PLANNING, ARCHITECTURAL AND ENGINEERING SERVICES FOR THE REDEVELOPMENT OF NEWARK LIBERTY INTERNATIONAL AIRPORT - VISION PLAN (RFP# 6000000900)

Dear Sir or Madam:

The Port Authority of New York and New Jersey (the “Authority”) is seeking Proposals in response to this Request for Proposals (“RFP”) for a Consultant to provide expert professional master planning, architectural and engineering services for the Redevelopment of Newark Liberty International Airport – Vision Plan.

The scope of services to be performed by you are set forth in Attachment A to the Authority’s standard agreement (the “Agreement”) included herewith. You should carefully review this Agreement as it is the form of agreement that the Authority intends that you sign in the event of acceptance of your Proposal and forms the basis for the submission of Proposals.

PRE-PROPOSAL MEETING

A virtual Pre-Proposal Meeting is scheduled on April 5, 2022 at 2:30 P.M. Eastern Time (ET). Please use the below link to access the meeting on April 5th.

Event address for attendees: [Pre-Proposal Meeting](#)

I. PROPOSER REQUIREMENTS:

The Authority will consider only those firms who are able to demonstrate compliance with the following minimum qualifications requirements:

- A. Successfully completed at least one (1) Master Plan study, within the last ten (10) years, valued at a minimum of \$5 million, for a large hub airport serving at least 15 million annual air passengers.
- B. Provided program planning and design services, within the last fifteen (15) years, for the development or redevelopment of an international airport (with a construction value of at least \$500 million) serving at least fifteen (15) million annual air passengers and containing at least three (3) terminals, with at least one terminal exceeding one million square feet. For the purposes of this requirement, program planning and design services shall have included, at minimum: (1) performing demand analyses and determining facility requirements; (2) performing airside, terminal and landside modeling analyses; (3) determining the preliminary basis of conceptual functional design for the terminals at the international airport; (4) determining the landside and airside impacts of terminal (re)development; and (5) performing support facilities and utilities infrastructure planning.

A determination that a Proposer meets the forgoing requirement(s) is no assurance that the Proposer will be selected for performance of the subject services. Firms that do not meet these requirements shall not be considered.

II. PROPOSAL FORMAT REQUIREMENTS:

To respond to this RFP, the Proposer shall submit a concise Proposal in response to each of the following basic criteria:

- A. To be acceptable, this Proposal shall be no more than **20** pages, using 12 point or greater font size, not including resumes. The page limit pertains only to Letters G, H and I in Section III, below. Each resume shall be a maximum of two-pages using 12 point or greater font size. The Proposal pages shall be numbered. The cover page of your submittal must be labeled to include the **RFP Number 6000000900** and title as indicated in the “Subject” above, full legal name of your firm and your firm’s Port Authority Vendor ID number.

If your firm is not a registered vendor with the Port Authority, please visit <https://www.paprocore.com/irj/portal> to create an account and receive a PA Vendor ID number.

For further instructions for creating a PA Vendor ID number and answers to frequently asked questions please visit: https://www.paprocore.com/irj/servlet/prt/portal/prtroot/pcd!3aportal_content!2fcom.pany.nj.fld_Anonymous!2fcom.pany.nj.ivw_supp_registration_id.

- B. Separate each section of the Proposal with a divider that is labeled in accordance with the letter of the requirements specified below in Section III.
- C. In each submission to the Authority, the Proposer shall use its **FULL LEGAL NAME WITHOUT ABBREVIATIONS**. Failure to comply with this requirement may lead to delays in contract awards and contract payments, which shall be the responsibility of the Proposer.
- D. **The Port Authority has transitioned to an entirely digital submission process for the receipt of proposals in response to this RFP using the Bonfire platform, located at the link below.**

Proposers must register and create a free Bonfire account at the provided link in order to log in and download the referenced solicitation and associated information, and in order to upload proposal submissions. Registration on the Bonfire platform requires a registration that is separate and distinct from all other Authority software platforms.

The Authority shall accept only those proposals in electronic format for which the submission or modification is completed at the time of the Proposal Due Date. Proposal submissions will be accepted by upload only, at <https://panynj.bonfirehub.com/portal/?tab=login> and must be uploaded and received by the Authority **no later than 2:00 P.M. Eastern Time (ET) on April 25, 2022**. Emailed submissions, hand deliveries and mailed deliveries (e.g., UPS, USPS) will not be accepted.

Proposal submissions must be uploaded, submitted and finalized prior to the Proposal Due Date. Proposers are strongly urged to allow sufficient time of at least one (1) day prior to the Proposal Due Date to begin the uploading process and finalizing the Proposal submission. Proposers will receive an email confirmation receipt with a unique confirmation number once a Proposal submission is finalized.

Proposers will be permitted to submit modifications to Proposals or withdraw previously submitted Proposals electronically up to, but not after, the time of the Proposal Due Date.

- E. Interested Subconsultants are encouraged to add your firm to Port Authority certified Subconsultant's list for this RFP using the following link: <https://www.panynj.gov/port-authority/en/business-opportunities/solicitations-advertisements/professional-services.html>. Prime proposers can access Subconsultants information by using the same link.

III. SUBMISSION REQUIREMENTS:

To respond to this RFP, provide the following information:

- A. In the front of your Proposal, provide a copy of Attachment B (Agreement on Terms of Discussion), signed by an officer of your company. If proposing as a joint venture, each firm in the joint venture must sign a copy of Attachment B.
- B. A completed copy of Attachment C (Company Profile).
- C. Transmittal Letter

Submit the transmittal letter, on letterhead, signed by an authorized representative, demonstrating compliance with the aforementioned "Proposer Requirement" as noted in Section I above. For all projects referenced, include the name of the client/company and the client/company's contact information for verification purposes.

In addition, include a statement indicating whether the Proposer is proposing as a single entity, or as a joint venture.

1. If a single-entity proposer cannot demonstrate that it meets all of the referenced qualifications, then the single-entity proposer may, with others, form a joint venture and request that the joint venture be deemed to be the Proposer (i.e., members of the joint venture may meet the qualification requirement collectively). If a common-law joint venture submits a proposal, all participants in the joint venture shall be bound jointly and severally and each participant shall execute the proposal.
 2. If the Proposer is a joint venture, the joint venture's Proposal shall contain an executed teaming agreement, or alternatively, if the entities making up the joint venture proposer have not executed a teaming agreement, the joint venture's proposal shall contain a summary of key terms of the anticipated agreement. If the joint venture proposer is a consortium, partnership or any other form of a joint venture, or an association that is not a legal entity, the Proposal shall include a letter signed by each member indicating a willingness to accept joint and several liability until the point at which a corporation, limited liability company or other form of legal entity is formed, if any (firms shall remain jointly and severally liable in the absence of the formation of such legal entity), for the purposes of undertaking the Agreement.
- D. Provide the "multipliers" referred to in subparagraph 6A. of the accompanying standard Agreement including a breakdown of said multiplier, indicating all of its components (e.g., vacation, holiday, sick pay, workers' compensation, office rent, insurance, profit).
 - E. Staff Qualifications and Experience

In this section, detail the experience of key individuals (including subconsultant(s), if any) to be responsible for the successful completion of the contemplated services. Attach a detailed resume for each key individual who will be assigned to perform the requested services. The resumes should include their relevant experience and specific areas of

expertise, their education, professional credentials and clearly identify the years of experience in the field related to the tasks for which the individuals will be responsible.

The Proposer should elaborate on the extent to which the specific team for the proposed work includes Minority Business Enterprises/Women-owned Business Enterprises (M/WBE), Service-disabled Veteran-owned Businesses (SDVOB) and Local Business Enterprises (LBE) Participation either across functions within the scope of work or for specific functions within the scope of work; and the extent to which there will be services provided by minority and women individuals, SDVOBs and LBEs in a variety of meaningful, core positions as leads on the specific team.

- F. Provide a staffing and cost analysis (including subconsultants, if any) for each task to be performed as identified in Attachment A using the Excel spreadsheet (attached separately) called *Attachment D – Staffing & Cost Analysis Sheet*. The staffing and cost analysis should provide a breakdown for each discipline identifying hours of work per task, reimbursable direct costs, actual hourly pay rate, and multiplier / billing rate. Indicate billing rates for partners or principals and actual hourly rates for all other billable employees. Compensation for premium pay (i.e. holidays, shift differentials, regular days, weekends and night work or union required payments) must be included.

G. Technical Approach

A detailed description of the proposed technical approach to be taken for the performance of the required services for each task in Attachment A, and a schedule for completion of said tasks. Factors addressed in your technical approach shall include, but are not limited to, your proposed methodology and strategy for performing the services described in Attachment A as well as any specific software or other technology you may employ in the performance of these services.

H. Firm Qualifications and Experience

Specific relevant experience of your firm. Submit your firm's qualifications and experience in providing the services specified in Section I, "Proposer Requirements." For all projects referenced, include the name of the client/company, a brief description, the value of services performed, client's contact information for verification purposes. Indicate whether said projects were completed on schedule and within budget. Provide an explanation, if applicable, for why a project was not completed on schedule and/or within budget.

Include how your firm has included diversity and inclusion principals into your past projects. Your description of past projects may include specifics such as (when appropriate):

- A description of any efforts your team undertook to incorporate the community or develop community-based programs into the project.
- A description of how your firm incorporated diversity in prior projects.
- Whether your firm has adopted its own, or been required to follow M/WBE goals and how your firm performed in meeting them?
- What was the MWBE(s) role?
- Did the MWBE have signoff responsibility for its services?
- Did the MWBE attend meetings status meetings with the owner?

I. Management Approach

Provide a detailed description of the proposed management approach to be taken in performance of the required services. This shall include, but is not limited to:

1. A staff organization chart that identifies the key individuals who will be assigned to perform the services requested, their firms, work locations, and a clear management structure for sharing project responsibilities, work allocation, oversight, deliverable, costs and reporting responsibilities across multiple offices during performance of the services stipulated in Attachment A. For all intended subconsultant(s), indicate their MBE/WBE status with the Authority.
2. Your proposed organizational structure shall be responsive to the Authority's needs; shall include your approach and schedule for keeping the client apprised of the project status, if applicable; and shall ensure the quality of the services to be performed.
3. The proposed team should include a Program/Project Manager and additional management staff as necessary to perform the scope of work as described in Attachment A. Indicate how you will assure commitment to the subject services of these key personnel and your plan for providing equally qualified personnel in the event a key person becomes unavailable during the progress of the work. Notwithstanding the aforementioned required plan, it is expected that key personnel submitted in response to this RFP will be committed to this assignment for its duration. The Consultant shall not remove or replace its Program/Project Manager or any other key personnel, as identified by the Authority, without the written consent of the Authority and the Authority will not consent until the Consultant has proffered a candidate with comparable credentials to that of the previous key person, acceptable to the Authority.

The Proposer should elaborate on the Firm's culture around Diversity & Inclusion, any policies, practices or procedures demonstrating the depth of the Firm's valuing Diversity & Inclusion, including awards, accolades or other forms of recognition.

Include as comprehensive as possible the Proposer's planned approach to achieving or exceeding the target levels of M/WBE, SDVOB and LBE participation, including specific strategies to achieve M/WBE, SDVOB and LBE participation in a variety of core functions and positions.

- J. Your attention is directed to Paragraph 18 of the Agreement in which the Authority has stated the Minority Business Enterprises (MBEs), Women-owned Business Enterprises (WBEs), Service-disabled Veteran-owned Business Enterprises (SDVOBs), and Local Business Enterprises (LBEs) goals for participation in this program. In order to facilitate the meeting of these goals, the Consultant shall use every good-faith effort to utilize subconsultants who are Authority-certified MBEs, WBEs, SDVOBs or SDVOBs certified by the State of New York, and/or LBEs to the maximum extent feasible. A listing of certified MBE/WBE/SDVOBs firms is available at <https://www.panynj.gov/port-authority/en/business-opportunities/supplier-diversity/directories-of-MWBE.html>.

In order to be eligible for LBE participation credit, a firm must have its principal business office located within a Local Zone or conduct significant business activities within a Local Zone. Any recent business presence established for the purpose of LBE eligibility, including but not limited to new project satellite office locations and the hiring of Local

Zone employees, will not be considered. The Consultant and Subconsultant shall consult with the Authority's Office of Diversity, Equity and Inclusion (ODEI) and the Community Outreach Offices for lists of potential LBEs. Additional information on LBEs and LBE meetings scheduled by the Port Authority are available at: <https://www.ewrredevelopment.com/> The Port Authority has not checked the references, capabilities or financial background of firms listed as LBEs, but is making such information available solely for the purpose of informing the Consultant and Subconsultant of LBEs who may be interested in providing services and/or materials to the Consultant or Subconsultant. A firm does not need to be on a local list to qualify as an LBE. Firms that are on an LBE list provided by the ODEI or Community Outreach Offices that are not ODEI certified MWBEs or SDVOBs may still be considered for MWBE or SDVOB Participation Credit. If a Consultant or Subconsultant would like to utilize a firm that appears to meet the Port Authority's criteria for MWBE and SDVOB certification and is technically competent to perform proposed Work to be subconsulted to them, please notify the ODEI for expedited MWBE or SDVOB certification. A Port Authority certified M/WBE or SDVOB that also qualifies as an LBE is eligible for participation credit towards more than one goal.

A Subconsultant must prioritize the use of Minorities and women for employment opportunities residing within "Priority Zones" which shall mean from the localities in the following order of prioritization: as a first priority, the municipalities of Newark and Elizabeth ("Zone 1"); as a second priority, the Counties of Essex, Hudson and Union; as a third priority, Middlesex and Bergen Counties; as a fourth priority, within the Port District in the State of New Jersey; as a fifth priority, within the Port District in the State of New York; and as a sixth priority, anywhere else outside of the Port District.

For each Task Order to perform work issued under this Agreement, the selected Consultant(s) shall submit to the Authority for review and approval prior to commencing any services, along with invoices, the Statement of Subcontractor Payments in the form of the MBE/WBE Participation Report (Form PA 3760C) and concerning SDVOB participation, the Proposer shall submit the SDVOB Participation Plans (Form PA 3760SDV1), both of which may be downloaded at <https://www.panynj.gov/port-authority/en/business-opportunities/Vendor-Resources.html>.

The Authority has a list of certified MBE/WBE/SDVOB service firms which is available to you at <http://www.panynj.gov/business-opportunities/supplier-diversity.html>. The Consultant will be required to submit to the Authority's Office of Diversity, Equity and Inclusion (ODEI) for certification the names of MBE/WBE/SDVOB firms it proposes to use who are not on the list of certified MBE/WBE/SDVOB firms.

The Consultant shall include their MBE/WBE Participation Plans (Form PA 3760C) with their task order proposals, to be reviewed and approved by the Authority's ODEI. Concerning SDVOB participation, the Consultant shall include their SDVOB Participation Plans (Form PA 3760SDV1) with their task order proposals, to be reviewed and approved by the Authority's ODEI.

The MBE/WBE/SDVOB Plan submitted by the Consultant to the Authority shall contain, at a minimum, the following:

- Identification of MBE/WBE/SDVOBs: Provide the names and addresses of the MBE/WBE/SDVOBs. If none are identified, describe the process for selecting participant firms in order to achieve the good faith goals under this Agreement.
- Level of Participation: Indicate the percentage of MBE/WBE/SDVOB participation expected to be achieved with the arrangement described in the Plan.
- Scope of Work: Describe the specific scope of work the MBE/WBE/SDVOBs will perform.

All MBE/WBE/SDVOB subconsultants listed on the MBE/WBE/SDVOB Participation Plan must be certified by the Authority in order for the Consultant to receive credit toward the MBE/WBE/SDVOB goals set forth in this Agreement. Please go to <https://www.panynj.gov/port-authority/en/business-opportunities/supplier-diversity.html> to search for MBE/WBE/SDVOBs by a particular commodity or service. The Authority makes no representation as to the financial responsibility of these firms or their ability to perform work under this Agreement.

Subsequent to Agreement award, all changes to any of the MBE/WBE/SDVOB Participation Plans must be submitted via a Modified MBE/WBE/SDVOB Participation Plan to the Manager for review and approval by ODEI. For submittal of modifications to the MBE/WBE Plan, Consultants are directed to use form PA3760D, and for modifications to the SVOB Plan Consultants are directed to use form PA3760SDV2. The Consultant shall not make changes to any of its approved MBE/WBE/SDVOB Participation Plans or substitute MBE/WBE/SDVOB subconsultants or suppliers for those named in their approved plans without the Manager's prior written approval. Unauthorized changes or substitutions, including performing the work designated for a subconsultant with the Consultant's own forces, shall be a violation of this section. Progress toward attainment of MBE/WBE/SDVOB participation goals set forth herein will be monitored throughout the duration of the Agreement.

The Consultant shall also submit to the Project Manager, along with invoices, the Statement of Subcontractor Payments in the form of the MBE/WBE/SDVOB Participation Report, which may be downloaded at <https://www.panynj.gov/port-authority/en/business-opportunities/Supplier-Resources.html>. The Statement must include the name and business address of each MBE/WBE/SDVOB subconsultant and supplier actually involved in the Agreement, a description of the work performed and/or product or service supplied by each such subcontractor/subconsultant or supplier, the date and amount of each expenditure, and such other information that may assist the Project Manager in determining the Consultant's compliance with the foregoing provisions.

Prompt Payment/Retainage

The Consultant shall pay each subconsultant under this Agreement, for satisfactory performance of its subcontract, no later than ten (10) days from the receipt of each payment the Consultant receives from the Authority. The Consultant shall return retainage payments, if any, to each subconsultant within ten days after the subconsultants' work is satisfactorily completed. Any delay or postponement of payment from the above referenced timeframe may occur only for good cause following written approval of the Authority. Failure to pay subconsultants or return retainage payments may constitute a

material breach of this Agreement, entitling the Authority to remedies provided in this Agreement, in addition to any other available remedy.

MBE/WBE/SDVOB Conditions of Participation

MBE/WBE/SDVOB participation will be counted toward meeting the MBE/WBE/SDVOB agreement goal, subject to all of the following conditions:

1. **Commercially Useful Function:** An MBE/WBE/SDVOB is considered to perform a commercially useful function when it is responsible for the execution of a distinct element of work on a contract and carries out its responsibilities by actually performing, managing, and supervising the work involved in accordance with normal industry practice. Regardless of whether an arrangement between the Consultant and the MBE/WBE/SDVOB represent standard industry practice, if the arrangement erodes the ownership, control or independence of the MBE/WBE/SDVOB or in any other way does not meet the commercially useful function requirement, that firm shall not be included in determining whether the MBE/WBE/SDVOB goal is met and shall not be included in MBE/WBE/SDVOB reports. If this occurs with respect to a firm identified as an MBE/WBE/SDVOB, the Consultant shall receive no credit toward the MBE/WBE/SDVOB goal and may be required to backfill the participation. An MBE/WBE/SDVOB does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction or contract through which funds are passed in order to obtain the appearance of MBE/WBE/SDVOB participation. An MBE/WBE/SDVOB may rebut a determination by the Authority that the MBE/WBE/SDVOB is not performing a commercially useful function to the Authority.
2. **Work Force:** The MBE/WBE/SDVOB must employ a work force (including administrative and clerical staff) separate and apart from that employed by the Consultant, other subcontractors/subconsultants on the Agreement, or their affiliates. This does not preclude the employment by the MBE/WBE/SDVOB of an individual that has been previously employed by another firm involved in the Agreement, provided that the individual was independently recruited by the MBE/WBE/SDVOB in accordance with customary industry practice. The routine transfer of work crews from another employer to the MBE/WBE/SDVOB shall not be allowed.
3. **Supervision:** All work performed by the MBE/WBE/SDVOB must be controlled and supervised by the MBE/WBE/SDVOB without duplication of supervisory personnel from the Consultant, other subconsultants on the Agreement, or their affiliates. This does not preclude routine communication between the supervisory personnel of the MBE/WBE/SDVOB and other supervisors necessary to coordinate the work.

Counting MBE/WBE/SDVOB Participation

The value of the work performed by an MBE/WBE/SDVOB, with its own equipment, with its own forces, and under its own supervision will be counted toward the goal, provided the utilization is a commercially useful function. An MBE/WBE/SDVOB prime contractor/consultant shall still provide opportunities for participation by other MBE/WBE/SDVOBs. Work performed by MBE/WBE/SDVOBs will be counted as set forth below. If the Authority determines that some or all of the MBE/WBE/SDVOBs work does not constitute a commercially useful function, only the portion of the work considered to be a commercially useful function will be credited toward the goal.

1. Subconsultants: One hundred percent (100%) of the value of the work to be performed by an MBE/WBE/SDVOB subconsultant will be counted toward the MBE/WBE/SDVOB goal. The value of such work includes the cost of materials and supplies purchased by the MBE/WBE/SDVOB, except the cost of supplies or equipment leased from the Consultant, other subconsultants or their affiliates will not be counted. When an MBE/WBE/SDVOB subcontracts part of the work of its contract to another firm, the value of the subconsultant work may be counted toward MBE/WBE/SDVOB goals only if the MBE/WBE/SDVOB subconsultant is itself an MBE/WBE/SDVOB. Work that an MBE/WBE/SDVOB sub consults to a non-MBE/WBE/SDVOB firm does not count toward MBE/WBE/SDVOB goals.

2. Material Suppliers: Sixty percent (60%) of the expenditure to an MBE/WBE/SDVOB material supplier will be counted toward the MBE/WBE/SDVOB goal. Packagers, brokers, manufacturer's representatives, or other persons who arrange or expedite transactions are not material suppliers within the meaning of this paragraph.

3. Broker's/Manufacturer's Representatives: One hundred percent (100%) of fees or commissions charged for assistance in the procurement of the materials and supplies, or fees for transportation charges for the delivery of materials or supplies provided by an MBE/WBE/SDVOB broker/manufacturer's representative will be counted toward the MBE/WBE/SDVOB goal, provided they are determined by the Authority to be reasonable and not excessive as compared with fees customarily allowed for similar services. The cost of the materials and supplies themselves will not be counted.

4. Services: One hundred percent (100%) of fees or commissions charged by an MBE/WBE/SDVOB for providing a bona fide service, such as professional, technical, consultant, or managerial services, or for providing bonds or insurance specifically required for the performance of the work will be counted toward the MBE/WBE/SDVOB goal, provided the fee is reasonable and not excessive as compared with fees customarily allowed for similar services.

5. Joint Venture: Joint ventures between MBE/WBE/SDVOBs and non-MBE/WBE/SDVOBs may be counted toward the MBE/WBE/SDVOB goal in proportion to the total dollar value of the Agreement equal to the distinct, clearly defined portion of the work of the Agreement that the MBE/WBE/SDVOB performs with its own forces. Contact ODEI at (201) 395-3117 for more information about requirements for such joint ventures.

K. A complete list of your firm's affiliates.

L. If the Proposer or any employee, agent or subcontractor/subconsultant of the Proposer may have, or may give the appearance of a possible conflict of interest, the Proposer shall include in its Proposal a statement indicating the nature of the conflict and a proposed mitigation plan. The Authority reserves the right to disqualify the Proposer if, in its sole discretion, any interest disclosed from any source could create, or give the appearance of, a conflict of interest. The Authority reserves the right to disqualify the Proposer if, in its sole discretion, it is not possible to mitigate the conflict of interest, with respect to any conflict disclosed from any source. The Authority's determination regarding any question(s) of conflict of interest shall be final.

Proposers are advised that, while not currently anticipated, nothing herein shall preclude the Authority from determining at a subsequent point in time during performance of the services contemplated hereunder gives rise to the existence of, or the appearance of, a conflict of interest, and thereby conclude that a firm(s) selected for performance of the subject services, is/are expressly precluded from participation in, or the performance of other procurement opportunities for any project on which the firm has provided such services. Proposers are directed to Paragraph 31 of the attached Standard Agreement. Proposers are further advised that under this Agreement, firms must provide, upon receipt of a Task Order issued by the Authority, written notice to the Authority of any existing or potential conflict of interest the firm(s) may have in the performance of Services under this Agreement. The Authority's determination regarding any question(s) of conflict of interest shall be final.

- M. The selected Consultant(s) shall comply with the requirements of the Agreement. You should therefore not make any changes in this Agreement, nor restate any of its provisions in your Proposal or supporting material. However, if you have any specific exceptions, such exceptions should be set forth in a separate letter included with its response to this RFP, and shall include proposed alternative language, marked against the original text. The Authority is under no obligation to entertain or accept any such specific exceptions. Exceptions raised at a time subsequent to proposal submission will not be accepted. The scope of the tasks to be performed by you is set forth in Attachment A to the Authority's standard agreement.

IV. SELECTION PROCESS:

The qualifications-based selection shall take into consideration the following technical criteria, (listed in order of importance) and subsequently cost, as appropriate:

- A. Qualifications and experience of the staff proposed to perform services hereunder;
- B. Technical approach to the performance of the contemplated services; and
- C. Qualifications and experience of the firm, including the quality of similar services provided to others including the demonstrated ability to complete the services in accordance with the project schedule;
- D. Management approach for the performance of the contemplated services.

After consideration of these factors, the Authority may enter into negotiations with the firms deemed best qualified in terms of the foregoing factors to perform the required services.

V. ORAL PRESENTATIONS:

After review of all Proposal submissions, an oral presentation to the selection committee and others, as appropriate, may be requested. Firms selected to make presentations may be given short notice. Presentations will be limited to 30 minutes, and should include material contained in your Proposal. The presentation will be followed by an approximately 30-minute question and answer session. Proposer's staff making the presentation shall be led by the proposed Project Manager, who may be supported by no more than four (4) other senior staff members proposed to work on this project. Notification of presentation scheduling will be made by email. Please provide the name, telephone number, and email address of the person who should be contacted for presentation scheduling, as well as an alternate in the event that person is unavailable. Alternately, as a result of impacts related to COVID-19, the Authority,

temporarily transition from in person oral presentations to virtual oral presentations. Specifics regarding a virtual presentation will be provided by the Authority upon scheduling of any such presentation.

VI. ADDITIONAL INFORMATION:

The Port Authority embraces a workplace where the values of diversity, equity and inclusion support varying perspectives and backgrounds to produce a richer environment.

The Port Authority expects all our consultants, contractors and vendors, to demonstrate a similar commitment, and undertake every effort to ensure their project teams represent the diverse makeup of the communities in and around the Port District.

If your firm is selected for performance of the subject services, the Agreement you will be asked to sign will include clauses entitled “Certification of No Investigation (Criminal Or Civil Anti-Trust), Indictment, Conviction, Debarment, Suspension, Disqualification and Disclosure Of Other Information” And “Non-Collusive Proposing, And Code Of Ethics Certification; Certification Of No Solicitation Based On Commission, Percentage, Brokerage, Contingent Or Other Fees.” By submitting a Proposal, the Consultant shall be deemed to have made the certifications contained therein unless said Consultant submits a statement with its Proposal explaining why any such certification(s) cannot be made. Such a submission shall be submitted in a separate envelope along with your Proposal clearly marked “CERTIFICATION STATEMENT.”

It is Authority policy that its consultants, contractors and vendors comply with the legal requirements of the States of New York and New Jersey. Your attention is therefore called to New York State’s requirements that certain consultants, contractors, affiliates, subcontractors/subconsultants and subcontractors’/subconsultants’ affiliates register with the New York State Department of Taxation and Finance for the purpose of collection and remittance of sales and use taxes. Similarly, New Jersey requires business organizations to obtain appropriate Business Registration Certificates from the Division of Revenue of the State’s Department of the Treasury.

Proposers are also advised that additional vendor information, including but not limited to forms, documents and other related information, may be found on the Authority website at www.panynj.gov or <https://www.panynj.gov/port-authority/en/business-opportunities/Vendor-Resources.html>.

Each party agrees that an electronic signature to this Agreement whether affixed digitally or transmitted by fax, email or other electronic means, is intended to authenticate such party’s writing and to have the same binding and legal effect as an original signature. Signature shall be by a corporate officer authorized to bind the Proposer to the terms of the Agreement. The return of the copy executed by the Authority will effectuate the Agreement.

As a result of impacts related to COVID-19, the Authority may request that Consultant(s) respond to task orders solicited through this Project that may be funded in whole or in part by federal entities such as the Federal Emergency Management Agency (“FEMA”), Federal Transit Administration (“FTA”) and others. These specific task order requests shall be solicited, negotiated and issued in accordance with all applicable federal guidelines.

Should you have any questions, please contact Jessica Smith, Solicitation Manager, at JLSmith@panynj.gov. All such correspondence must have your name, title, company, mailing

address, telephone number, and state the subject RFP number in the subject line. The Authority must receive all questions no later than 4:00 P.M. ET, seven (7) working days before the RFP due date. Neither Ms. Smith, nor any other employee of the Authority is authorized to interpret the provisions of this RFP or accompanying documents or give additional information as to their requirements. If interpretation or additional information is required, it will be communicated by written addendum issued by the undersigned and such writing shall form a part of this RFP, or the accompanying documents, as appropriate. For RFP updates and Addenda, if any, Proposers are encouraged to access, and monitor, the Bonfire platform at <https://panynj.bonfirehub.com/portal/?tab=login>. You should, therefore, monitor the advertisement on said website, as appropriate, to ensure you are aware of changes, if any.

Proposal preparation costs are not reimbursable by the Authority, and the Authority shall have no obligation to a firm except under a duly authorized agreement executed by the Authority.

No rights accrue to any Proposer except under a duly authorized agreement for performance of the specified services.

The Authority reserves the unqualified right, in its sole and absolute discretion, to reject all Proposals, to undertake discussions and modifications with one or more Consultants, to waive defects in Proposals and to proceed with that Proposal or modified Proposal, if any, which in its judgment will, under all the circumstances, best serve the public interest.

ATTACHMENT A
**PERFORMANCE OF EXPERT PROFESSIONAL MASTER PLANNING,
ARCHITECTURAL AND ENGINEERING SERVICES FOR THE REDEVELOPMENT
OF NEWARK LIBERTY INTERNATIONAL AIRPORT – VISION PLAN**

I. BACKGROUND

For background with respect to The Port Authority of New York and New Jersey (the “Authority”) see www.panynj.gov. Additionally, the most recent electronic version of the Authority’s Annual Report is available at <http://www.panynj.gov/corporate-information/annual-reports.html>.

In 2019, Newark Liberty International Airport (“EWR” or the “Airport”), ranked the sixth busiest airport in the United States in terms of international passenger traffic and twelfth busiest airport in terms of total passengers, with thirty-three (33) airlines serving over 47.5 million passengers (6.6% year-over-year growth) and offering nonstop service to more than 160 destinations. The Airport serves as an economic engine for the region; over twenty-two thousand people are employed there, it contributed more than \$33.6 billion in annual economic activity to the New York-New Jersey metropolitan region, generating 176,690 total jobs and approximately \$11 billion in annual wages.

In line with the Port Authority’s mission to Keep the Region Moving and the Aviation Department’s vision to become a World Class Operator of World Class Airports through the provision of world-class facilities and experiences, the Authority has committed significant capital investments in EWR to fund terminal redevelopment and airfield delay reduction initiatives.

The New Terminal A (formerly Terminal One) Redevelopment Program (the “Program”), currently underway and scheduled for full opening in 2022, is the largest design-build project in the history of the state of New Jersey. The Program will replace the existing Terminal A building with a new terminal building (“New Terminal A”), construct a new roadway access network, develop the airfield to serve the new terminal building and provide for a parking facility at the front of the terminal building. The Program reflects the Authority’s commitment to providing a “world-class” experience for air travel passengers, while effectively meeting increasing and evolving air travel demands. Additionally, the development of a privately financed new Consolidated Rent-A-Car (“ConRac”) facility combined with Authority funded public parking is anticipated for partial and full opening in 2022 and 2023, respectively. The Authority’s commitment to move forward with the AirTrain Replacement Program also brings EWR one step closer to becoming a world-class facility.

The Federal Aviation Administration (FAA) placed temporary limits on scheduled operations at EWR in May of 2008 to mitigate congestion and delays at the Airport, a designation known as “Level 3” under the International Air Transport Association (IATA) Worldwide Slot Guidelines (WSG). Under the Level 3 designation, EWR was limited to 81 operations per hour. In April of 2016, and based on its review of operational performance, demand, and capacity, the FAA determined that Level 3 slot controls were no longer warranted for EWR, acknowledging the significant improvements in on-time performance and delays. Effective October 30, 2016, EWR was designated as a Level 2, schedule-facilitated airport, which opened the door for increased access to EWR and the New York City Metropolitan area market and increased competition by allowing market access and entry for new carriers. The designation change led to accelerated passenger

growth in the year following the level change and, subsequently, the need of Airport development and/or redevelopment to accommodate it.

The FAA Terminal Area Forecast¹ (TAF) for EWR estimates that it will accommodate over seventy-six (76) million passengers in 2045. The Authority is seeking a planning firm to perform long range vision planning for the airport.

II. SCOPE OF WORK

Under the direction of the EWR Vision Project Team (the “Project Team”), designated by the Port Authority Director of the Aviation Department, the Consultant shall develop a “Vision Plan” (as detailed below) to provide short- and long-range recommendations on the future layout of EWR that will enable the Airport to accommodate future demand, and identify opportunities for enhancing the sustainability and resiliency of the facility. A key element will be the analysis of the short- and long-term impact of COVID-19 on EWR’s traffic.

The services of the Consultant shall generally consist of, but not be limited to, providing expert professional planning, architectural, engineering, constructability, and cost estimating services, program management support and business case analyses in furtherance of the objectives stated in the preceding paragraphs. The Consultant shall provide services in the following area:

A. Vision Plan: includes, but is not limited to, evaluating EWR’s capacity to accommodate growing passenger and cargo demand, and deliver a comprehensive framework in the near-, medium-, and long- term to meet future aviation demand, up to the year 2065. The Vision Plan shall also incorporate the short- and long-term impacts of COVID-19 on EWR traffic forecasts, make recommendations on areas where technology can improve the passenger experience and the delivery of services, and shall include “future-proofing” concepts of the Airport to reflect evolving passenger expectations including but not limited to areas such as technology, sustainability, customer experience, etc.

III. DESCRIPTION OF CONSULTANT’S TASKS FOR TASK A - VISION PLAN

The Consultant shall perform all tasks in accordance with methodologies approved by the Authority. In developing the Vision Plan, the Consultant shall consider the challenges, including but not limited to:

1. Short and Long Term impact of COVID19 on the Airport's traffic forecasts and terminal design and operations
2. Insufficient terminals, gates, aircraft parking and airfield capacity; the accommodation of large body aircraft;
3. Lack of consistent world-class standard services and passenger experiences across EWR;
4. Terminal security elements developed in a pre-9/11 security environment;
5. Decades of fragmented unit terminal development without a comprehensive airport plan;
6. Unreliable Airport transportation access and confusing on-airport roadway networks; and

¹ FAA 2018 Terminal Area Forecasts

7. The inability of the Airport to meet forecasted passenger growth, and the consequent strain on already congested airfield, terminals, roadway and parking systems.

The Vision Plan shall build on work previously undertaken by the Authority and provide a holistic approach to address these and other challenges to the redevelopment of EWR, taking into account any and all issues that could impact such redevelopment – for example, the constructability of infrastructure; the operational and financial feasibility of improvements; the sustainability of improvements; storm resiliency; environmental, regulatory, and community impacts; etc.

Incorporate elements of the New Terminal A Program, currently under construction, into the overall long-term plan for the airport. The Vision Plan shall include recommendations that will minimize throw away costs in the overall staging and implementation.

The Vision Plan shall evaluate the appropriate mix of land uses to support projected aviation and non-aviation needs and the long-term financial health of the Airport. The Vision Plan shall consider and make recommendations for development of airport compatible facilities that could be constructed on or near current EWR property. The Vision Plan shall identify property acquisition strategies for relocation and redevelopment of key facilities expanding outside the current Airport footprint, as needed.

The Vision Plan shall be coordinated with other relevant completed or ongoing planning activities including, but not limited to, the proposed New Terminal A expansion to 45-gates and the replacement of the AirTrain. The Vision Plan shall also consider development at the Authority's other airports, incorporating, as appropriate, recommendations and best practices for LaGuardia Airport (LGA) and John F. Kennedy International Airport (JFK) planning activities.

The Vision Plan shall ensure alignment with the Port Authority's sustainability goals, including the ambition for the airport to be a net zero facility, both in terms of greenhouse gas emissions and energy usage; this means the facility will consume only as much energy as can be produced onsite through renewable resources, over a specified period. In addition, the airport shall support all-electric and zero emissions vehicles and comply with other key environmental and sustainability initiatives including material selection, local landscape, flexibility and durability, recycling, pollution, or resilience to climate change. Any projects identified through the Vision Plan will follow the Port Authority's commitment to climate change and sustainability as indicated in Port Authority's website (<https://www.panynj.gov/port-authority/en/about/Environmental-Initiatives.html>). Standards such as Leadership in Energy and Environmental Design (LEED) Zero Carbon, LEED Zero Energy, LEED Zero Water, and LEED Zero Waste are applicable and can be referenced. These standards are consistent with Port Authority policies at its facilities and is aligned to U.S. and global goals stemming from the International Panel on Climate Change recommendations, current U.S. climate targets, and global best practices.

The Vision Plan shall, at a minimum, comply with the guidance of the FAA Advisory Circular 150/5300-13A (*Airport Design*), and other relevant criteria, including but not limited to Advisory Circulars and Orders and Federal Aviation Regulations; IATA requirements; Transportation Security Administration (TSA) requirements; Customs and Border Protection (CBP) requirements; other Department of Homeland Security (DHS) requirements; Authority codes and standards, and all other applicable planning and operational rules and regulations. It is contemplated that future terminals at EWR may be developed with private capital investment and operated by third parties.

The Vision Plan shall, at a minimum:

- A. Deliver an updated forecast considering the impacts of COVID 19, along with an assessment that it will have short- and long-term at EWR.
- B. Deliver an overall comprehensive framework to redevelop the Airport in the near- (ten years), mid- (ten to twenty years), and long-term (up to 2065) to meet future aviation demand, up to 2065;
- C. Provide a world-class unified Airport to meet the demand for the 21st Century air transportation, which reflects the importance of EWR to the region;
- D. Create a more unified, consistent, interconnected terminal system that satisfies capacity and demand requirements and enhances security;
- E. Provide a best-in-class passenger experience and amenities in retail, dining, and business and conference center capabilities;
- F. Redesign and improve the on-airport roadway network for easy and efficient access;
- G. Optimize parking facilities and provide for Ground Transportation Center facilities (GTC) with a consideration of a consolidated ground transportation center to meet current and future access modes;
- H. Explore, where operationally and financially feasible, the provision of safe and convenient bicycle access and parking facilities in alignment with the Port Authority's bicycle-friendly vision and its support of bicycling as an important and sustainable mode of travel.
- I. Improve airfield capacity to reduce ground delays;
- J. Develop state-of-the-art cargo facilities;
- K. Locate, and minimize the footprint of support facilities and maximize the utilization of premium airport real estate. Recommend the modernization and/or replacement of aging infrastructure by identifying existing capacity and the ability of the infrastructure to accommodate the future redevelopment of the airport;
- L. Identify and include the latest technology to improve and enhance the passenger experience and facility operations, including, but not limited to:
 - 1. enhancements compliant with federal law and regulations to enhance and expedite security;
 - 2. more efficient parking, check-in, and wayfinding technology to make for a more convenient airport passenger experience;
 - 3. define implementable technologies that can assist in “future-proofing” the Airport to maintain a competitive edge through opening; and
 - 4. comply with the latest trends in the combatant of cyber-security threats;
- M. Explore the feasibility of a campus wide LEED certification strategy, inclusive of operation and maintenance.
- N. Determine whether a campus wide centralized heating and refrigeration plant, privatized combined heat and power or decentralized terminal systems are better for the Airport business model, given the third-party operating model anticipated for the future and the sustainability goals outlined herein;

- O. Optimize on-airport land areas for aviation and non-aviation uses, including ways to enhance quality of life for nearby residents; maximize job creation and economic opportunities in Newark, Elizabeth and the Port District region;
- P. Increase the economic value of the Airport to the Region; and
- Q. Implementation of a Facility Management Building Information Model and Enterprise Asset Management Plan.

TASK A1. INVENTORY AND EXISTING CONDITIONS

The Authority's Aviation Planning Division (APD) developed the Overall Airport Comprehensive Redevelopment Plan study (Book 1 published in 2009 and Book 2 in early 2020). Numerous planning studies have been developed to ensure the safety and efficiency of airport operations, increase airfield capacity and mitigate airfield delays.

The Consultant shall assemble, review, organize, and summarize all information provided by the Authority and collect additional information as needed in order to complete the Vision Plan. This information includes, but is not limited to, all elements pertaining to the airfield (e.g. runway and taxiway system), aprons, terminals, air cargo, general aviation, existing utility systems, drainage infrastructure, and supporting ancillary facilities, as well as, landside (e.g. on-airport roadways, parking facilities, and interface with off-airport network) and mass transit and regional access systems. The Consultant shall:

- A. Conduct a "Gap Analysis" to identify information that is outdated and determine the need for additional information not readily available but which is necessary to accurately determine inventory and existing conditions, giving the Consultant's reasons therefor. Compile and prepare new data and related documentation, only when existing information is found to be incomplete or outdated, but only upon prior approval of the Authority.
- B. Conduct a data collection process, which shall be streamlined, organized and conducted with a clear understanding of the need for the information to support the demand/capacity analyses and determination of facility requirements.
- C. Gather, review, research and organize basic information, data, and mapping including, but not limited to, all plans, specifications, maps, photographs, drawings and other relevant data for Airport master work, including FAA Forms 5010-1 and National Oceanic Atmospheric Administration (NOAA) Obstruction Charts, data and information pertaining to climate, including, but not limited to, wind coverage, flood maps, annual rain/snow fall, annual Instrument Flight Rules (IFR) days versus Visual Flight Rules (VFR) days (to be provided by the Authority), landside traffic volumes and operational conditions at key intersections and roadways.
- D. As directed by the Authority, conduct on-site inspections/field visits and/or meetings with EWR senior staff or airlines/terminal operators to verify the accuracy of (and supplement if necessary) the information, data, and mapping information.
- E. Identify, update/supplement available documents and integrate into an inventory that describes and documents existing facilities, noting type (i.e. terminals, hangars, etc.), size and elevation (i.e. approximate dimensions or square-footage), condition (i.e. excellent, fair, poor), and use (i.e. current tenant, or the description of how the facility is being utilized) and recommended disposition (i.e. demolish, renovate) citing reasons for such recommendation. Identify existing utility services (i.e. water, electric, gas, and sanitary sewer, etc.) including

age, capacity and condition, when such information is available, and identify areas where the information is lacking.

- F. Compile, review and summarize data that identifies EWR in the context of its regional setting and the land use characteristics around the Airport.
- G. Update and supplement available documents to provide an environmental overview of EWR, including but not limited to, existing elements such as site-specific constraints/considerations, sustainability, and noise issues.
- H. Identify planned infrastructure improvements (identified in the Authority's Capital Plan and other sources, as applicable) and commissioning dates for input into Task A6 below.
- I. Inventoried data shall be summarized and presented in the context of an overall 21st century vision of the Airport in a narrative, graphic, and tabular form, as appropriate, in draft format and resubmitted after incorporating Authority comments. Formatting will be developed during Vision Plan development for approval by the Authority.

TASK A2. FORECASTS OF AVIATION DEMAND

For the purpose of completing this Vision Plan, the Authority has already developed an airport-wide aviation (passenger, cargo, General Aviation (GA), fleet mix) forecast (unconstrained). The Consultant is to analyze the impact of COVID 19 and provide revised forecasts and corresponding Design Day Flight Schedule (DDFS) in five (5) year intervals up to year 2065. As directed by the Authority, the Consultant is to develop the corresponding constrained aviation forecast and associated DDFS factoring into the impact COVID19.

Review, organize and use the available forecast data to create necessary hourly peak, daily peak or other specific time demand information for a variety of analyses. The Consultant shall periodically update these forecasts as deemed necessary by the Authority.

TASK A3. AVIATION DEMAND DATA ANALYSIS AND GATING ASSUMPTIONS

- A. Utilize aviation passenger forecast data from Task A2, analyze airline market trends, alliances, code-sharing, operating and business characteristics (i.e. exclusive, preferential or common use gate), and develop flight activity terminal assignments, distribution and gating assignments. This includes all demand levels up to 2065.
- B. Pair, gate and tow, as necessary, all flight activities by terminal and business assumptions. Develop and calibrate, as necessary, airlines' flight operating characteristics, including but not limited to:
 - 1. Minimum/maximum gate occupancy time,
 - 2. Gating buffer time,
 - 3. Minimum tow-time,
 - 4. Other assumptions affecting facility requirements.
- C. Analyze air cargo and GA demand data. Develop and calibrate, as necessary, all cargo and GA flight operations assumption parameters.

TASK A4. CAPACITY/DEMAND ANALYSES AND FACILITY REQUIREMENTS

- A. Utilize planning information developed from previous tasks, such as current Airport element inventory and associated current condition and capacity, aviation forecast data, etc., to

perform gap analyses and determine facility requirements. Airside, terminal and landside components and their supporting facilities shall be evaluated, analyzed and modeled, as necessary, to determine whether they have the capacity to accommodate forecasted demand levels incrementally without incurring significant delays or resulting in an unacceptable decrease in service levels. Incorporate completed and ongoing planning work in the analyses, as applicable. Deficiencies in capacity shall also be identified and quantified and then translated into their respective facility requirements incrementally to year 2065. The analyses shall also identify demand level trigger points for major airside, terminal and roadway components due to the expansion and redevelopment.

- B. Utilize the FAA's Advisory Circular 150/5060-5, *Airport Capacity and Delay*, IATA terminal capacity planning, the PANYNJ Airport Planning Standards and/or other methods approved by the Authority to estimate current and future levels of capacity for, at a minimum:
 - 1. Airfield
 - 2. Terminals
 - 3. Roadways
 - 4. AirTrain,
 - 5. Air cargo facilities,
 - 6. General Aviation,
 - 7. Ancillary support facilities,
 - 8. Utilities, and
 - 9. Non-aeronautical facilities.
- C. During the completion of Task A4 consider and account for aircraft ground traffic patterns and procedures, including but not limited to a severe weather avoidance plan (SWAP) and irregular operations (IROPS). (Completed and future airspace and runway capacity analyses and relevant documentation will be provided to the Consultant for incorporation in the Vision Plan, subject to execution of confidentiality agreements.)
- D. Prepare a design criteria benchmark summary and make recommendations on specific elements for incorporation into the terminal design criteria section of PANYNJ Airport Planning Standards. This work shall be completed as part of the development of the gap analysis and design criteria described below.

In developing the gap analysis and facility requirements, at a minimum, the Consultant shall consider information related to the following:

- 1. Airfield Infrastructure
 - a) Runways
 - b) Taxiways/taxi lanes
 - c) Restricted service roads
 - d) Aircraft staging areas
 - e) Holding pads

- f) Remain overnight (RON) parking positions
 - g) Deicing facilities (including the option for a centralized system)
 - h) Airfield lighting
 - i) Navigational Aids
 - j) Utilities including hydrant fueling
2. Passenger Terminal
- a) Peak hour capacity and requirement analysis for major components
 - b) Terminal connectivity
 - c) Passenger processing nodes
 - d) Check-In and Recheck
 - e) Passenger Security Check-Point
 - f) Inbound and Outbound Baggage Handling Systems
 - g) Boarding Concourse Circulation
 - h) Hold Rooms and Lounges
 - i) Domestic and International Arrivals
 - j) Transfer Facilities
 - k) Federal Inspection Services (FIS) and CBP
 - l) Apron and Gate Capacity
 - m) Concessions and Restaurants
 - n) Concessions Screening
 - o) Pre-Security
 - p) Post-Security
 - q) Egress
 - r) Vertical Circulation
 - s) Airport People Mover
 - t) Technology to enhance the passenger experience
 - u) Sustainability and Resilience
 - v) World-class standards
 - w) Emergency Power Requirements
 - x) Employee Screening
 - y) Employee Back of House
 - z) Restroom Capacity
3. Landside Infrastructure

- a) On-Airport Access Roadway Network
 - b) Off-Airport Access Roadway Interface
 - c) Arrival and Departure Frontages
 - d) Short- and Long-Term Automobile Parking Utilization and Occupancy
 - e) Employee Parking
 - f) “Cell phone” Parking Lot
 - g) Consolidated Rental Car Facility (CONRAC)
 - h) Airport People Mover (intra-terminal and/or inter-terminal)
 - i) Transit Capacity/AirTrain
 - j) Technology and other Intelligent Transportation Systems (ITS)
 - k) Sustainability and Resilience
4. Air Cargo Facilities
 - a) Freighter aircraft positions
 - b) Cargo complex/warehouses
 - c) Customs facilities/security screening facilities
 - d) Truck parking
 - e) Freight forwarder facilities
 - f) Electric Ground Service Equipment (eGSE) storage facilities
 - g) Trends in air cargo
 5. General Aviation
 - a) Fixed Base Operators (FBO)/terminals
 - b) Hangars
 - c) Aprons
 - d) Automobile parking
 - e) Roadway access
 6. Air Rescue and Firefighting (ARFF)
 7. Air Traffic Control Tower (ATCT)
 8. Airport Operations Center (AOC)
 9. Airport Support Facilities
 - a) Business/conference centers
 - b) Hotels
 - c) Training Centers
 - d) Medical/Veterinary Facilities

- e) Technology to enhance the user experience
 - f) Maintenance Hangars
 - g) Ground Service Equipment (GSE) Storage
 - h) Aircraft De-icing/Snow Melter/Glycol Recovery (including the option for centralized systems)
 - i) Centralized concessions screening and consolidated receiving warehouse and distribution center
 - j) Bulk fuel farms/on-site fuel storage and distribution system
 - k) Flight Kitchens/Commissaries
 - l) Centralized / Decentralized Heating and Refrigeration Plants, including the analysis for combined heat and power systems (cogeneration).
 - m) Utility infrastructure (water, electric, gas, and sanitary sewer, etc.)
10. Redevelopment and Construction Support Plans and Facilities
- a) Concrete plant
 - b) Temporary facilities and offices
 - c) Temporary utilities
 - d) Waste and recyclables haul route options

TASK A5. BENCHMARKING TO WORLD CLASS STANDARDS

- A. Review, revise and update available benchmarking analysis developed for the JFK Master Plan and EWR Overall Airport Comprehensive Plan Study Books 1 and 2, to ensure the information is still relevant to EWR. The Consultant shall identify the standards that contribute to a world class experience at airports throughout the world, to be used as a benchmark for the development of new world class facilities at EWR.
- B. Provide the Authority, for review and approval, a list of terminal areas that will be included in the design standard benchmarking analysis. Develop and describe key elements of the overall design intent for EWR redevelopment. Use photographs, suggested typologies, renderings, and other graphical tools, as necessary, to clearly communicate design criteria. The design intent and the recommended criteria shall include, but not be limited to:
 - 1. Architectural exteriors,
 - 2. Interior finishes and materials (e.g. floor, walls, ceilings, etc.),
 - 3. Sustainability achievements,
 - 4. Signage and Graphics,
 - 5. Lighting, Airline tenant areas, and
 - 6. Store fronts.
- C. For review by the Authority, develop a design criteria implementation plan, identifying:
 - 1. The purpose of the criteria.

2. Potential obstacles to implementation.
3. Strategies to ensure terminal redevelopment proceeds in accordance with design criteria and enables EWR to grow into an integrated airport experience (i.e. mitigations to the implementation obstacles). These strategies shall consider, at minimum, collaborative design approaches, tenant requirements, and design review committees.

TASK A6. AIRPORT DEVELOPMENT OPTIONS ANALYSES, EVALUATION AND SELECTION OF PREFERRED OPTIONS

- A. Based on the results of Task A5, utilizing capacity/demand trigger points and corresponding planning horizons, prepare preliminary developmental option scenarios and evaluate proposed improvements for constructability, operational feasibility, financial feasibility, sustainability, storm/climate resiliency, security, facility requirements, utility impacts, and environmental impacts.
- B. Develop conceptual and functional plans, and a high-level Concept of Operations for each preliminary developmental option scenario. Develop evaluation criteria and a range of performance metrics to assess the preliminary development option scenarios. The evaluation criteria shall focus on seeking the best approach to meet the Airport's facility needs over the near-, mid-, and long-term planning periods. The evaluation criteria must be approved by the Authority before any subsequent work related to the developmental option scenarios analysis commences.
- C. Incorporate planned infrastructure improvements found in the approved Port Authority Capital Plan, as appropriate, for future planning periods.
- D. Review, validate and analyze the preliminary development option scenarios.
- E. Recommendations for the preferred development option scenarios shall be provided in a format to be determined by the Authority.
- F. Develop an implementation and construction-phasing schedule for major milestones for preferred development option scenarios.

TASK A7. PREFERRED OPTIONS LANDSIDE AND AIRSIDE MODELING ANALYSES

- A. Review and validate the landside and airside baselines models provided by the Authority.
- B. Utilize available aviation forecast data, detailed incremental flight and gating data, facility requirements, and develop demand level inputs data for both landside and modeling analyses.
- C. Develop modeling assumptions, input parameters and methodologies to present for Authority approval.
- D. Using Authority-provided calibrated, validated baseline vehicular traffic flow simulation model (using *VISSIM*) and airfield and airspace model (using *TAAM*), perform airport-wide level modeling for the preferred options for both landside (using *VISSIM*) and airside (using *TAAM*).
- E. Prepare post processing of the modeling results and develop report materials.
- F. Use modeling results to improve and finalize preferred options.

TASK A8. PROJECT IDENTIFICATION

Based on the refined preferred options from Task A7, recommend redevelopment-related projects and initiatives that can be implemented by the Authority in the near- (ten years), mid- (ten to twenty years), and long-term (up to 2065). Include potential Early Action Works, supporting projects that can be administered on an accelerated basis in order to facilitate future construction. Each recommended redevelopment-related project shall include, at a minimum, the scope of work, order of magnitude cost estimates, construction sequencing, and identification of enabling projects.

TASK A9. “AIRPORT LAYOUT PLAN” AND CONCEPTUAL/OPERATIONAL PLAN DRAWINGS

- A. Using the recommended redevelopment projects from Tasks A7 and A8, develop an updated “Airport Layout Plan” drawing graphically depicting existing and future (near-, mid-, and long- term) development for each of the preferred options. As part of the “Airport Layout Plan,” a Project Interface Plan shall be included and identified via color-coding (or other means as identified by the Consultant and approved by the Authority) to identify which projects would occur during which phase of development. The drawings shall include, but not be limited to, required facility identifications, description labels, FAA Part 77 imaginary surfaces and Terminal Instrument Procedures (TERPS) surfaces, Runway Protection Zones, Runway Safety Areas and basic airport and runway data tables. More than one drawing may be needed to present the necessary information; however, a complete Airport Layout Plan Drawing Set is not required. The “Airport Layout Plan” to be prepared under this task will not be subject to FAA approval and shall not contain FAA signature blocks, but shall be prepared so that the documents can be used as the basis for a future Airport Layout Plan Drawing Set not included in this scope.
- B. Prepare a full set of functional drawings that correspond to the high-level Concept of Operations developed in Task A6. Each Concept of Operations shall be accompanied by one to two paragraphs describing the concept. Submit a draft “Airport Layout Plan” and draft functional plans for review, incorporate Authority comments as applicable, and resubmit as final.

TASK A10. PROJECT SCHEDULE AND PROGRESS REPORTS

- A. Prepare and submit a draft of the detailed schedule for performance of all Tasks listed in this Base Work within the time frame noted in Section V for engagement with the industry. The schedule shall include but not be limited to milestones and interdependencies, tasks and sub-tasks, review of all submittals by the Authority, and incorporation of the Authority’s comments. The schedules shall be cost and resource loaded and prepared using the Critical Path Method in Gantt format.

For each Task, prepare and submit one (1) digital file of the electronic version of the scope, schedule and budget. Incorporate Authority comments, as required, and re-submit one (1) digital file. Update and resubmit the monthly schedule basis, for review and approval by the Authority, to reflect project progress.

- B. Monthly Progress Reports shall be prepared for each Task in accordance with the approved monthly schedule. At minimum, each report shall (1) show the planned task durations and actual percentages complete; (2) show the budget status (actual and forecasted spending) of each Task and the identification of issues encountered; and (3) identify activities that are

anticipated to be accomplished in subsequent weeks/months. Progress Reports shall be in a format proposed by the Consultant and approved by the Authority and shall be submitted in draft form to the Authority for review. Unless major issues and/or problems are encountered, Authority comments will be provided within two (2) weeks of receipt of the respective report. Monthly Progress Reports shall be submitted in final form with Authority comments incorporated along with each monthly invoice, by the 15th of the month.

At the Authority's discretion, the frequency of such progress reports may be revised to bi-weekly.

TASK A11. MEETINGS AND PRESENTATIONS

A. Meetings shall include but not be limited to:

1. Project Kick-Off. Kick-off meeting shall include data coordination requirements and data source availability issues.
 2. Weekly project progress/update meetings. The Consultant shall be responsible for arranging, coordinating, and leading these meetings.
 3. Quarterly stakeholder meetings.
 4. Meetings for Vision Planning efforts and for the Implementation-related tasks will be as needed. The meetings will involve the review of project status and include the participation of certain focus groups (e.g. aeronautical, terminal, landside/traffic, environmental, planning) and will be located at EWR. In the case of a telecom or video conference (Microsoft Teams or WebEx permissible), the Consultant shall be responsible for all arrangements.
 5. Project presentation(s) for the Authority and other stakeholders; public and stakeholder engagement may include user groups, business partners, civic and environmental groups, and key elected officials and other governmental agencies.
- B. Prepare meeting agendas, sign-in sheets, meeting minutes, and presentations. Submit draft meeting minutes within three (3) business days of meetings and submit final meeting minutes within three (3) business days of receipt of the Authority comments on the draft minutes.
- C. For meetings that require a PowerPoint presentation or other presentation materials, submit to the Authority one (1) digital file of the presentation or materials at least two (2) days prior to the meeting for review, comment, and incorporation of comments, as appropriate.

IV. DOCUMENTATION AND DELIVERABLES

The Consultant shall provide the following documentation and deliverables:

A. Vision Plan (Task A):

Submit soft copies in native files for Word, Excel, AutoCAD, AviPlan, Revit, Navisworks, Primavera P6, VISSIM and TAAM (as specified) and other editable formats, as applicable, of the complete EWR Vision Plan package. In addition, twenty (20) hard copies of the EWR Vision Plan shall be required. The EWR Vision Plan package shall include the following sections, at minimum:

1. Executive Summary of the Vision Planning Effort
2. EWR Vision Plan Final Draft Report containing, at a minimum:

- a. Executive Summary
- b. Introduction
- c. Goals and Objectives
- d. Inventory and Existing Conditions
- e. Forecasts of Aviation Demand
- f. Landside Demands and Roadway Capacity Analysis
- g. Support Facilities and Utilities Infrastructure
- h. Aviation Demand Data Analysis and Gating Assumptions
- i. Design guidelines
- j. Capacity/Demand Analyses and Facility Requirement
- k. Airport Development Options Analyses, Evaluation and Selection of Preferred Options
- l. Preferred Options Landside and Airside Modeling Analyses
- m. Vision Plan Implementation and Capital Plan Formulation
- n. Land Use Map/Property Acquisition Strategy
- o. Airport Layout Plan and Conceptual/Operation Plan
3. Project Identification Plans, including but not limited to:
 - a. Construction Schedules
 - b. Phasing Plans
 - c. Sequencing
 - d. Functional Traffic Plans
 - e. Order of Magnitude Cost Estimates
4. “Airport Layout Plan” Drawing Set (including renderings) and Concept of Operations Plan Set

Within six (6) months of Agreement execution, submit draft copies of the documentation listed under items 1 and 2, above.

Within ten (10) months of Agreement execution, submit an update to items 1 and 2 above, and draft copies of the documentation listed under items 3 and 4.

Within twelve (12) months of Agreement execution, submit a final draft version of the complete Vision Plan package. Vision Planning Project Support Services include:

1. Project Record. Maintain a project record that shall include, but is not limited to, copies of all submissions, meeting notes, and key correspondence. Technical data in the form of drawings and reports compiled by the Consultant shall be delivered to the Authority upon completion of services. The final project record shall be submitted to the Authority, in accordance with a schedule to be approved by the Authority, in draft form and resubmitted in final form within five (5) business days of receipt of any comments by the Authority.

2. Preliminary Draft Reports and Drawings. All preliminary draft documents/drawings (i.e. site plans) shall be provided to the Authority at the completion of each Task, or as requested by the Authority, for review and comment. The preliminary draft report shall detail planning, site assessments, analyses/strategies, conceptual designs, and financial assessments conducted for all phases of the Consultant's services. All draft documents shall be submitted in Word or CAD and PDF formats with line numbers so that the Authority can utilize a "comment/response matrix" for ease of review and comment. The Consultant shall recommend resolution for all comments in the matrix.
3. Final Draft Reports and Drawings. All necessary revisions provided by the Authority shall be incorporated into the documents by the Consultant. The consolidated final draft and associated documents shall be submitted to the Authority for final review. The final draft report shall be submitted electronically in Word or CAD format as "clean" files. "Track changes" documents for the MS Word files shall also be submitted along with "clean" PDF files of report text and drawing files.

V. INFORMATION AND MATERIALS PROVIDED BY THE AUTHORITY

The Authority will make available for the Consultant's information certain documents, which can be found in Section VI, A. "Available Documents" below. The Authority makes no representation or guarantee as to, and shall not be responsible for, their accuracy, completeness or pertinence, and, in addition, shall not be responsible for the conclusions to be drawn there from. They are made available to the Consultant merely for the purpose of providing it with such information as is in the possession of the Authority, whether or not such information may be accurate, complete or pertinent, or of any value to the Consultant. The documents listed in Section VI, B. "Reference Documents" were prepared for the purpose of providing information for the Consultant upon the present work, or other purposes, and form part of this Agreement.

A. Available Documents

1. FAA Regional Air Service Demand Study (RASD) (otherwise known as the New York Metropolitan Area Air Service Demand Study)
https://www.faa.gov/airports/eastern/planning_capacity/
2. Regional Plan Association Study (Updating to World Class – The Future of the New York Region's Airports) - <http://www.rpa.org/pdf/RPA-Upgrading-to-World-Class.pdf>
3. The Port Authority Approved Capital Plan - <http://corpinfo.panynj.gov/pages/capital-plan/>
4. Port Authority of New York and New Jersey Sustainable Infrastructure Guidelines
https://www.panynj.gov/content/dam/port-authority/pdfs/-available-engineering-documents/PANYNJ_sust_infra_guidelines.pdf
5. Port Authority of New York and New Jersey Airport Planning Standards
<http://www.panynj.gov/business-opportunities/pdf/panynj-terminal-planning-guidelines.pdf>
6. Bicycle Planning at the Port Authority of NY & NJ
<https://www.panynj.gov/port-authority/en/help-center/information-for-bicyclists/bicycle-planning-at-the-port-authority-of-ny---nj.html>

B. Reference Documents

1. Current Airport Layout
2. JFK Vision Plan Benchmarking to World Class Standards Report
3. Newark Liberty International Airport – Overall Airport Comprehensive Redevelopment Plan – Book 1: Current Airport Elements
4. Newark Liberty International Airport – Overall Airport Comprehensive Redevelopment Plan – Book 2: Long Term Comprehensive Redevelopment Plans
5. EWR Long Range Forecasts (including fleet mix) (2019-2065 Unconstrained Forecast)
6. EWR New Terminal A (formerly Terminal One) Redevelopment Program – All Released For Construction (RFC) and As-Built contract documents (airside, landside, terminal and parking CONRAC/parking facility) (provided to awarded Consultant)

VII. LIABILITY INSURANCE AND WORKERS' COMPENSATION INSURANCE

A. Commercial Liability Insurance:

1) The Consultant(s), and all of its/their Sub-consultants shall take out, maintain, and pay the premiums on **Commercial General Liability Insurance** for the life of the Agreement and such Insurance and shall be written on an ISO occurrence form CG 00 01 0413 or its equivalent covering the obligations assumed by the Consultant(s) under this Agreement, including, but not limited to, Premises-Operations, Products and Completed Operations, and Independent Contractor's coverages, with contractual liability language covering the obligations assumed by the Consultant(s) with insurance covering against claims for injuries to persons or damages to property which may arise from or in connection with products and materials supplied to the Agency in limits of not less than **\$5,000,000** combined single limit per occurrence and in the annual aggregate. If vehicles are to be used to carry out the performance of this Agreement, then the Consultant(s) shall also take out, maintain and pay the premiums on **Automobile Liability Insurance** covering all owned, non-owned and hired autos in not less than **\$5,000,000** combined single limit per accident for bodily injury and property damage.

The insurance shall be written on an occurrence basis, as distinguished from a "claims made" basis, and shall not include any exclusions for "action over claims" (insured vs. insured) and minimally arranged to provide and encompass at least the following coverages:

- Contractual Liability to cover liability assumed under the Agreement;
- Independent Contractor's Coverage;
- Premises-Operations, Products and Completed Operations Liability Insurance;
- The insurance coverage (including primary, excess and/or umbrella) hereinafter afforded by the Consultant(s) and Sub-consultant(s) shall be primary insurance and non-contributory with respect to the additional insureds;
- Excess/umbrella policies shall "follow form" to the underlying policies;
- Excess/umbrella policies shall have a liberalization clause with drop down provision;
- To the extent any coverage the Consultant(s) and Sub-consultant(s) obtains and/or maintains under this Agreement contains "Other Insurance" language or provisions shall not be applicable to the additional insureds or to any insurance coverage maintained by the additional insureds;

- All insurance policies shall include a waiver of subrogation, as allowed by law, in favor of the additional insureds;
- Defense costs must be outside of policy limits. Eroding limits policies are not permitted;
- In the event the Consultant(s) and/or its Sub-consultant(s) obtains and/or maintains broader coverage and/or insurance in an amount greater than the minimum limits required under this Agreement, then the full limits of that insurance coverage will be available to respond to any claims asserted against the additional insureds that arises out of or is in any way connected with this Agreement;
- Additional insureds coverage shall not be restricted to vicarious liability unless required by controlling law.

In addition, the liability policy(ies) shall be written on a form at least as broad as ISO Form CG 20 10 10 01 (for ongoing operations work) together with ISO Form CG 20 37 10 01 (for completed operations work) or their equivalent and endorsed to name “The Port Authority of New York and New Jersey, and its related entities, their Commissioners, Directors, Superintendents, officers, partners, employees, agents, their affiliates, successors or assigns”, in addition to: The City of New York, for all operations at John F. Kennedy and LaGuardia Airports; Port Authority Trans-Hudson Corporation, for operations at PATH; AFCO AvPorts Management LLC, for operations at Teterboro Airport; AFCO AvPorts Management LLC and NY State Dept. of Transportation, for operations at Stewart Int’l Airport, Trends Urban Renewal for operations at PATC and Silverstein Properties Inc.; The Port Authority of New York and New Jersey; Silverstein 2/3/4 WTC Redevelopment LLC; WTC Redevelopment LLC; World Trade Center Properties LLC; 4 World Trade Center LLC; Net Lessees 'Association of the World Trade Center; WTC Management and Development LLC; Silverstein WTC Mgmt. Co. LLC. Silverstein WTC Mgmt. Co II LLC; Silverstein WTC Properties LLC; Silverstein WTC Management and Development LLC; Silverstein WTC LLC.; WTC Investors LLC.; 4 WTC Holdings LLC; WTC Investors Management and Development LLC; World Trade Center Holdco LLC; 4 WTC Mezz LLC. for operations at the World Trade Center Site as “Insured” (as defined in the policy or in an additional insured endorsement amending the policy’s “Who Is An Insured” language as the particular policy may provide) on its liabilities policies with respect to liability arising out of work or operations performed by or on behalf of the Consultant(s) including, but not limited to, materials, parts or equipment furnished in connection with such work or operations. The “Insured” shall be afforded coverage and defense as broad as if they are the first named insured and regardless of whether they are otherwise identified as additional insureds under the liability policies, including but not limited to premises-operations, products-completed operations of the Commercial General Liability Policy. Such additional insureds status shall be provided regardless of privity of contract between parties. The liability policy(ies) and certificate of insurance shall contain cross-liability language providing severability of interests so that coverage will respond as if separate policies were in force for each insured. An act or omission of one of the insureds shall not reduce or void coverage to the other insureds. The Consultant(s) is/are responsible for all deductibles or losses not covered by commercially procured insurance. Any portion of the coverage to be provided under a Self-Insured Retention (SIR) of the Consultant(s) is/are subject to the review and approval of the General Manager, Risk Finance. Furthermore, any insurance or self-insurance maintained by the above additional insureds shall not contribute to any loss or claim.

Any self-insured retention shall cover any liability imposed upon the Consultant(s) and any and all subsidiaries with respect to all operations and obligations assumed by the Consultant(s) and any and all subsidiaries. The undersigned represents that such program provides the Additional Insureds (as

defined in the Agreement) with all rights, immunities and protections that would be provided by traditional independent insurance required under the Agreement, including, but not limited to, the defense obligations that insurers are required to undertake in liability policies pursuant to the terms of the Agreement.

If any of the work is to be done on or at Port Authority facilities by the Sub-consultants and, if the Consultant(s) requires its Sub-consultant(s) to procure and maintain such insurance in the name of the Consultant(s), then such insurance as is required herein shall include and cover the additional insureds and it must have insurance limits not lower than those set forth by the Port Authority herein, along with all the insurance requirements in this “Insurance” section.

Further, it is the Consultant’s responsibility to maintain, enforce and ensure that the type of coverages and all limits maintained by it and any of all Sub-consultants are accurate, adequate and in compliance with the Port Authority requirement. All certificates of insurance shall be turned over to the Port Authority prior to the start of work, and upon completion of the Agreement.

“The Consultant and Sub-consultant(s) shall not, and shall ensure that their insurer(s) shall not, without obtaining the express advance written permission from the General Counsel of the Port Authority, raise any defense involving in any way the jurisdiction of the Tribunal over the person of the Port Authority, the immunity of the Port Authority, its Commissioners, officers, agents or employees, the governmental nature of the Port Authority, or the provisions of any statutes respecting suits against the Port Authority.”

2) Workers' Compensation Insurance:

The Consultant(s) and its/their Sub-consultant(s) shall take out, maintain and pay premiums on Workers' Compensation Insurance in accordance with the requirements of law in the state(s) where work will take place, and Employer’s Liability Insurance with limits of not less than **\$1,000,000** each accident. Such policy shall include a waiver of subrogation endorsement in the benefit of the additional insureds.

3) Additional Coverages: The Consultant(s) shall have the policy endorsed when required by the Chief Engineer for specific services hereunder and include the additional premium cost thereof as an out-of-pocket expense:

- a) Any/all activities performed airside must, at all times, be performed while under security escort as approved in advance, and in writing by the Project Manager. If the services of the Consultant(s), as directed by the Authority, require the performance of services airside, the Commercial General Liability and Automobile Liability coverage limits stipulated in subparagraph 1, above, shall be increased to an amount not less than \$25,000,000 per occurrence as provided herein.
- b) Endorsement to eliminate any exclusions applying to the explosion, collapse, and underground property damage (XCU) hazards.
- c) Endorsement to eliminate any exclusions on account of ownership, maintenance, operation, use, loading or unloading of watercraft.
- d) Coverage for work within fifty (50) feet of railroad.

4) Additional Coverages: The Consultant(s) shall have the policy endorsed when required by the Chief Engineer for specific services hereunder and include the additional premium cost thereof as an out-of-pocket expense:

- a) United States Longshoremen's and Harbor Workers' Compensation Act Endorsement.
- b) Coverage B Endorsement - Maritime (Masters or Members of the Crew of Vessels), in limits of not less than \$1,000,000 per occurrence.
- c) Amendments to Coverage B, Federal Employers' Liability Act in limits of not less than \$1,000,000 per occurrence.

5) Professional Liability Insurance/**Technology Errors and Omissions Insurance**: The Consultant(s) shall take out, maintain and pay premiums on Professional Liability Insurance in limits of not less than **\$10,000,000** each occurrence, covering acts, errors, mistakes, and omissions arising out of the work or services performed by Consultant(s), or any person employed by Consultant(s). All endorsements and exclusions shall be evidenced on the certificate of insurance. The coverage shall be written on an occurrence basis or may be written on a claims made basis with a minimum of a three-year reporting/discovery period.

Each policy above shall contain an endorsement that the policy may not be canceled, terminated or modified without thirty (30) days' prior written notice to the Project Manager, at the location where the work will take place with a copy to the General Manager, Risk Financing.

The Authority may, at any time during the term of this Agreement, change or modify the limits and coverages of insurance. Should the modification or change result in an additional premium, the General Manager, Risk Financing for the Port Authority may consider such cost as an out-of-pocket expense.

Within five (5) days after award of this Agreement and prior to the start of work at the site, the Consultant(s) must submit an original certificate of insurance, to the Project Manager at the location where the work will take place. This certificate of insurance MUST show evidence of the above insurance policy(ies), including, but not limited to, the title of this Agreement, the P. A. Agreement number, the notice of cancellation provisions, prior to the start of work. The Consultant(s) is/are also responsible for maintaining and conforming to all insurance requirements from the additional insureds and their successors and assigns. The General Manager, Risk Financing must approve the certificate(s) of insurance before any work can begin. Upon request of the General Manager, Risk Financing/Treasury, the Consultant shall furnish to the Authority a certified copy of each policy itself, including the provisions establishing premiums.

Renewal certificates of insurance or policies shall be delivered to the Authority's Project Manager, and upon request from the additional insureds, their successors or assigns at least fifteen (15) days prior to the expiration date of each expiring policy. The General Manager, Risk Financing must approve the renewal certificate(s) of insurance before work can resume on the facility. If at any time any of the certificates or policies shall become unsatisfactory to the Authority, the Consultant(s) shall promptly obtain a new and satisfactory certificate and policy and provide same to the Authority.

If at any time the above liability insurance should be canceled, terminated, or modified so that the insurance is not in effect as above required, then, the Consultant(s) and all Sub-consultants shall suspend performance of the Agreement at the premises until a satisfactory insurance policy(ies) and certificate of insurance is provided to and approved by Risk Financing, unless the Facility or Project Manager directs the Consultant(s), in writing, to continue to performing work under the Agreement. If the Agreement is so suspended, no extension of time shall be due on account thereof.

Failure by the Consultant(s) to meet any of the insurance requirements, including the requirement that the Authority be afforded the full extent of the insurance obtained under this Agreement without

limitation, shall be deemed a material breach of Agreement and may be a basis for termination of this Agreement by the Authority.

The requirements for insurance procured by the Consultant(s) shall not in any way be construed as a limitation on the nature or extent of the contractual obligations assumed by the Consultant(s) under this Agreement. The insurance requirements are not a representation by the Authority as to the adequacy of the insurance to protect the Consultant against the obligations imposed on them by law or by this or any other Agreement.

All insurance coverage shall be provided by the Consultant(s) and/or by or for any of its/their Sub-consultant(s) at no additional expense to the Authority and its related entities. A copy of this "Insurance" section shall be given to your insurance agent and Sub-consultant(s) and shall form a part of the covered Agreement for insurance purposes in furtherance of the insurance requirements of this Agreement.

VIII. CONDITIONS AND PRECAUTIONS

The Consultant shall comply with the following conditions and precautions in the performance of such services hereunder, except as otherwise directed by the Director.

A. General

1. Immediately inform the Authority of any unsafe condition discovered at any time during the course of this work.
2. All vehicular, including aeronautical and/or pedestrian traffic shall have priority over any and all Consultant operations.

B. Work Areas

1. Limit work to the areas necessary for the performance of such work and do not interfere with the operation of the facility without first obtaining the specific approval from the Authority's Project Manager.
2. Do not permit any objects or pieces of equipment to lie unattended on sidewalks, roadways or structures at any time.

C. Work Hours;

1. The Consultant shall perform his work at the site during day and evening hours, Monday through Friday, as directed by the Authority.
2. In any case, no work shall be performed at the site on any holidays observed by the Authority, unless otherwise directed by the Authority.

P.A. AGREEMENT # *-**-*****
DATE

FIRM
ADDRESS
CITY, ST ZIP

Attention: CONTACT, TITLE

SUBJECT: PERFORMANCE OF EXPERT PROFESSIONAL ** SERVICES**
DURING 20 THROUGH 20****

Dear Mr./Ms. CONTACT:

1. The Port Authority of New York and New Jersey (the "Authority" or "Port Authority") hereby offers to retain FIRM NAME (the "Consultant" or "you") to provide expert professional services as more fully set forth in Attachment A, which is attached hereto and made a part hereof, during 20** through 20**.

This Agreement shall be signed by you and by the Authority's Chief Procurement Officer. As used herein, "the Director" shall mean the ***** of the Authority, or their duly authorized representatives.

For the purpose of administering this Agreement, the Director has designated DAR NAME, TITLE, to act as their duly authorized representative. The Project Manager for this project is NAME, tel. (***) ***-****, or e-mail address: ****@panynj.gov.

2. Time is of the essence. Your services shall be performed as expeditiously as possible and at the time or times required by the Director.

3. In order to effectuate the policy of the Authority, the services provided by the Consultant shall comply with all provisions of federal, state, municipal, local and departmental laws, ordinances, rules, regulations, and orders which would affect or control said services as if the services were being performed for a private corporation, unless the Authority standard is more stringent, in which case the Authority standard shall be followed, or unless the Consultant shall receive a written notification to the contrary signed by the Director personally, in which case the requirements of said notification shall apply.

4. The Consultant shall meet and consult with Authority staff as requested by the Director in connection with any service to be performed herein. All items to be submitted or prepared by the Consultant hereunder shall be subject to the review of the Director. The Director may disapprove if, in his/her sole opinion said items are not in accordance with the requirements of this Agreement, accepted professional standards, or are impractical, uneconomical or unsuited in any way for the purpose for which the contemplated construction or services is intended. If any of the said items or any portion thereof are so disapproved, the Consultant shall forthwith revise them until they meet the approval of the Director, but the Consultant will not be compensated under any provision

of this Agreement for performance of such revisions. No approval or disapproval or omission to approve or disapprove, however, shall relieve the Consultant of its responsibility under this Agreement to furnish the requested services in accordance with an agreed upon schedule, and in accordance with professional standards.

5. You shall not continue to render services under this Agreement after the point at which the total amount to be paid to you hereunder (including reimbursable expenses) reaches the combined total of each of the approved estimated costs, unless you are specifically authorized in writing to so continue by the Director. If no such authorization is issued, this Agreement shall be terminated without further obligation by either of the parties as to services not yet performed, but you shall be compensated as hereinafter provided for services already completed. It is understood, however, that this limitation shall not be construed to entitle you to the above amount as a minimum compensation.

6. As full compensation for all your services and obligations in connection with this Agreement, the Authority will pay you the total of the amounts computed under subparagraphs A, B, C, D, and E below, subject to the limits on compensation and provisions set forth in Paragraph 5 above. Subject to the terms and conditions below, travel time is not reimbursable under subparagraphs A, B, and C hereunder.

A. For work performed at the Consultant's offices, the Consultant will be compensated at an amount equal to *.** times the actual salaries paid by you to professional and technical personnel (but not partners or principals) for time actually spent by them in the performance of services hereunder; for work performed at Authority office(s), as mutually agreed upon, the Consultant will be compensated at an amount equal to *.** times the actual salaries paid by you to professional and technical personnel (but not partners or principals) for time actually spent by them in the performance of services hereunder, plus an amount equal to the number of hours actually spent by partners and principals in the performance of services hereunder times the billing rate (no multiplier applied) described below but in each case excluding premium payments for overtime work or night work or for performing hazardous duty. Attached hereto is a schedule of actual salaries and titles of technical staff or other permanent professional and technical personnel employed by you, as well as rates customarily billed for partners and principals on projects such as this. Said staffing analysis shall clearly indicate any of your employees, proposed by you to perform the requested services that are former Authority employees. For compensation purposes under this Agreement, no said salary or amount shall exceed the salary or amount received by said personnel or rate customarily billed for a partner or principal as of the effective date of this Agreement unless the Director has been notified in advance, in writing, of the increased salary, rate or amount and approves the increase.

At the Authority's discretion, in lieu of the compensation terms set forth in Section 6.A. above, Task Orders may be issued whereby lump sum compensation is required. Those lump sum Task Order requests will include terms and conditions with respect to compensation, and you shall be required to submit a staffing analysis. For Task Order requests issued whereby the terms and conditions as stated in Section 6.A. above apply, the attached approved salary schedule, or any previously Authority-approved salary increase shall prevail.

The Consultant shall verify that its employees, subconsultants, or subcontractors working under this Agreement are legally present and authorized to work in the United States, as per the federally

required I-9 Program. Furthermore, upon request of the Authority, the Consultant shall furnish, or provide the Authority access to federal Form I-9 (Employment Eligibility Verification) for each individual hired by the Consultant, performing services hereunder. This includes citizens and noncitizens.

The Authority reserves the right to interview and approve any and all personnel, amounts, billing rates and salaries of said personnel performing services under this Agreement. Any costs incurred by the Consultant pertaining to interviews of prospective personnel, if any, are not billable to the Authority. When requesting salary or billing rate adjustments for one or more of its personnel, the Consultant shall submit his/her name, title, current direct hourly rate or billing rate, proposed new direct hourly salary or billing rate, resulting percentage increase, effective date and reason for the requested change, setting forth in detail any increased cost to the Consultant of providing the services under this Agreement which has given rise to the request for increased salary. For adjustments submitted after the effective date of this Agreement, the Authority will grant an increase only if the Consultant demonstrates compliance with all of the following conditions: that increases in salary, or partner's or principal's billing rate or amount, are a) in accordance with the program of periodic merit and cost of living increases normally administered by it, b) warranted by increased costs of providing services under this Agreement, c) based upon increases in salaries and billing rates which are generally applicable to all of Consultant's clients and d) in accordance with the Authority's salary rate increase policy for the current year for Authority employees possessing comparable skills and experience. If, during any calendar year, Authority limits are not available to the Consultant in a timely fashion, increases falling within such limits may be approved retroactively, as appropriate. The amount of increase in salary or billing rate, if any, to be applicable under this Agreement will in all cases be finally determined by the Director or their designee, in their sole and absolute discretion.

Notwithstanding the above, the multipliers set forth in this subparagraph shall be applied only in the case of personnel other than partners or principals who are permanent employees.

B. The Consultant will be compensated at an amount equal to the premium payments for overtime work or night work or for performing hazardous duty, actually paid to professional and technical employees, but not partners or principals, for time actually spent by them in the performance of services hereunder when such overtime or other premium payments have been demonstrated to be in accordance with the Consultant's normal business practice will be reimbursed by the Authority when they have been authorized in advance by the Director in writing. The Project Manager for the Authority shall have the right to authorize and approve premium payments up to a total amount of one thousand dollars (\$1,000) per occasion. Payments above said total amount shall be subject to the prior written authorization of the Director. Such premium payments to supervisory employees, who do not receive such payments in the Consultant's normal business practice will not be given under this Agreement.

C. The Consultant will be compensated at an amount equal to the amounts actually paid to subconsultants hereunder who have been retained after the written approval by the Director of the subconsultant and the compensation to be paid the subconsultant. The Consultant shall submit a copy of the terms and conditions of the subconsultant's compensation (including multiplier, if applicable), as well as an estimate of the number of hours required by the subconsultant to perform their services, as part of any request for approval of the subconsultant.

D. The Consultant will be compensated at an amount equal to the out-of-pocket expenses, approved in advance by the Director, necessarily and reasonably incurred and actually paid by you in the performance of your services hereunder. Out-of-pocket expenses are expenses that are unique to the performance of your services under this Agreement and generally contemplate the purchase of outside ancillary services, except that for the purpose of this Agreement, out-of-pocket expenses do include amounts for long distance telephone calls, rentals of equipment, travel and local transportation and meals and lodging on overnight trips.

The Authority will pay an amount approved in advance by the Director and computed as follows for the reproduction of submittal drawings, specifications and reports:

1) If the Consultant uses its own facilities to reproduce such documents, an amount computed in accordance with the billing rates the Consultant customarily charges for reproduction of such documents under agreements such as this, or

2) If the Consultant uses an outside vendor for the reproduction of such documents, the actual, necessary and reasonable amounts for the reproduction of such documents.

The Authority will not pay for expenses that are usually and customarily included as part of the Consultant's overhead. For the purposes of this Agreement out-of-pocket expenses do not include amounts for typing, utilization of computer systems, computer aided design and drafting (CADD), cameras, recording or measuring devices, flashlights and other small, portable equipment, safety supplies, phones, telephone calls, electronic messaging including Fax, or expendable office supplies. Unless otherwise indicated, required insurance is not a reimbursable expense.

When the Consultant uses its personal vehicle to provide services within the Port District, the Consultant will be reimbursed for travel expenses beyond normal commuting costs at a rate not higher than the Annual Federal Mileage Reimbursement Rate (as determined by the United States General Services Administration (GSA) – <http://www.gsa.gov/portal/content/100715> per mile traveled by auto.

When the Consultant is asked to provide services outside the Port District, the actual cost of transportation as well as the cost for hotel accommodations and meals will be reimbursable hereunder when approved in advanced in writing by the Director. The cost for all meals and lodging on approved overnight trips is limited to the amounts established by the United States GSA for that locality.

GSA Domestic Rates: <http://www.gsa.gov/portal/category/21287>

You shall obtain the Director's written approval prior to making expenditures for out-of-pocket expenses in excess of one thousand dollars (\$1,000) per specific expenditure and for all overnight trips, which are reimbursable expenditures as set forth above. You shall substantiate all billings for out-of-pocket expenses in excess of twenty-five dollars (\$25) with receipted bills and shall provide said receipts with the appropriate billing.

E. As used herein:

"Port District" is a geographical area of about 1,500 square miles in the States of New York and New Jersey, centering about New York Harbor. The Port District includes the Cities of New York and Yonkers in New York State, the cities of Newark, Jersey City, Bayonne, Hoboken and Elizabeth in the State of New Jersey and over 200 other municipalities, including all or part of seventeen counties, in the two States.

"Salaries paid to employees" or words of similar import means salaries and amounts actually paid (excluding payments or factors for holidays, vacations, sick time, bonuses, profit participations and other similar payments) to professional and technical employees of the Consultant for time actually spent directly in the performance of technical services hereunder and recorded on daily time records which have been approved by the employee's immediate supervisor, excluding the time of any employee of the Consultant to the extent that the time of such employee of the Consultant is devoted to typing/word processing, stenographic, clerical or administrative functions. Such functions shall be deemed to be included in the multipliers referred to in Subparagraph A above.

7. You shall keep, and shall cause any subconsultants under this Agreement to keep, daily records of the time spent in the performance of services hereunder by all persons whose salaries or amounts paid thereto will be the basis for compensation under this Agreement as well as records of the amounts of such salaries and amounts actually paid for the performance of such services and records and receipts of reimbursable expenditures hereunder and, notwithstanding any other provision of this Agreement, failure to do so shall constitute a conclusive waiver of any right to compensation for such services or expenses as are otherwise compensable hereunder. The Authority will have the right to audit all such records.

The Authority will have the right to inspect your records, and those of your subconsultants, pertaining to any compensation to be paid hereunder, such records to be maintained by you and your subconsultants for a period of three years after completion of services to be performed under this Agreement.

8. On or about the fifteenth (15th) day of each month, you shall render a bill for services performed and reimbursable out-of-pocket expenses incurred in the prior month, accompanied by such records and receipts as required, to the Project Manager. Each invoice shall bear your taxpayer number and the purchase order number provided by the Director. Upon receipt of the foregoing, the Director will estimate and certify to the Authority the approximate amount of compensation earned by you up to that time. As an aid to you, the Authority will, within thirty (30) days after receipt of such certification by the Director advance to you by check the sum certified minus all prior payments to you for your account.

9. The Authority may at any time for cause terminate this Agreement as to any services not yet rendered, and may terminate this Agreement in whole or in part without cause upon three (3) days' notice to you. You shall have no right of termination as to any services under this Agreement without just cause. Termination by either party shall be by certified letter addressed to the other at its address hereinbefore set forth. Should this Agreement be terminated in whole or in part by either party as above provided, you shall receive no compensation for any services not yet performed; but if termination is without fault on your part, the Authority will pay you as the full compensation to which you shall be entitled in connection with this Agreement the amounts computed as above set forth for services completed to the satisfaction of the Director through the date of termination, minus all prior payments to you.

10. Under no circumstances shall you or your subconsultants communicate in any way with any consultant, contractor, department, board, agency, commission or other organization or any person, whether governmental or private in connection with the services to be performed hereunder except upon prior written approval and instructions of the Director, provided, however that data from

manufacturers and suppliers of material shall be obtained by you when you find such data necessary, unless otherwise instructed by the Director. Notwithstanding such provision, the Port Authority generally will not object to a Port Authority Consultant or subconsultant describing factual information that accurately describes the goods provided to, or services performed for, the Port Authority by such consultant or subconsultant in connection with a publicly known Port Authority agreement, and permission is not required when such information will be conveyed in bid or proposal documents for work with other entities.

11. Any services performed for the benefit of the Authority at any time by you or on your behalf, even services in addition to those described herein, even if expressly and duly authorized by the Authority, shall be deemed to be rendered under and subject to this Agreement (unless referable to another express written, duly executed agreement by the same parties), whether such additional services are performed prior to, during or subsequent to the services described herein, and no rights or obligations shall arise out of such additional services.

12. No certificate, payment (final or otherwise), acceptance of any work nor any other act or omission of the Authority or the Director shall operate to release you from any obligations under or upon this Agreement, or to estop the Authority from showing at any time that such certificate, payment, acceptance, act or omission was incorrect or to preclude the Authority from recovering any money paid in excess of that lawfully due, whether under mistake of law or fact or to prevent the recovery of any damages sustained by the Authority.

13. Original contract drawings, originals of technical specifications, estimates, reports, records, data, charts, documents, renderings, computations, computer tapes or disks, and other papers of any type whatsoever, whether in the form of writing, figures or delineations, which are prepared or compiled in connection with this Agreement, shall become the property of the Authority, and the Authority will have the right to use or permit the use of them and of any ideas or methods represented by them for any purpose and at any time without compensation other than that specifically provided herein. The Consultant hereby warrants and represents that the Authority will have at all times the ownership and rights provided for in the immediately preceding sentence free and clear of all claims of third persons whether presently existing or arising in the future and whether presently known to either of the parties to this Agreement or not. This Agreement shall not be construed, however, to require the Consultant to obtain for the Consultant and the Authority the right to use any idea, design, method, material, equipment or other matter which is the subject of a valid patent, unless owned by the Consultant, or subconsultant, or an employee of either. Whether or not your Proposal is accepted by the Authority, it is agreed that all information of any nature whatsoever which is in any way connected with the services performed in connection with this Agreement, regardless of the form of which has been or may be given by you or on your behalf, whether prior or subsequent to the execution of this Agreement, to the Authority, its Commissioners, officers, agents or employees, is not given in confidence and may be used or disclosed by or on behalf of the Authority without liability of any kind, except as may arise under valid existing or pending patents, if any.

14. If research or development is furnished in connection with the performance of this Agreement and if in the course of such research or development patentable subject matter is produced by the Consultant, its officers, agents, employees, or subconsultants, the Authority will have, without cost or expense to it, an irrevocable, non-exclusive royalty-free license to make, have made and use,

either itself or by anyone on its behalf, such subject matter in connection with any activity now or hereafter engaged in or permitted by the Authority. Promptly upon request by the Authority, the Consultant shall furnish or obtain from the appropriate person a form of license satisfactory to the Authority, but it is expressly understood and agreed that, as between the Authority and the Consultant the license herein provided for shall nevertheless arise for the benefit of the Authority immediately upon the production of said subject matter, and shall not await formal exemplification in a written license agreement as provided for above. Such license agreement may be transferred by the Authority to its successors, immediate or otherwise, in the operation or ownership of any real or personal property now or hereafter owned or operated by the Authority but such license shall not be otherwise transferable.

15. Notwithstanding anything to the contrary herein, the work product of the Consultant, its officers, agents, employees, or sub-consultants which is produced in accordance with the Agreement, whether it consists of computer programming or documentation thereof, including source code, and on any media whatsoever, shall be deemed to belong exclusively to the Authority, and the Authority will have the exclusive right to obtain and to hold in its own name any and all copyrights, patents, trade secrets and/or other proprietary rights and protection as may be produced as part of this work product, including the right to extensions or renewals, where appropriate. The work product shall not be destroyed or released to anyone outside of the Authority without express written authorization of the Director. The Authority will have the exclusive right to use or permit the use of them and of any ideas or methods represented by them for any purpose and at any time without compensation other than that specifically provided for herein. You agree to contract with your employees for the benefit of the Authority to ensure that the Authority has such rights and to give to the Authority or any party designated by the Authority all assistance reasonably required to perfect the rights herein above stated. You shall indemnify and hold harmless the Authority against any claims of proprietary rights infringement arising out of such use of your work product.

16. You shall promptly and fully inform the Director in writing of any patents or patent disputes, or intellectual property disputes, whether existing or potential, of which you have knowledge, relating to any idea, design, method, material, equipment or other matter related to the subject matter of this Agreement or coming to your attention in connection with this Agreement.

17. This Agreement being based upon your special qualifications for the services herein contemplated, any assignment, subletting or other transfer of this Agreement or any part hereof or of any moneys due or to become due hereunder without the express consent in writing of the Authority shall be void and of no effect as to the Authority, provided, however, that you may sublet services to subconsultants with the express consent in writing of the Director. All persons to whom you sublet services, however, shall be deemed to be your agents and no subletting or approval thereof shall be deemed to release you from your obligations under this Agreement, to impose any obligation on the Authority to such subconsultant or give the subconsultant any rights against the Authority.

18. The Authority has a long-standing practice of encouraging Minority Business Enterprises (MBEs), Women-owned Business Enterprises (WBEs) and Service-disabled Veteran-owned Businesses (SDVOBs) to seek business opportunities with it, either directly or as subconsultants or subcontractors. "Minority business enterprise" or "MBE" means a business entity which is at least fifty-one percent (51%) owned by one (1) or more members of one (1) or more minority

groups, or, in the case of a publicly held corporation, at least fifty-one percent (51%) of the stock of which is owned by one (1) or more members of one (1) or more minority groups; and whose management and daily business operations are controlled by one (1) or more such individuals who are citizens or permanent resident aliens. "Women-owned business enterprise" or "WBE" means a business which is at least fifty-one percent (51%) owned by one (1) or more women; or, in the case of a publicly held corporation, fifty-one percent (51%) of the stock of which is owned by one (1) or more women: and whose management and daily business operations are controlled by one (1) or more women who are citizens or permanent resident aliens. "Service-disabled Veteran-owned Business Enterprises" or SDVOBs means a business entity which is at least fifty-one percent (51%) owned and controlled by one or more service-disabled veteran with a service connected disability, or, in the case of a publicly held corporation, at least fifty-one percent (51%) of the stock of which is owned by one or more service-disabled veteran with a service connected disability, and whose management and daily business operations are controlled by one or more such individuals who are citizens or permanent resident aliens.

"Minority group" means any of the following racial or ethnic groups:

A. Black persons having origins in any of the Black African racial groups not of Hispanic origin;

B. Hispanic (a person of Puerto Rican, Mexican, Dominican, Cuban, Central or South American descent of either Native American or Latin American origin, regardless of race);

C. Asian and Pacific Islander persons having origins in any of the original peoples of the Far East, Southeast Asia, the Indian subcontinent or the Pacific Islands;

D. American Indian or Alaskan Native persons having origins in any of the original peoples of North America and maintaining identifiable tribal affiliations through membership and participation or community identification.

"Service-disabled Veteran, with a service-connected disability" means:

A. The term "service-connected" means, with respect to disability or death, that such disability was incurred or aggravated, or that the death resulted from a disability incurred or aggravated, in line of duty in the active military, naval, or air service.

B. The term "veteran" means a person who served in the active military, naval, or air service, and who was discharged or released therefrom under conditions other than dishonorable.

The Authority has set a goal of twenty percent (20%) participation by qualified and Authority certified MBEs and ten percent (10%) for qualified and Authority certified WBEs on technical service projects for a total combined MWBE goal of thirty percent (30%), and three percent (3%) of the total contract price for Port Authority certified SDVOBs or SDVOBs certified in the State of New York, and a Local Business Enterprise (LBE) goal of ten percent (10%) for the Project that the Consultant is obligated to seek to achieve in good faith, and will cause its consultants, Subconsultants, permittees and others on the Project Site to seek to achieve in good faith, in each of the relevant Categories of Work throughout the design, construction, and operations and maintenance phases of the project. It is the Port Authority's policy to encourage the participation of MBEs and WBEs in all facets of its business activities, consistent with Applicable Laws and regulations. Through the Authority's Office of Diversity, Equity and Inclusion (ODEI), the Authority conducts its own certification process and will not accept the certification of any other jurisdiction. The Port Authority will use Reasonable Efforts, however, to assist companies the

Proposer designates in complying with our requirements and process for MBE or WBE certification.

A Subconsultant must prioritize the use of Minorities and women for employment opportunities residing within "Priority Zones" which shall mean from the localities in the following order of prioritization: as a first priority, the municipalities of Newark and Elizabeth ("Zone 1"); as a second priority, the Counties of Essex, Hudson and Union; as a third priority, Middlesex and Bergen Counties; as a fourth priority, within the Port District 1 in the State of New Jersey; as a fifth priority, within the Port District in the State of New York; and as a sixth priority, anywhere else outside of the Port District.

MBE/WBE participation goals may be subject to change during the duration of this Agreement and any options or extensions thereof. Any new participation goals determined by the Authority shall be applicable to and considered a part of this Agreement. The current participation goals will be posted on the Authority's website at <https://www.panynj.gov/port-authority/en/business-opportunities/Supplier-Diversity/Supplier-Diversity-Resources.html> as PA Form 4250, "MBE/WBE Participation-Professional Services Call-In". You must consult PA 4250 prior to proposing on any Task Orders issued under this Agreement.

To be "certified" a firm must be certified by the Authority's Office of Diversity, Equity and Inclusion (ODEI).

In order to facilitate the meeting of this goal, the Consultant shall use every good-faith effort to utilize subconsultants who are Authority certified MBE/WBE/SDVOBs to the maximum extent feasible.

Good faith efforts to include and facilitate participation by MBE/WBE/SDVOBs shall include, but not be limited to the following:

- A. Dividing the services and materials to be procured into smaller portions, where feasible.
- B. Giving reasonable advance notice of specific contracting, subcontracting and purchasing opportunities to such MBE/WBE/SDVOBs as may be appropriate.
- C. Soliciting services and materials from Authority certified MBE/WBE/SDVOB firms. To access the Authority's Directory of MBE/WBE/SDVOB certified firms, go to <https://www.panynj.gov/port-authority/en/business-opportunities/supplier-diversity/directories-of-MWBE.html>.
- D. Ensuring that provision is made to provide progress payments to MBE/WBE/SDVOBs in accordance with prompt payment provisions of the Agreement under which services are being provided, if applicable.
- E. Observance of reasonable commercial standards of fair dealing in the respective trade or business.

The Authority has a list of certified MBE/WBE/SDVOB service firms which is available to you at <https://www.panynj.gov/port-authority/en/business-opportunities/supplier-diversity/directories-of-MWBE.html>. The Consultant will be required to submit to the Authority's ODEI for certification the names of MBE/WBE/SDVOB firms it proposes to use who are not on the list of certified MBE/WBE/SDVOB firms.

The Consultant shall include their MBE/WBE Participation Plans (Form PA 3760C) with their task order proposals, to be reviewed and approved by the Authority's ODEI. Concerning SDVOB participation, the Consultant shall include their SDVOB Participation Plans (Form PA 3760SDV1) with their task order proposals, to be reviewed and approved by the Authority's ODEI.

The Consultant must submit an MBE/WBE/SDVOB Participation Plan for each MBE/WBE/SDVOB subconsultant. Each Participation Plan shall contain, at a minimum, the following:

- Identification of the MBE/WBE/SDVOB: Provide the name and address of the MBE/WBE/SDVOB. If no MBE/WBE/SDVOB s are identified, describe the process for selecting participant firms in order to achieve the good faith goals under this Agreement.
- Level of Participation: Indicate the dollar value and percentage of MBE/WBE/SDVOB participation expected to be achieved.
- Scope of Work: Describe the specific scope of work the MBE/WBE/SDVOBs will perform.

The MBE/WBE/SDVOB subconsultant listed on each of the MBE/WBE/SDVOB Participation Plans must be certified by the Authority in order for the Consultant to receive credit toward the MBE/WBE/SDVOB goals set forth in this Agreement. Please go to <https://www.panynj.gov/port-authority/en/business-opportunities/supplier-diversity/directories-of-MWBE.html> to search for MBE/WBE/SDVOBs by a particular commodity or service. The Authority makes no representation as to the financial responsibility of these firms or their ability to perform work under this Agreement.

Subsequent to Agreement award, all changes to any of the MBE/WBE/SDVOB Participation Plans must be submitted via a Modified MBE/WBE/SDVOB Participation Plan to the Manager for review and approval by ODEI. For submittal of modifications to the MBE/WBE Plan, Consultants are directed to use form PA3760D, and for modifications to the SVOB Plan Consultants are directed to use form PA3760SDV2. The Consultant shall not make changes to any of its approved MBE/WBE/SDVOB Participation Plans or substitute MBE/WBE/SDVOB subconsultants or suppliers for those named in their approved plans without the Manager's prior written approval. Unauthorized changes or substitutions, including performing the work designated for a subconsultant with the Consultant's own forces, shall be a violation of this section. Progress toward attainment of MBE/WBE/SDVOB participation goals set forth herein will be monitored throughout the duration of the Agreement.

The Consultant shall also submit to the Project Manager, along with invoices, the Statement of Subcontractor Payments, which may be downloaded at <https://www.panynj.gov/port-authority/en/business-opportunities/Supplier-Resources.html>. The Statement must include the name and business address of each MBE/WBE/SDVOB subconsultant and supplier actually involved in the Agreement, a description of the work performed and/or product or service supplied by each such subcontractor/subconsultant or supplier, the date and amount of each expenditure, and such other information that may assist the Project Manager in determining the Consultant's compliance with the foregoing provisions.

Prompt Payment/Retainage

The Consultant shall pay each subconsultant under this Agreement, for satisfactory performance of its subcontract, no later than ten (10) days from the receipt of each payment the Consultant receives from the Authority. The Consultant shall return retainage payments, if any, to each

subconsultant within ten days after the subconsultants' work is satisfactorily completed. Any delay or postponement of payment from the above referenced timeframe may occur only for good cause following written approval of the Authority. Failure to pay subconsultants or return retainage payments may constitute a material breach of this Agreement, entitling the Authority to remedies provided in this Agreement, in addition to any other available remedy.

MBE/WBE/SDVOB Conditions of Participation

MBE/WBE/SDVOB participation will be counted toward meeting the MBE/WBE/SDVOB agreement goal, subject to all of the following conditions:

1. **Commercially Useful Function:** An MBE/WBE/SDVOB is considered to perform a commercially useful function when it is responsible for the execution of a distinct element of work on a contract and carries out its responsibilities by actually performing, managing, and supervising the work involved in accordance with normal industry practice. Regardless of whether an arrangement between the Consultant and the MBE/WBE/SDVOB represent standard industry practice, if the arrangement erodes the ownership, control or independence of the MBE/WBE/SDVOB or in any other way does not meet the commercially useful function requirement, that firm shall not be included in determining whether the MBE/WBE/SDVOB goal is met and shall not be included in MBE/WBE/SDVOB reports. If this occurs with respect to a firm identified as an MBE/WBE/SDVOB, the Consultant shall receive no credit toward the MBE/WBE/SDVOB goal and may be required to backfill the participation. An MBE/WBE/SDVOB does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction or contract through which funds are passed in order to obtain the appearance of MBE/WBE/SDVOB participation. An MBE/WBE/SDVOB may rebut a determination by the Authority that the MBE/WBE/SDVOB is not performing a commercially useful function to the Authority.

2. **Work Force:** The MBE/WBE/SDVOB must employ a work force (including administrative and clerical staff) separate and apart from that employed by the Consultant, other subcontractors/subconsultants on the Agreement, or their affiliates. This does not preclude the employment by the MBE/WBE/SDVOB of an individual that has been previously employed by another firm involved in the Agreement, provided that the individual was independently recruited by the MBE/WBE/SDVOB in accordance with customary industry practice. The routine transfer of work crews from another employer to the MBE/WBE/SDVOB shall not be allowed.

3. **Supervision:** All work performed by the MBE/WBE/SDVOB must be controlled and supervised by the MBE/WBE/SDVOB without duplication of supervisory personnel from the Consultant, other subconsultants on the Agreement, or their affiliates. This does not preclude routine communication between the supervisory personnel of the MBE/WBE/SDVOB and other supervisors necessary to coordinate the work.

Counting MBE/WBE/SDVOB Participation

The value of the work performed by an MBE/WBE/SDVOB, with its own equipment, with its own forces, and under its own supervision will be counted toward the goal, provided the utilization is a commercially useful function. An MBE/WBE/SDVOB prime contractor/consultant shall still provide opportunities for participation by other MBE/WBE/SDVOBs. Work performed by MBE/WBE/SDVOBs will be counted as set forth below. If the Authority determines that some or all of the MBE/WBE/SDVOBs work does not constitute a commercially useful function, only the

portion of the work considered to be a commercially useful function will be credited toward the goal.

1. Subconsultants: One hundred percent (100%) of the value of the work to be performed by an MBE/WBE/SDVOB subconsultant will be counted toward the MBE/WBE/SDVOB goal. The value of such work includes the cost of materials and supplies purchased by the MBE/WBE/SDVOB, except the cost of supplies or equipment leased from the Consultant, other subconsultants or their affiliates will not be counted. When an MBE/WBE/SDVOB subcontracts part of the work of its contract to another firm, the value of the subconsultant work may be counted toward MBE/WBE/SDVOB goals only if the MBE/WBE/SDVOB subconsultant is itself an MBE/WBE/SDVOB. Work that an MBE/WBE/SDVOB sub consults to a non-MBE/WBE/SDVOB firm does not count toward MBE/WBE/SDVOB goals.

2. Material Suppliers: Sixty percent (60%) of the expenditure to an MBE/WBE/SDVOB material supplier will be counted toward the MBE/WBE/SDVOB goal. Packagers, brokers, manufacturer's representatives, or other persons who arrange or expedite transactions are not material suppliers within the meaning of this paragraph.

3. Broker's/Manufacturer's Representatives: One hundred percent (100%) of fees or commissions charged for assistance in the procurement of the materials and supplies, or fees for transportation charges for the delivery of materials or supplies provided by an MBE/WBE/SDVOB broker/manufacturer's representative will be counted toward the MBE/WBE/SDVOB goal, provided they are determined by the Authority to be reasonable and not excessive as compared with fees customarily allowed for similar services. The cost of the materials and supplies themselves will not be counted.

4. Services: One hundred percent (100%) of fees or commissions charged by an MBE/WBE/SDVOB for providing a bona fide service, such as professional, technical, consultant, or managerial services, or for providing bonds or insurance specifically required for the performance of the work will be counted toward the MBE/WBE/SDVOB goal, provided the fee is reasonable and not excessive as compared with fees customarily allowed for similar services.

5. Joint Venture: Joint ventures between MBE/WBE/SDVOBs and non-MBE/WBE/SDVOBs may be counted toward the MBE/WBE/SDVOB goal in proportion to the total dollar value of the Agreement equal to the distinct, clearly defined portion of the work of the Agreement that the MBE/WBE/SDVOB performs with its own forces. Contact ODEI at (201) 395-3117 for more information about requirements for such joint ventures.

Identification and Eligibility of LBEs

In order to be eligible for LBE participation credit, a firm must have its principal business office located within a Local Zone or conduct significant business activities within a Local Zone. Any recent business presence established for the purpose of LBE eligibility, including but not limited to new project satellite office locations and the hiring of Local Zone employees, will not be considered. The Consultant and Subconsultant shall consult with ODEI and the Community Outreach Offices for lists of potential LBEs. Additional information on LBEs and LBE meetings scheduled by the Port Authority are available at: <https://www.ewrredevelopment.com/> The Port Authority has not checked the references, capabilities or financial background of firms listed as LBEs, but is making such information available solely for the purpose of informing the Consultant and Subconsultant of LBEs who may be interested in providing services and/or materials to the

Consultant or Subconsultant. A firm does not need to be on a local list to qualify as an LBE. Firms that are on an LBE list provided by the ODEI or Community Outreach Offices that are not ODEI certified MWBEs or SDVOBs may still be considered for MWBE or SDVOB Participation Credit. If a Consultant or Subconsultant would like to utilize a firm that appears to meet the Port Authority's criteria for MWBE and SDVOB certification and is technically competent to perform proposed Work to be subconsulted to them, please notify the ODEI for expedited MWBE or SDVOB certification. A Port Authority certified M/WBE or SDVOB that also qualifies as an LBE is eligible for participation credit towards more than one goal.

A Subconsultant must prioritize the use of Minorities and women for employment opportunities residing within "Priority Zones" which shall mean from the localities in the following order of prioritization: as a first priority, the municipalities of Newark and Elizabeth ("Zone 1"); as a second priority, the Counties of Essex, Hudson and Union; as a third priority, Middlesex and Bergen Counties; as a fourth priority, within the Port District in the State of New Jersey; as a fifth priority, within the Port District in the State of New York; and as a sixth priority, anywhere else outside of the Port District.

19. NON-DISCRIMINATION REQUIREMENTS

The Consultant shall take all necessary and reasonable steps to ensure non-discrimination in the performance and administration of all aspects of this Agreement.

A. Consultant hereby agrees that no person on the ground of race, color, national origin, creed/religion, sex, age or handicap/disability shall be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in the furnishing of goods or services or in the selection and retention of subconsultants and/or vendors under this Agreement. Consultant shall also ascertain and comply with all applicable federal, state and local laws, ordinances, rules, regulations, and orders that pertain to equal employment opportunity, affirmative action, and non-discrimination in employment. The terms and conditions of Exhibit A attached hereto, apply to this Agreement.

B. Consultant agrees that these "Non-Discrimination Requirements" are a binding part of this Agreement. Without limiting the generality of any other term or provision of this Agreement, in the event the Authority, or a state or federal agency finds that the Consultant or any of its subconsultants or vendors has not complied with these "Non-Discrimination Requirements", the Authority may cancel, terminate or suspend this Agreement in accordance with Section 9 of this Agreement.

C. Consultant agrees to cooperate fully with the Authority's investigation of allegations of discrimination. Cooperation includes, but is not limited to, allowing the Authority to question employees during the investigation of allegations of discrimination, and complying with directives that the Authority or the State or Federal government deem essential to ensure compliance with these "Non-Discrimination Requirements."

20. NOTIFICATION OF SECURITY REQUIREMENTS

The Authority has the responsibility of ensuring safe, reliable and secure transportation facilities, systems and projects to maintain the well-being and economic competitiveness of the region. Therefore, the Authority reserves the right to deny access to certain documents, sensitive security sites and facilities (including rental spaces) to any person who declines to abide by Authority

security procedures and protocols, any person with a criminal record with respect to certain crimes or who may otherwise pose a threat to the construction site or facility security. The Authority reserves the right to impose multiple layers of security requirements on the Consultant, its staff and subconsultants and their staffs, depending upon the level of security required, or make any amendments with respect to such requirements as determined by the Authority.

These security requirements may include but are not limited to the following:

- Execution of Non-Disclosure and Confidentiality Agreements and Acknowledgments

At the direction of the Authority, the Consultant shall be required to have its principals, staff and/or subconsultant(s) and their staff, execute Authority approved non-disclosure and confidentiality agreements.

- Consultant/Subconsultant identity checks and background screening

The Authority's designated background screening provider may require inspection of not less than two forms of valid/current government issued identification (at least one having an official photograph) to verify staff's name and residence; screening of federal, state, and/or local criminal justice agency information databases and files; screening of any terrorist identification files; access identification, to include some form of biometric security methodology such as fingerprint, facial or iris scanning.

The Consultant may be required to have its staff, and any subconsultant's staff, material-men, visitors or others over whom the Consultant/subconsultant has control, authorize the Authority or its designee to perform background checks, and a personal identity verification check. Such authorization shall be in a form acceptable to the Authority. The Consultant and subconsultants may also be required to use an organization designated by the Authority to perform the background checks.

In accordance with the Authority's Information Security Handbook, background screening is required when a person has an established need to know or has access to any one of the following types of information or physical locations:

- 1) Confidential Privileged Information
- 2) Confidential Information related to a security project and/or task
- 3) Secure Area of an Authority or PATH facility
- 4) Mission critical system

The Consultant shall perform background checks through the Authority's personnel assurance program provider. The Secure Worker Access Consortium (S.W.A.C.) is the only Authority approved provider to be used to conduct background screening and personal identity verification, except as otherwise required by federal law and/or regulation (such as Security Identification Display Area (SIDA), the federal regulatory requirements for personnel performing work at aviation facilities.). Information about S.W.A.C., instructions, corporate enrollment, online applications, and location of processing centers can be found at <http://www.secureworker.com>, or S.W.A.C. may be contacted directly at (877) 522-7922 for more information and the latest pricing. The cost for said background checks for staff that pass and are granted a credential may be reimbursable to the Consultant (and its subconsultants) as

an out-of-pocket expense as provided herein. Costs for background checks for staff that are rejected for a credential for any reason are not reimbursable.

- Issuance of Photo Identification Credential

No person shall be permitted on or about the Authority construction sites or facilities (including rental spaces) without a facility-specific photo identification credential approved by the Authority. If the Authority requires facility-specific identification credentials for the Consultant and the subconsultant's staff, the Authority will supply such identification at no cost to the Consultant or its subconsultants. Such facility-specific identification credential shall remain the property of the Authority and shall be returned to the Authority at the completion or upon request prior to completion of the individual's assignment at the specific facility. It is the responsibility of the appropriate Consultant or subconsultant to immediately report to the Authority the loss of any staff member's individual facility-specific identification credential. The Consultant or subconsultant will be billed for the cost of the replacement identification credential. Consultant's and subconsultant's staff shall display Identification badges in a conspicuous and clearly visible manner, when entering, working or leaving an Authority construction site or facility.

Employees may be required to produce not less than two forms of valid/current government issued identification having an official photograph and an original, unlaminated social security card for identity and SSN verification.

Where applicable, for sensitive security construction sites or facilities, successful completion of the application, screening and identity verification for all employees of the Consultant and subconsultant shall be completed prior to being provided a Photo Identification credential by the personnel assurance program provider.

If any questions should arise as to when a Personnel Assurance Program background check is required, the Authority Manager or contract administrator should be contacted for assistance.

- Designated Secure Areas

Services under the Agreement may be required in designated secure areas, as the same may be designated by the Authority ("Secure Areas"). The Authority will require the observance of certain security procedures with respect to Secure Areas, which may include the escort to, at, and/or from said high security areas by security personnel. All personnel that require access to designated Secure Areas who are not under escort by an authorized individual will be required to undergo background screening and personal identity verification.

Forty-eight (48) hours prior to the proposed performance of any work in a Secure Area, the Consultant shall notify the Project Manager. The Consultant shall conform to procedures as may be established by the Project Manager from time to time and at any time for access to Secure Areas and the escorting of personnel hereunder. Prior to the start of any work, the Consultant shall request a description from the Project Manager of the Secure Areas that will be in effect on the commencement date(s) of the request services. The description of Secure Areas may be changed from time to time and at any time by the Project Manager during the term of the Agreement.

- Access control, inspection, and monitoring by security guards

The Authority may provide for Authority construction site or facility (including rental spaces) access control, inspection and monitoring by Port Authority Police or Authority retained contractor security guards. However, this provision shall not relieve the Consultant of its responsibility to secure its equipment and work and that of its subconsultant/subcontractor's and service suppliers at the Authority sites or facilities (including rental spaces). In addition, the Consultant, subconsultant, subcontractor or service provider is not permitted to take photographs, digital images, electronic copying and/or electronic transmission or video recordings or to make sketches on any other medium at any Authority sites or facilities (including any rental spaces), except when necessary to perform the work under this Agreement, without prior written permission from the Authority. Upon request, any photograph, digital image, video recording or sketch made of any Authority sites or facility shall be submitted to the Authority to determine compliance with this paragraph, which submission shall be conclusive and binding on the submitting entity.

- Compliance with the Port Authority Information Security Handbook

This Agreement may require access to Authority information considered Protected Information ("PI") as defined in the Port Authority Information Security Handbook ("Handbook"), dated October 15, 2008, revised as of April 2, 2018, and as may be further amended. The Handbook and its requirements are hereby incorporated into this Agreement and will govern the possession, distribution and use of PI if at any point during the lifecycle of the project or solicitation it becomes necessary for the Consultant to have access to PI. Protecting sensitive information requires the application of uniform safeguarding measures to prevent unauthorized disclosure and to control any authorized disclosure of this information within the Authority or when released by the Authority to outside entities. The Handbook can be obtained at: <https://www.panynj.gov/port-authority/en/business-opportunities/information-security-handbook-requirements.html>.

- Audits for Compliance with Security Requirements

The Authority may conduct random or scheduled examinations of business practices under this section entitled "NOTIFICATION OF SECURITY REQUIREMENTS" and the Handbook in order to assess the extent of compliance with security requirements, PI procedures, protocols and practices, which may include, but not be limited to, verification of background check status, confirmation of completion of specified training, and/or a site visit to view material storage locations and protocols.

21. CONFIDENTIAL INFORMATION/NON-PUBLICATION

A. As used herein, confidential information shall mean all information disclosed to the Consultant or the personnel provided by the Consultant hereunder which relates to the Authority's and/or the Port Authority Trans Hudson (PATH) Corporation's past, present, and future research, development and business activities including, but not limited to, software and documentation licensed to the Authority or proprietary to the Authority and/or PATH and all associated software, source code procedures and documentation. Confidential information shall also mean any other tangible or intangible information or materials including but not limited to computer identification numbers, access codes, passwords, and reports obtained and/or used during the performance of the Consultant's services under this Agreement.

B. Protected Information shall mean and include collectively, as per *The Port Authority of New York & New Jersey Information Security Handbook (October 15, 2008, revised as of April 2, 2018, and as may be further amended)*, Confidential Information, Confidential Proprietary Information, Confidential Privileged Information and information that is labeled, marked or otherwise identified by or on behalf of the Authority so as to reasonably connote that such information is confidential, privileged, sensitive or proprietary in nature. Protected Information shall also include all work product that contains or is derived from any of the foregoing, whether in whole or in part, regardless of whether prepared by the Authority or a third-party or when the Authority receives such information from others and agrees to treat such information as Confidential.

C. The Consultant shall hold all such Protected Information in trust and confidence for the Authority, and agrees that the Consultant and the personnel provided by the Consultant hereunder shall not, during or after the termination or expiration of this Agreement, disclose to any person, firm or corporation, nor use for its own business or benefit, any information obtained by it under or in connection with the supplying of services contemplated by this Agreement. The Consultant and the personnel provided by the Consultant hereunder shall not violate in any manner any patent, copyright, trade secret or other proprietary right of the Authority or third persons in connection with their services hereunder, either before or after termination or expiration of this Agreement. The Consultant and the personnel provided by the Consultant hereunder shall not willfully or otherwise perform any dishonest or fraudulent acts, breach any security procedures, or damage or destroy any hardware, software or documentation, proprietary or otherwise, in connection with their services hereunder. The Consultant shall promptly and fully inform the Director in writing of any patent, copyright, trade secret or other intellectual property rights or disputes, whether existing or potential, of which the Consultant has knowledge, relating to any idea, design, method, material, equipment or other matter related to this Agreement or coming to the Consultant's attention in connection with this Agreement.

D. The Consultant shall not issue nor permit to be issued any press release, advertisement, or literature of any kind, which refers to the Authority or to the fact that goods have been, are being or will be provided to it and/or that services have been, are being or will be performed for it in connection with this Agreement, unless the Consultant first obtains the written approval of the Authority. Such approval may be withheld if for any reason the Authority believes that the publication of such information would be harmful to the public interest or is in any way undesirable.

22. The Consultant assumes the following distinct and several risks to the extent they may arise from the negligent or willful intentional acts or omissions of the Consultant or its subconsultants/subcontractors in the performance of services hereunder:

A. The risk of loss or damage to Authority property arising out of or in connection with the performance of services hereunder;

B. The risk of loss or damage to any property of the Consultant or its subconsultants/subcontractors arising out of or in connection with the performance of services hereunder;

C. The risk of claims, arising out of or in connection with the performance of services hereunder, whether made against the Consultant or its subconsultants/subcontractors or against the

Authority, for loss or damage to any property of the Consultant's agents, employees, subcontractors, subconsultants, materialmen or others performing services hereunder;

D. The risk of claims, just or unjust, by third persons made against the Consultant or its subconsultants/subcontractors or the Authority on account of injuries (including wrongful death), loss or damage of any kind whatsoever arising in connection with the performance of services hereunder, including claims against the Consultant or its subconsultants/subcontractors or against the Authority for the payment of workers' compensation, whether such claims are made and whether such injuries, damage or loss are sustained at any time both before and after the completion of services hereunder.

The Consultant shall indemnify the Authority against all claims described in subparagraphs A through D above and for all expense incurred by the Authority in the defense, settlement or satisfaction thereof, including expenses of attorneys. If so directed by the Authority, the Consultant shall defend against any claim described in subparagraphs B, C and D above, in which event the Consultant shall not without obtaining express advance permission from the General Counsel of the Authority, raise any defense involving in any way the jurisdiction of any court, tribunal, agency, special district, commission or other authority exercising judicial or regulatory functions over the person of the Port Authority, the immunity of the Port Authority, its Commissioners, directors, officers, agents or employees, their affiliates, successors and/or assigns, the governmental nature of the Port Authority or the provision of any statutes respecting suits against the Port Authority. The Port Authority is an intended third-party beneficiary of the agreement between the Consultant, and each of its respective subconsultants and insurers, with the direct right to enforce the agreement with respect to this provision.

The provisions of this clause shall also be for the benefit of the Commissioners, officers, agents and employees of the Authority, so that they shall have all the rights which they would have under this clause if they were named at each place above at which the Authority is named, including a direct right of action against the Consultant to enforce the foregoing indemnity, except, however, that the Authority may at any time in its sole discretion and without liability on its part, cancel the benefit conferred on any of them by this clause, whether or not the occasion for invoking such benefit has already arisen at the time of such cancellation.

Neither the completion of services hereunder nor the making of payment (final or otherwise) shall release the Consultant from their obligations under this clause. Moreover, neither the enumeration in this clause or the enumeration elsewhere in this Agreement of particular risks assumed by the Consultant or of particular claims for which they are responsible shall be deemed (a) to limit the effect of the provisions of this clause or of any other clause of this Agreement relating to such risks or claims, (b) to imply that the Consultant assumes or is responsible for risks or claims only of the type enumerated in this clause or in any other clause of this Agreement, or (c) to limit the risks which the Consultant would assume or the claims for which they would be responsible in the absence of such enumerations.

No third-party rights are created by the Agreement, except to the extent that the Agreement specifically provides otherwise by use of the words "benefit" or "direct right of action".

Inasmuch as the Authority has agreed to indemnify the Cities of New York and Newark against claims of the types described in subparagraph D above made against said cities, the Consultant's obligation under subparagraph D above shall include claims by said cities against the Authority for such indemnification.

23. **LIABILITY INSURANCE AND WORKERS' COMPENSATION INSURANCE**

A. Commercial Liability Insurance:

1) The Consultant(s), and all of its/their Sub-consultants shall take out, maintain, and pay the premiums on **Commercial General Liability Insurance** for the life of the Agreement and such Insurance and shall be written on an ISO occurrence form CG 00 01 0413 or its equivalent covering the obligations assumed by the Consultant(s) under this Agreement, including, but not limited to, Premises-Operations, Products and Completed Operations, and Independent Contractor's coverages, with contractual liability language covering the obligations assumed by the Consultant(s) with insurance covering against claims for injuries to persons or damages to property which may arise from or in connection with products and materials supplied to the Agency in limits of not less than **\$5,000,000** combined single limit per occurrence and in the annual aggregate. If vehicles are to be used to carry out the performance of this Agreement, then the Consultant(s) shall also take out, maintain and pay the premiums on **Automobile Liability Insurance** covering all owned, non-owned and hired autos in not less than **\$5,000,000** combined single limit per accident for bodily injury and property damage.

The insurance shall be written on an occurrence basis, as distinguished from a "claims made" basis, and shall not include any exclusions for "action over claims" (insured vs. insured) and minimally arranged to provide and encompass at least the following coverages:

- Contractual Liability to cover liability assumed under the Agreement;
- Independent Contractor's Coverage;
- Premises-Operations, Products and Completed Operations Liability Insurance;
- The insurance coverage (including primary, excess and/or umbrella) hereinafter afforded by the Consultant(s) and Sub-consultant(s) shall be primary insurance and non-contributory with respect to the additional insureds;
- Excess/umbrella policies shall "follow form" to the underlying policies;
- Excess/umbrella policies shall have a liberalization clause with drop down provision;
- To the extent any coverage the Consultant(s) and Sub-consultant(s) obtains and/or maintains under this Agreement contains "Other Insurance" language or provisions shall not be applicable to the additional insureds or to any insurance coverage maintained by the additional insureds;
- All insurance policies shall include a waiver of subrogation, as allowed by law, in favor of the additional insureds;
- Defense costs must be outside of policy limits. Eroding limits policies are not permitted;
- In the event the Consultant(s) and/or its Sub-consultant(s) obtains and/or maintains broader coverage and/or insurance in an amount greater than the minimum limits required under this Agreement, then the full limits of that insurance coverage will be available to respond to any claims asserted against the additional insureds that arises out of or is in any way connected with this Agreement;
- Additional insureds coverage shall not be restricted to vicarious liability unless required by controlling law.

In addition, the liability policy(ies) shall be written on a form at least as broad as ISO Form CG 20 10 10 01 (for ongoing operations work) together with ISO Form CG 20 37 10 01 (for completed operations work) or their equivalent and endorsed to name “The Port Authority of New York and New Jersey, and its related entities, their Commissioners, Directors, Superintendents, officers, partners, employees, agents, their affiliates, successors or assigns”, in addition to: The City of New York, for all operations at John F. Kennedy and LaGuardia Airports; Port Authority Trans-Hudson Corporation, for operations at PATH; AFCO AvPorts Management LLC, for operations at Teterboro Airport; AFCO AvPorts Management LLC and NY State Dept. of Transportation , for operations at Stewart Int’l Airport, Trends Urban Renewal for operations at PATC and Silverstein Properties Inc.; The Port Authority of New York and New Jersey; Silverstein 2/3/4 WTC Redevelopment LLC; WTC Redevelopment LLC; World Trade Center Properties LLC; 4 World Trade Center LLC; Net Lessees 'Association of the World Trade Center; WTC Management and Development LLC; Silverstein WTC Mgmt. Co. LLC. Silverstein WTC Mgmt. Co II LLC; Silverstein WTC Properties LLC; Silverstein WTC Management and Development LLC; Silverstein WTC LLC.; WTC Investors LLC.; 4 WTC Holdings LLC; WTC Investors Management and Development LLC; World Trade Center Holdco LLC; 4 WTC Mezz LLC. for operations at the World Trade Center Site as “Insured” (as defined in the policy or in an additional insured endorsement amending the policy’s “Who Is An Insured” language as the particular policy may provide) on its liabilities policies with respect to liability arising out of work or operations performed by or on behalf of the Consultant(s) including, but not limited to, materials, parts or equipment furnished in connection with such work or operations. The “Insured” shall be afforded coverage and defense as broad as if they are the first named insured and regardless of whether they are otherwise identified as additional insureds under the liability policies, including but not limited to premises-operations, products-completed operations of the Commercial General Liability Policy. Such additional insureds status shall be provided regardless of privity of contract between parties. The liability policy(ies) and certificate of insurance shall contain cross-liability language providing severability of interests so that coverage will respond as if separate policies were in force for each insured. An act or omission of one of the insureds shall not reduce or void coverage to the other insureds. The Consultant(s) is/are responsible for all deductibles or losses not covered by commercially procured insurance. Any portion of the coverage to be provided under a Self-Insured Retention (SIR) of the Consultant(s) is/are subject to the review and approval of the General Manager, Risk Finance. Furthermore, any insurance or self-insurance maintained by the above additional insureds shall not contribute to any loss or claim.

Any self-insured retention shall cover any liability imposed upon the Consultant(s) and any and all subsidiaries with respect to all operations and obligations assumed by the Consultant(s) and any and all subsidiaries. The undersigned represents that such program provides the Additional Insureds (as defined in the Agreement) with all rights, immunities and protections that would be provided by traditional independent insurance required under the Agreement, including, but not limited to, the defense obligations that insurers are required to undertake in liability policies pursuant to the terms of the Agreement.

If any of the work is to be done on or at Port Authority facilities by the Sub-consultants and, if the Consultant(s) requires its Sub-consultant(s) to procure and maintain such insurance in the name of the Consultant(s), then such insurance as is required herein shall include and cover the additional insureds and it must have insurance limits not lower than those set forth by the Port Authority herein, along with all the insurance requirements in this “Insurance” section.

Further, it is the Consultant's responsibility to maintain, enforce and ensure that the type of coverages and all limits maintained by it and any of all Sub-consultants are accurate, adequate and in compliance with the Port Authority requirement. All certificates of insurance shall be turned over to the Port Authority prior to the start of work, and upon completion of the Agreement.

“The Consultant and Sub-consultant(s) shall not, and shall ensure that their insurer(s) shall not, without obtaining the express advance written permission from the General Counsel of the Port Authority, raise any defense involving in any way the jurisdiction of the Tribunal over the person of the Port Authority, the immunity of the Port Authority, its Commissioners, officers, agents or employees, the governmental nature of the Port Authority, or the provisions of any statutes respecting suits against the Port Authority.”

2) Workers' Compensation Insurance:

The Consultant(s) and its/their Sub-consultant(s) shall take out, maintain and pay premiums on Workers' Compensation Insurance in accordance with the requirements of law in the state(s) where work will take place, and Employer's Liability Insurance with limits of not less than **\$1,000,000** each accident. Such policy shall include a waiver of subrogation endorsement in the benefit of the additional insureds.

3) Additional Coverages: The Consultant(s) shall have the policy endorsed when required by the Chief Engineer for specific services hereunder and include the additional premium cost thereof as an out-of-pocket expense:

- a) Any/all activities performed airside must, at all times, be performed while under security escort as approved in advance, and in writing by the Project Manager. If the services of the Consultant(s), as directed by the Authority, require the performance of services airside, the Commercial General Liability and Automobile Liability coverage limits stipulated in subparagraph 1, above, shall be increased to an amount not less than \$25,000,000 per occurrence as provided herein.
- b) Endorsement to eliminate any exclusions applying to the explosion, collapse, and underground property damage (XCU) hazards.
- c) Endorsement to eliminate any exclusions on account of ownership, maintenance, operation, use, loading or unloading of watercraft.
- d) Coverage for work within fifty (50) feet of railroad.

4) Additional Coverages: The Consultant(s) shall have the policy endorsed when required by the Chief Engineer for specific services hereunder and include the additional premium cost thereof as an out-of-pocket expense:

- a) United States Longshoremen's and Harbor Workers' Compensation Act Endorsement.
- b) Coverage B Endorsement - Maritime (Masters or Members of the Crew of Vessels), in limits of not less than \$1,000,000 per occurrence.
- c) Amendments to Coverage B, Federal Employers' Liability Act in limits of not less than \$1,000,000 per occurrence.

5) Professional Liability Insurance/Technology Errors and Omissions Insurance: The Consultant(s) shall take out, maintain and pay premiums on Professional Liability Insurance in

limits of not less than **\$10,000,000** each occurrence, covering acts, errors, mistakes, and omissions arising out of the work or services performed by Consultant(s), or any person employed by Consultant(s). All endorsements and exclusions shall be evidenced on the certificate of insurance. The coverage shall be written on an occurrence basis or may be written on a claims made basis with a minimum of a three-year reporting/discovery period.

Each policy above shall contain an endorsement that the policy may not be canceled, terminated or modified without thirty (30) days' prior written notice to the Project Manager, at the location where the work will take place with a copy to the General Manager, Risk Financing.

The Authority may, at any time during the term of this Agreement, change or modify the limits and coverages of insurance. Should the modification or change result in an additional premium, the General Manager, Risk Financing for the Port Authority may consider such cost as an out-of-pocket expense.

Within five (5) days after award of this Agreement and prior to the start of work at the site, the Consultant(s) must submit an original certificate of insurance, to the Project Manager at the location where the work will take place. This certificate of insurance MUST show evidence of the above insurance policy(ies), including, but not limited to, the title of this Agreement, the P. A. Agreement number, the notice of cancellation provisions, prior to the start of work. The Consultant(s) is/are also responsible for maintaining and conforming to all insurance requirements from the additional insureds and their successors and assigns. The General Manager, Risk Financing must approve the certificate(s) of insurance before any work can begin. Upon request of the General Manager, Risk Financing/Treasury, the Consultant shall furnish to the Authority a certified copy of each policy itself, including the provisions establishing premiums.

Renewal certificates of insurance or policies shall be delivered to the Authority's Project Manager, and upon request from the additional insureds, their successors or assigns at least fifteen (15) days prior to the expiration date of each expiring policy. The General Manager, Risk Financing must approve the renewal certificate(s) of insurance before work can resume on the facility. If at any time any of the certificates or policies shall become unsatisfactory to the Authority, the Consultant(s) shall promptly obtain a new and satisfactory certificate and policy and provide same to the Authority.

If at any time the above liability insurance should be canceled, terminated, or modified so that the insurance is not in effect as above required, then, the Consultant(s) and all Sub-consultants shall suspend performance of the Agreement at the premises until a satisfactory insurance policy(ies) and certificate of insurance is provided to and approved by Risk Financing, unless the Facility or Project Manager directs the Consultant(s), in writing, to continue to performing work under the Agreement. If the Agreement is so suspended, no extension of time shall be due on account thereof.

Failure by the Consultant(s) to meet any of the insurance requirements, including the requirement that the Authority be afforded the full extent of the insurance obtained under this Agreement without limitation, shall be deemed a material breach of Agreement and may be a basis for termination of this Agreement by the Authority.

The requirements for insurance procured by the Consultant(s) shall not in any way be construed as a limitation on the nature or extent of the contractual obligations assumed by the Consultant(s) under this Agreement. The insurance requirements are not a representation by the Authority as to

the adequacy of the insurance to protect the Consultant against the obligations imposed on them by law or by this or any other Agreement.

All insurance coverage shall be provided by the Consultant(s) and/or by or for any of its/their Sub-consultant(s) at no additional expense to the Authority and its related entities. A copy of this "Insurance" section shall be given to your insurance agent and Sub-consultant(s) and shall form a part of the covered Agreement for insurance purposes in furtherance of the insurance requirements of this Agreement.

24. The Port Authority has adopted a Code of Ethics for Port Authority Vendors (the "Code"). The Code is hereby made a part of this Agreement. The Code can be found at <https://www.panynj.gov/port-authority/en/business-opportunities/Vendor-Resources.html>.

25. CERTIFICATION OF NO INVESTIGATION (CRIMINAL OR CIVIL ANTI-TRUST), INDICTMENT, CONVICTION, DEBARMENT, SUSPENSION, DISQUALIFICATION AND DISCLOSURE OF OTHER INFORMATION

By proposing on this Agreement, each Consultant and each person signing on behalf of any Consultant certifies, and in the case of a joint proposal each party thereto certifies as to its own organization, that the Consultant and each parent and/or affiliate of the Consultant has not:

- A. been indicted or convicted in any jurisdiction;
- B. been suspended, debarred, found not responsible or otherwise disqualified from entering into any agreement with any governmental agency or been denied a government contract for failure to meet standards related to the integrity of the Consultant;
- C. received a less than satisfactory rating on a public or government contract;
- D. had an agreement terminated by any governmental agency for breach of contract or for any cause based in whole or in part on an indictment or conviction;
- E. ever used a name, trade name or abbreviated name, or an Employer Identification Number different from those inserted in the Proposal;
- F. had any business or professional license suspended or revoked or, within the five (5) years prior to proposal opening, had any sanction imposed in excess of fifty thousand dollars (\$50,000) as a result of any judicial or administrative proceeding with respect to any license held or with respect to any violation of a federal, state or local environmental law, rule or regulation;
- G. had any sanction imposed as a result of a judicial or administrative proceeding related to fraud, extortion, bribery, bid rigging, proposal rigging, embezzlement, misrepresentation or anti-trust, regardless of the dollar amount of the sanctions or the date of their imposition; and
- H. been, and is not currently, the subject of a criminal investigation by any federal, state or local prosecuting or investigative agency and/or a civil anti-trust investigation by any federal, state or local prosecuting or investigative agency, including an inspector general of a governmental agency or public authority.

26. NON-COLLUSIVE PROPOSING, AND CODE OF ETHICS CERTIFICATION, CERTIFICATION OF NO SOLICITATION BASED ON COMMISSION, PERCENTAGE, BROKERAGE, CONTINGENT OR OTHER FEES

By proposing on this Agreement, each Consultant and each person signing on behalf of any consultant certifies, and in the case of a joint proposal, each party thereto certifies as to its own organization, that:

A. the prices in its proposal have been arrived at independently without collusion, consultation, communication or agreement for the purpose of restricting competition, as to any matter relating to such prices with any other consultant or with any competitor;

B. the prices quoted in its proposal have not been and will not be knowingly disclosed directly or indirectly by the Consultant prior to the official opening of such proposal to any other consultant or to any competitor;

C. no attempt has been made and none will be made by the Consultant to induce any other person, partnership or corporation to submit or not to submit a proposal for the purpose of restricting competition;

D. this organization has not made and will not make any offers or agreements or take any other action with respect to any Authority employee or former employee or immediate family member (i.e. spouse, domestic partner, child, parent, sibling, grandparent or grandchild) of either which would cause any Authority employee or former employee to violate his/her obligations under Administrative Instruction 20-1.15, Conflicts of Interest and Financial Disclosure (Revised September 30, 2019), and Administrative Instruction 20-1.16, Offers of Employment and Post-Employment Obligations (Issued September 30, 2019), and as the same may be revised from time to time (copies of which are available upon request), nor does this organization have any knowledge of any act on the part of an Authority employee or former employee relating either directly or indirectly to this organization which constitutes a breach of his/her obligations as set forth in said Administrative Instructions. This organization acknowledges that if awarded this Agreement by the Port Authority it will be bound by the provisions of the Port Authority Vendor Code of Ethics prohibiting, among other things, such offers or agreements or other actions giving rise to a breach by an Authority employee or former employee of his/her obligations as set forth in the aforesaid Administrative Instructions;

E. no person or selling agency other than a bona fide employee or bona fide established commercial or selling agency maintained by the Consultant for the purpose of securing business, has been employed or retained by the Consultant to solicit or secure this Agreement on the understanding that a commission, percentage, brokerage, contingent, or other fee would be paid to such person or selling agency;

F. the Consultant has not offered, promised or given, demanded or accepted, any undue advantage, directly or indirectly, to or from a public official or employee, political candidate, party or party official, or any private sector employee (including a person who directs or works for a private sector enterprise in any capacity), in order to obtain, retain, or direct business or to secure any other improper advantage in connection with this Agreement; and

G. no person or organization has been retained, employed or designated on behalf of the Consultant to impact any Authority determination with respect to (i) the solicitation, evaluation or award of this Agreement; or (ii) the preparation of specifications or request for submissions in connection with this Agreement.

The certifications in this Section and the Section entitled “Certification of No Investigation (Criminal or Civil Anti-trust), Indictment, Conviction, Debarment Suspension, Disqualification and Disclosure of Other Information” shall be deemed to be made by the Consultant as follows:

- * if the Consultant is a corporation, such certification shall be deemed to have been made not only with respect to the Consultant itself, but also with respect to each parent, affiliate, director, and officer of the Consultant, as well as, to the best of the certifier’s knowledge and belief, each stockholder of the Consultant with an ownership interest in excess of 10%;
- * if the Consultant is a partnership, such certification shall be deemed to have been made not only with respect to the Consultant itself, but also with respect to each partner.

Moreover, the certifications in this Section and the Section entitled “Certification of No Investigation (Criminal or Civil Anti-trust), Indictment, Conviction, Debarment Suspension, Disqualification and Disclosure of Other Information”, if made by a corporate Consultant, shall be deemed to have been authorized by the Board of Directors of the Consultant, and such authorization shall be deemed to include the signing and submission of the proposal and the inclusion therein of such certification as the act and deed of the corporation.

In any case where the Consultant cannot make the certifications in this Section and the Section entitled “Certification of No Investigation (Criminal or Civil Anti-trust), Indictment, Conviction, Debarment Suspension, Disqualification and Disclosure of Other Information”, the Consultant shall so state and shall furnish with the signed proposal a signed statement which sets forth in detail the reasons therefor. If the Consultant is uncertain as to whether it can make the foregoing certifications, it shall so indicate in a signed statement furnished with its proposal, setting forth in such statement the reasons for its uncertainty. With respect to the foregoing certification in paragraph "26G.", if the Consultant cannot make the certification, it shall provide, in writing, with the signed proposal: (i) a list of the name(s), address(es), telephone number(s), and place(s) of principal employment of each such individual or organization; and (ii) a statement as to whether such individual or organization has a “financial interest” in this Agreement, as described in the Procurement Disclosure Policy of the Authority (a copy of which is available upon request to the Authority). Such disclosure is to be updated, as necessary. As a result of such disclosure, the Authority will take appropriate action up to and including a finding of non-responsibility.

Failure to make the required disclosures shall lead to administrative actions up to and including a finding of non-responsiveness or non-responsibility.

Notwithstanding that the Consultant may be able to make the certifications in this Section and the Section entitled “Certification of No Investigation (Criminal or Civil Anti-trust), Indictment, Conviction, Debarment Suspension, Disqualification and Disclosure of Other Information” at the time the proposal is submitted, the Consultant shall immediately notify the Authority in writing during the period of irrevocability of proposals and the term of the Agreement or any extension of such period, if Consultant is awarded the Agreement, of any change of circumstances which might under this clause make it unable to make the foregoing certifications, might render any portion of the certifications previously made invalid, or require disclosure. The foregoing certifications or signed statement shall be deemed to have been made by the Consultant with full knowledge that they would become a part of the records of the Authority and that the Authority will rely on their truth and accuracy in awarding this Agreement. In the event that the Authority should determine at any time prior or subsequent to the award of this Agreement that the Consultant has falsely certified as to any material item in the foregoing certifications, has failed to immediately notify

the Authority of any change in circumstances which might make it unable to make the foregoing certifications, might render any portion of the certifications previously made invalid, or require disclosure, or has willfully or fraudulently furnished a signed statement which is false in any material respect, or has not fully and accurately represented any circumstance with respect to any item in the foregoing certifications required to be disclosed, the Authority may determine that the Consultant is not a responsible Consultant with respect to its proposal on the Agreement or with respect to future proposals on Authority agreements and may exercise such other remedies as are provided to it by the Agreement with respect to these matters. In addition, Consultant is advised that knowingly providing a false certification or statement pursuant hereto may be the basis for prosecution for offering a false instrument for filing (see, e.g., New York Penal Law, Section 175.30 et seq.). Consultants are also advised that the inability to make such certification will not in and of itself disqualify the Consultant and that in each instance the Authority will evaluate the reasons therefor provided by the Consultant.

Under certain circumstances the Consultant may be required as a condition of award of this Agreement to enter into a Monitoring Agreement under which it will be required to take certain specified actions, including compensating an independent Monitor to be selected by the Authority. Said Monitor to be charged with, among other things, auditing the actions of the Consultant to determine whether its business practices and relationships indicate a level of integrity sufficient to permit it to continue business with the Authority.

27. CONSULTANT ELIGIBILITY FOR AWARD OF AGREEMENTS – DETERMINATION BY AN AGENCY OF THE STATE OF NEW YORK OR THE STATE OF NEW JERSEY CONCERNING ELIGIBILITY TO RECEIVE PUBLIC AGREEMENTS

Consultants are advised that the Authority has adopted a policy to the effect that in awarding its agreements it will honor any determination by an agency of the State of New York or of the State of New Jersey that a Consultant is not eligible to propose on or be awarded public agreements because the Consultant has been determined to have engaged in illegal or dishonest conduct or to have violated prevailing rate of wage legislation.

The policy permits a Consultant whose ineligibility has been so determined by an agency of the State of New York or of the State of New Jersey to submit a proposal on an Authority agreement and then to establish that it is eligible to be awarded an agreement on which it has proposed because (i) the state agency determination relied upon does not apply to the Consultant, or (ii) the state agency determination relied upon was made without affording the Consultant the notice and hearing to which the Consultant was entitled by the requirements of due process of law, or (iii) the state agency determination was clearly erroneous or (iv) the state agency determination relied upon was not based on a finding of conduct demonstrating a lack of integrity or violation of a prevailing rate of wage law.

The full text of the resolution adopting the policy may be found in the Minutes of the Authority's Board of Commissioners meeting of September 9, 1993.

28. CONSULTANT RESPONSIBILITY, SUSPENSION OF WORK AND TERMINATION

During the term of this Agreement, the Consultant shall at all times during the Agreement term remain responsible. The Consultant agrees, if requested by the Authority, to present evidence of its continuing legal authority to do business in the States of New Jersey or New York, integrity, experience, ability, prior performance, and organizational and financial capacity.

The Authority, in its sole discretion, reserves the right to suspend any or all activities under this Agreement, at any time, when it discovers information that calls into question the responsibility of the Consultant. In the event of such suspension, the Consultant will be given written notice outlining the particulars of such suspension. Upon issuance of such notice, the Consultant must comply with the terms of the suspension order. Agreement activity may resume at such time as the Authority issues a written notice authorizing a resumption of performance under the Agreement.

Upon written notice to the Consultant, and an opportunity to be heard with appropriate Authority officials or staff, the Agreement may be terminated by the Authority at the Consultant's expense when the Consultant is determined by the Authority to be non-responsible. In such event, the Authority or its designee may complete the contractual requirements in any manner he or she may deem advisable and pursue available legal or equitable remedies for breach, including recovery of costs from Consultant associated with such termination.

29. NO GIFTS, GRATUITIES, OFFERS OF EMPLOYMENT, ETC.

At all times, the Consultant shall not offer, give or agree to give anything of value either to a Port Authority employee, agent, job shopper, consultant, construction manager or other person or firm representing the Port Authority, or to a member of the immediate family (i.e., spouse, domestic partner, child, parent, sibling, grandparent or grandchild) of any of the foregoing, in connection with the performance by such employee, agent, job shopper, consultant, construction manager or other person or firm representing the Port Authority of duties involving transactions with the Consultant on behalf of the Port Authority, whether or not such duties are related to this Agreement or any other Port Authority agreement or matter. Any such conduct shall be deemed a material breach of this Agreement. The Bidder acknowledges that if it is awarded this Agreement it will be bound by the provisions of the Port Authority Vendor Code of Ethics regarding Gifts, Gratuities and Favors.

As used herein "anything of value" shall include but not be limited to any (a) favors, such as meals, entertainment, transportation (other than that contemplated by this Agreement or any other Port Authority agreement), etc., and (b) gift, gratuity, money, goods, equipment, services, lodging, discounts not available to the general public, offers or promises of employment, loans or the cancellation thereof, preferential treatment or business opportunity, other than as permitted under Administrative Instruction 20-1.06, Gifts, Gratuities, Business Expenses, and Offers of Employment (Revised March 11, 2014), and as the same may be revised from time to time. Such term shall not include compensation contemplated by this Agreement or any other Port Authority agreement. Where used herein, the term "Port Authority" shall be deemed to include all subsidiaries and component units of the Port Authority.

The Consultant shall ensure that no gratuities of any kind or nature whatsoever shall be solicited or accepted by it or by its personnel for any reason whatsoever from the passengers, tenants, customers or other persons using the Facility and shall so instruct its personnel. The Consultant shall include the provisions of this clause in each subcontract entered into under this Agreement.

30. OBLIGATION TO REPORT

In the event that the Consultant becomes aware of the occurrence of any conduct that is prohibited by the section entitled "No Gifts, Gratuities, Offers of Employment, Etc.", or if the Consultant knows or should reasonably know that a principal, employee, or agent of the Consultant or of its subconsultants or subcontractors has committed a violation of federal, New York or New Jersey

law addressing or governing anti-trust, public contracting, false claims, fraud, extortion, bribery, bid rigging, embezzlement, prevailing wage or minority, woman, small or disadvantaged business enterprises, it shall report such information to the Authority's Office of Inspector General within three (3) business days of obtaining such knowledge. (See <https://www.panynj.gov/port-authority/en/help-center/oig.html> for information about how to report information to the Office of Inspector General). Failing to report such conduct may be grounds for finding of non-responsibility. The Consultant shall not take any Retaliatory Action against any of its employees for reporting such conduct.

In addition, during the term of this Agreement, the Consultant shall not make an offer of employment or take any action with respect to a Port Authority employee or former employee that would require or cause such employee or former employee to breach his/her obligations under Administrative Instruction 20-1.15, Conflicts of Interest and Financial Disclosure (Revised September 30, 2019), and Administrative Instruction 20-1.16, Offers of Employment and Post-Employment Obligations (Issued September 30, 2019), and as may be revised from time to time (copies of which are available upon request to the Port Authority). The Consultant shall not require any former Port Authority employee in its employ to violate his/her post-employment obligations under Administrative Instruction 20-1.16. The Consultant acknowledges that if it is awarded the Agreement it will be bound by the Port Authority Vendor Code of Ethics, which prohibits all vendors from taking such actions.

The Consultant shall include the provisions of this clause in each subcontract entered into under this Agreement.

31. CONFLICT OF INTEREST

During the term of this Agreement, the Consultant shall not participate in any way in the preparation, negotiation or award of any agreement (other than an agreement for its own services to the Authority) to which it is contemplated the Authority may become a party, or participate in any way in the review or resolution of a claim in connection with such an agreement if the Consultant has a substantial financial interest in the Consultant or potential consultant of the Authority or if the Consultant has an arrangement for future employment or for another business relationship with said Consultant or potential consultant nor shall the Consultant at any time take any other action which might be viewed as or give the appearance of conflict of interest on its part. If the possibility of such an arrangement for future employment or for another business arrangement has been or is the subject of a previous or current discussion, or if the Consultant has reason to believe such an arrangement may be the subject of future discussion, or if the Consultant has any financial interest, substantial or not, in a consultant or potential consultant of the Authority, and if the Consultant's participation in the preparation, negotiation or award of any agreement with such a consultant or the review or resolution of a claim in connection with such an agreement is contemplated or if the Consultant has reason to believe that any other situation exists which might be viewed as or give the appearance of a conflict of interest, the Consultant shall immediately inform the Chief Procurement Officer in writing of such situation giving the full details thereof. Unless the Consultant receives the specific written approval of the Chief Procurement Officer, the Consultant shall not take the contemplated action which might be viewed as or give the appearance of a conflict of interest. The Chief Procurement Officer may require the Consultant to submit a mitigation plan addressing and mitigating any disclosed or undisclosed conflict, which is subject to the approval of the Chief Procurement Officer and shall become a requirement as though fully

set forth in this Agreement. In the event the Chief Procurement Officer shall determine that the performance by the Consultant of a portion of its services under this Agreement is precluded by the provisions of this numbered paragraph, or a portion of the Consultant's said services is determined by the Chief Procurement Officer to be no longer appropriate because of such preclusion, then the Chief Procurement Officer shall have full authority on behalf of both parties to order that such portion of the Consultant's services not be performed by the Consultant, reserving the right, however, to have the services performed by others; and any lump sum compensation payable hereunder which is applicable to the deleted work shall be equitably adjusted by the parties. The Consultant's execution of this document shall constitute a representation by the Consultant that at the time of such execution the Consultant knows of no circumstances, present or anticipated, which come within the provisions of this paragraph or which might otherwise be viewed as or give the appearance of a conflict of interest on the Consultant's part. The Consultant acknowledges that the Authority may preclude it from involvement in certain disposition/privatization initiatives or transactions that result from the findings of its evaluations hereunder or from participation in any agreements that result, directly or indirectly, from the services provided by the Consultant hereunder. The Authority's determination regarding any questions of conflict of interest shall be final.

32. INTEGRITY MONITOR

In the event that the Authority hires an Integrity Monitor in connection with the work under this Agreement, the Consultant and any subcontractors/subconsultants shall cooperate fully with the Monitor and the Authority, which includes, but is not limited to, providing complete access to all personnel and records in any way related to the work performed pursuant to this Agreement. Any failure to cooperate may result in the termination of this Agreement. The Consultant shall include the provisions of this clause in each subcontract entered into under this Agreement.

33. RIGHT TO AUDIT

Notwithstanding anything to the contrary, the Authority, including its Inspector General, Audit Department and Integrity Monitor, or its designee(s) each shall have the right to audit all of the records of the Consultant with respect to the work and the Agreement, including, without limitation, records pertaining to any compensation paid, payable, or to be paid under the Agreement. The Consultant shall not be entitled to any reimbursement or other compensation for costs associated with such audit, investigation, or certification. The Consultant shall include the provisions of this clause in each subcontract entered into under this Agreement.

The Consultant agrees to pay for the cost of any audit or investigation conducted by the Authority, in which any criminal activity, ethics violations, or professional misconduct by the Consultant or any of its employees, or subconsultants or any of its employees, are discovered. The Consultant shall further agree that should it fail or refuse to pay for any such audit or investigation, the Authority is authorized to deduct from any sum owing the Consultant an amount equal to the cost of such audit and the damages resulting therefrom. The determination of the value of any such costs and decision to withhold any such payments are at the sole discretion of the Authority (including its Inspector General).

34. DEFINITIONS

As used in sections 25 to 33, the following terms shall mean:

Affiliate - Two or more firms are affiliates if a parent owns more than fifty percent of the voting stock of each of the firms, or a common shareholder or group of shareholders owns more than fifty percent of the voting stock of each of the firms, or if the firms have a common proprietor or general partner.

Agency or Governmental Agency - Any federal, state, city or other local agency, including departments, offices, public authorities and corporations, boards of education and higher education, public development corporations, local development corporations, the Port Authority of New York and New Jersey and its wholly owned subsidiaries and others.

Investigation - Any inquiries made by any federal, state or local criminal prosecuting and/or law enforcement agency and any inquiries concerning civil anti-trust investigations made by any federal, state or local governmental agency. Except for inquiries concerning civil anti-trust investigations, the term does not include inquiries made by any civil government agency concerning compliance with any regulation the nature of which does not carry criminal penalties, nor does it include any background investigations for employment, or federal, state and local inquiries into tax returns.

Officer - Any individual who serves as chief executive officer, chief financial officer or chief operating officer of the Consultant by whatever titles known.

Parent - An individual, partnership, joint venture or corporation which owns more than 50% of the voting stock of the Consultant.

Retaliatory Action - Any adverse action taken by, or at the direction of, the Consultant, against any of its employees for reporting any information as set forth in the clause entitled "Obligation to Report," above.

35. The Consultant shall provide its personnel, and shall require its subconsultants to provide their personnel, with Personal Protective Equipment (PPE) prior to entering the Facility, and shall replenish PPE periodically as appropriate. PPE is equipment worn to minimize exposure to hazards that may cause serious injuries and illnesses at the workplace. These injuries and illnesses may result from contact with biological, chemical, radiological, physical, electrical, mechanical, or other workplace hazards. PPE may include, but shall not be limited to, items such as face coverings, gloves, safety glasses, shoes, earplugs, muffs, hard hats, respirators, coveralls, vests and full body suits. The Consultant shall require its personnel, and shall require its subconsultants to require its personnel, to utilize such PPE as appropriate to the Port Authority Facility and Scope of Work covered under the Agreement or as may be required by the Port Authority. Regardless of the Scope of Work, face coverings are required to be worn at all times at all Port Authority Facilities, unless otherwise directed in writing by the Port Authority.

36. The entire agreement between the parties is contained herein and no change in or modification, termination or discharge of this Agreement in any form whatsoever shall be valid or enforceable unless it is in writing and signed by the party to be charged therewith, or by his/her duly authorized representative, provided, however, that termination in the manner hereinbefore expressly provided shall be effective as so provided.

37. No Commissioner, officer, agent or employee of the Authority shall be charged personally by you with any liability or held liable to you under any term or provision of this Agreement, or because of its execution or attempted execution or because of any breach hereof.

38. References herein to the Authority shall and shall be deemed to mean equally the Port Authority Trans Hudson Corporation (PATH).

39. Nothing in this Agreement is intended to constitute the creation of an agency relationship between the Authority and the Consultant or any other right for the Consultant to act as the representative of the Authority for any purpose whatsoever except as may be specifically provided in this Agreement. It is hereby specifically acknowledged and understood that the Consultant, in performing its services hereunder, is and shall be at all times an independent contractor and the officers, agents and employees of the Consultant shall not be or be deemed to be agents, servants, or employees or "special employees" of the Authority.

40. This Agreement and any claim, dispute or controversy arising out of, under or related to this Agreement, the relationship of the parties hereunder, and/or the interpretation and enforcement of the rights and obligation of the parties hereunder shall be governed by, interpreted and construed in accordance with the laws of the State of New York, without regard to choice of law principles.

41. If the foregoing meets with your approval, please indicate your acceptance by signing the original and the additional enclosed copy in the lower left-hand corner and returning them to the Authority. Each party agrees that an electronic signature to this Agreement whether affixed digitally or transmitted by fax, email or other electronic means, is intended to authenticate such party's writing and to have the same binding and legal effect as an original signature.

Sincerely,

THE PORT AUTHORITY OF
NEW YORK AND NEW JERSEY

Lillian D. Valenti
Chief Procurement Officer

Date _____

The execution of this Agreement by the Consultant's duly authorized representative shall serve as a certification that no alterations have been made to this Agreement, and if any changes or alterations to this Agreement have been made by the Consultant without the Authority's prior written consent, such changes shall be void, non-binding and of no effect.

ACCEPTED:

FIRM NAME

By: _____

Print Name: _____

Title: _____

Date: _____

Exhibit A - Standard Title VI/Non-Discrimination Statement/Requirements

As a condition of receiving Federal financial assistance from the United States Department of Transportation (“U.S. DOT”) through any of its agencies, including but not limited to the Federal Highway Administration (“FHWA”), the Federal Transit Administration (“FTA”) or the Federal Aviation Administration (“FAA”) (hereinafter referred to collectively as “federal agency” or “federal agencies”), the Port Authority of New York and New Jersey, or any of its wholly owned subsidiaries, (“Recipient”) requires that the following provisions are hereby made a part of any contract or agreement subject to the following statutory/regulatory authorities: Title VI of the Civil Rights Act of 1964 (42 U.S.C. §200d *et seq.*, 78 stat. 252), (prohibits discrimination on the basis of race, color, national origin); 49 C.F.R Part 21 (entitled *Nondiscrimination in Federally-Assisted Programs Of The Department of Transportation- Effectuation of Title VI of the Civil Rights Act of 1964*); and 28 C.F.R. section 50.3, (U.S. Department of Justice Guidelines for Enforcement of Title VI of the Civil Rights Act of 1964), (which are hereinafter referred to as the “Acts” and “Regulations” respectively).

A. GENERAL CIVIL RIGHTS PROVISIONS

The contractor agrees to comply with pertinent statutes, Executive Orders and such rules as are promulgated to ensure that no person shall, on the grounds of race, creed, color, national origin, sex, age, or disability be excluded from participating in any activity conducted with or benefiting from Federal assistance.

This provision binds the contractor and subtier contractors from the solicitation period through the completion of the contract. This provision is in addition to that required of Title VI of the Civil Rights Act of 1964.

B. SOLICITATION NOTICE

The Port Authority of New York and New Jersey (Port Authority), in accordance with the provisions of Title VI of the Civil Rights Act of 1964 (78 Stat. 252, 42 U.S.C. §§ 2000d to 2000d-4) and the Regulations, hereby notifies all bidders that it will affirmatively ensure that any contract entered into pursuant to this advertisement, disadvantaged business enterprises will be afforded full and fair opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, or national origin in consideration for an award.

Additionally, all bidders (including proposers, and respondents, as applicable) are notified that the Port Authority will ensure that, with respect to any contract/agreement entered into pursuant to this advertisement, disadvantaged business enterprises, minority business enterprises and woman-owned business enterprises, as applicable, will be afforded full and fair opportunity to submit bids, proposals and responses, as applicable, in response to this invitation, and will not be discriminated against on the grounds of race, color, or national origin in consideration for an award.

C. COMPLIANCE WITH NONDISCRIMINATION REQUIREMENTS

During the performance of this contract, the contractor, for itself, its assignees, and successors in interest (hereinafter referred to as the “contractor”) agrees as follows:

1. **Compliance with Regulations:** The contractor (hereinafter includes consultants) will comply with the Acts and the Regulations relative to Non-discrimination in Federally-assisted programs of the U.S. Department of Transportation, **Federal Agencies**, as they may be amended from time to time, which are herein incorporated by reference and made a part of this contract.

2. **Non-discrimination:** The contractor, with regard to the work performed by it during the contract, will not discriminate on the grounds of race, color, or national origin in the selection and retention of subcontractors, including procurements of materials and leases of equipment. The contractor will not participate directly or indirectly in the discrimination prohibited by the Acts and the Regulations, including employment practices when the contract covers any activity, project, or program set forth in Appendix B of 49 C.F.R. Part 21.
3. **Solicitations for Subcontracts, Including Procurements of Materials and Equipment:** In all solicitations, either by competitive bidding, or negotiation made by the contractor for work to be performed under a subcontract, including procurements of materials, or leases of equipment, each potential subcontractor or supplier will be notified by the contractor of the contractor's obligations under this contract and the Acts and the Regulations relative to Non-discrimination on the grounds of race, color, or national origin.
4. **Information and Reports:** The contractor will provide all information and reports required by the Acts, the Regulations, and directives issued pursuant thereto and will permit access to its books, records, accounts, other sources of information, and its facilities as may be determined by the Recipient or the **Federal Agencies** to be pertinent to ascertain compliance with such Acts, Regulations, and instructions. Where any information required of a contractor is in the exclusive possession of another who fails or refuses to furnish the information, the contractor will so certify to the Recipient or the **Federal Agencies**, as appropriate, and will set forth what efforts it has made to obtain the information.
5. **Sanctions for Noncompliance:** In the event of a contractor's noncompliance with the Non-discrimination provisions of this contract, the Recipient will impose such contract sanctions as it or the **Federal Agencies** may determine to be appropriate, including, but not limited to:
 - a. withholding payments to the contractor under the contract until the contractor complies; and/or
 - b. cancelling, terminating, or suspending a contract, in whole or in part.
6. **Incorporation of Provisions:** The contractor will include the provisions of paragraphs one through six in every subcontract, including procurements of materials and leases of equipment, unless exempt by the Acts, the Regulations and directives issued pursuant thereto. The contractor will take action with respect to any subcontract or procurement as the Recipient or the **Federal Agencies** may direct as a means of enforcing such provisions including sanctions for noncompliance. Provided, that if the contractor becomes involved in, or is threatened with litigation by a subcontractor, or supplier because of such direction, the contractor may request the Recipient to enter into any litigation to protect the interests of the Recipient. In addition, the contractor may request the United States to enter into the litigation to protect the interests of the United States.

D. TITLE VI LIST OF PERTINENT NONDISCRIMINATION ACTS AND AUTHORITIES

During the performance of this contract, the contractor, for itself, its assignees, and successors in interest (hereinafter referred to as the “contractor”) agrees to comply with the following non-discrimination statutes and authorities; including but not limited to:

- Title VI of the Civil Rights Act of 1964 (42 U.S.C. § 2000d *et seq.*, 78 stat. 252), (prohibits discrimination on the basis of race, color, national origin); and 49 C.F.R. Part 21;
- The Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, (42 U.S.C. § 4601), (prohibits unfair treatment of persons displaced or whose property has been acquired because of Federal or Federal-aid programs and projects);
- Federal-Aid Highway Act of 1973, (23 U.S.C. § 324 *et seq.*), (prohibits discrimination on the basis of sex);
- Section 504 of the Rehabilitation Act of 1973, (29 U.S.C. § 794 *et seq.*), as amended, (prohibits discrimination on the basis of disability); and 49 C.F.R. Part 27;
- The Age Discrimination Act of 1975, as amended, (42 U.S.C. § 6101 *et seq.*), (prohibits discrimination on the basis of age);
- Airport and Airway Improvement Act of 1982, (49 U.S.C. § 471, Section 47123), as amended, (prohibits discrimination based on race, creed, color, national origin, or sex);
- The Civil Rights Restoration Act of 1987, (PL 100-209), (Broadened the scope, coverage and applicability of Title VI of the Civil Rights Act of 1964, The Age Discrimination Act of 1975 and Section 504 of the Rehabilitation Act of 1973, by expanding the definition of the terms “programs or activities” to include all of the programs or activities of the Federal-aid recipients, sub-recipients and contractors, whether such programs or activities are Federally funded or not);
- Titles II and III of the Americans with Disabilities Act, which prohibit discrimination on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing entities (42 U.S.C. §§ 12131 -- 12189) as implemented by Department of Transportation regulations at 49 C.F.R. parts 37 and 38;
- The Federal Aviation Administration’s Non-discrimination statute (49 U.S.C. § 47123) (prohibits discrimination on the basis of race, color, national origin, and sex);
- Executive Order 12898, Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations, which ensures non-discrimination against minority populations by discouraging programs, policies, and activities with disproportionately high and adverse human health or environmental effects on minority and low-income populations;
- Executive Order 13166, Improving Access to Services for Persons with Limited English Proficiency, and resulting agency guidance, national origin discrimination includes discrimination because of limited English proficiency (LEP). To ensure compliance with Title VI, you must take reasonable steps to ensure that LEP persons have meaningful access to your programs (70 Fed. Reg. at 74087 to 74100);
- Title IX of the Education Amendments of 1972, as amended, which prohibits you from discriminating because of sex in education programs or activities (20 U.S.C. § 1681 *et seq.*).

Schedule A of Additional Insured

Property	Landlord/Owner
100 Broadway	Craven Management Corp, NW 100 Broadway Property Owner, LLC
115 Broadway	Trinity Center LLC
120 Broadway	120 Broadway Holdings, LLC
116 Nassau St	Abacus Federal Savings Bank
156 Williams Street	Macklowe Management, LLC , C/O William Macklowe Company, 156 WILLIAM STREET OWNER LLC, 156 WILLIAM STREET CONDOMINIUM, BOARD OF MANAGERS , BLUE SCHOOL REAL ESTATE LLC, WILLIAM MACKLOWE COMPANY, WMC PLATFORM I LP LLC, MANUFACTURERS AND TRADERS TRUST COMPANY, LASALLE INVESTMENT, MANAGEMENT INC., AS THEIR INTEREST MAY APPEAR, AND ALL THEIR PARTNERS, OFFICERS, SHAREHOLDERS, DIRECTORS, AND EMPLOYEES, RESPECTIVE HEIRS, AGENTS, SUCCESSORS, ASSIGNEES, AND ANY OWNED, CONTROLLED, AFFILIATED SUBSIDIARY COMPANY OR CORPORATION NOW EXISTING, HEREAFTER CONSTITUTED, AS THEIR INTEREST MAY APPEAR, INCLUDING ANY MORTGAGEES, OFFICERS, DIRECTORS, AGENTS, TRUSTEES OR OTHER DESIGNATED PARTIES REQUIRED BY WRITTEN AGREEMENT
One Liberty Plaza	Brookfield Properties
Gateway 1	Advance Realty Group
5 Marine View	Hoboken Associates LP, JSR Realty Co.
PATC	Trends Urban Renewal, LTD
JAMS- 777 Jersey Ave	JHR Realty CO
JFK and LGA	The City of New York

Teterboro		AFCO AvPorts Management LLC
Stewart		AFCO AvPorts Management LLC., The New York State Department of Transportation
1 WTC		1 WTC Retail LLC.
		1 World Trade Center LLC.
		STY Construction, Inc.
		New York State Department of Transportation.
		Tishman Construction Corporation.
		Tishman Realty & Construction Co., Inc.
		Tishman Construction Corporation of New York.
		Silverstein Freedom Tower Development LLC, and its Affiliates.
		2 World Trade Center LLC.
		3 World Trade Center LLC.
		4 World Trade Center LLC.
		World Trade Center Properties LLC.
		1 WTC Holdings LLC.
		2 WTC Holdings LLC.
		3 WTC Holdings LLC.
		4 WTC Holdings LLC.
		Silverstein Properties, Inc.
		Silverstein East WTC Facility Manager LLC.
		WTC Redevelopment LLC.
		Silverstein WTC Mgmt. Co. LLC.
		Silverstein WTC Mgmt. Co. II LLC.
		Silverstein WTC Properties LLC.
		Silverstein WTC LLC.
		Silverstein 2/3/4 WTC Redevelopment LLC.
		Spring World Inc.
		Spring WTC Holdings Inc.
		WTC Investors LLC.
		Net Lessees' Association of the World Trade Center.
		WTC Management and Development LLC.
		Silverstein WTC Management and Development LLC.
		WTC Investors Management and Development LLC.
		Larry A. Silverstein.
		World Trade Center Hold Co. Ltd.
		3 WTC Mezz LLC.
		The City of New York.
		The Lower Manhattan Development Corporation.
		The World Trade Center Memorial Foundation.
		Metropolitan Transportation Authority.

	WTC Tower 1 LLC.
	Battery Park.
	Durst 1 WTC Developer LLC.
	Durst 1 WTC LLC.
	Durst 4th Investors LLC.
	Durst Management and Development LLC.
	Durst WTC Corporation.
	Durst WTC Holding LLC.
	New WTC Retail N LLC.
	New WTC Retail Owner LLC.
	PA Retail Newco LLC.
	Royal 1 WTC Management LLC.
	Royal Realty Corp.
	SRDA Manager, LLC.
	The Durst Manager LLC.
	The Durst Organization Inc.
	The Durst Organization L.P.
	Tower 1 Holdings LLC.
	Tower 1 Joint Venture LLC.
	Tower 1 Member LLC.
	Towers LLC.
	WTC Retail LLC.
	WTC Tower 1 LLC.
	CBRE

ATTACHMENT B
**PERFORMANCE OF EXPERT PROFESSIONAL MASTER PLANNING,
ARCHITECTURAL AND ENGINEERING SERVICES FOR THE REDEVELOPMENT
OF NEWARK LIBERTY INTERNATIONAL AIRPORT – VISION PLAN**
RFP#6000000900

AGREEMENT ON TERMS OF DISCUSSION

The Port Authority's receipt or discussion of any information (including information contained in any proposal, vendor qualification(s), ideas, models, drawings, or other material communicated or exhibited by us or on our behalf) shall not impose any obligations whatsoever on the Port Authority or entitle us to any compensation therefor (except to the extent specifically provided in such written agreement, if any, as may be entered into between the Port Authority and us). Any such information given to the Port Authority before, with or after this Agreement on Terms of Discussion ("Agreement"), either orally or in writing, is not given in confidence. Such information may be used, or disclosed to others, for any purpose at any time without obligation or compensation and without liability of any kind whatsoever. Any statement which is inconsistent with this Agreement, whether made as part of or in connection with this Agreement, shall be void and of no effect. This Agreement is not intended, however, to grant to the Port Authority rights to any matter, which is the subject of valid existing or potential letters patent.

Any information (including information contained in any proposal, vendor qualification(s), ideas, models, drawings, or other material communicated or exhibited by us or on our behalf) provided in connection with this procurement is subject to the provisions of the Port Authority Public Records Access Policy adopted by the Port Authority's Board of Commissioners, which may be found on the Port Authority website at: <http://corpinfo.panynj.gov/documents/Access-to-Port-Authority-Public-Records/>. The foregoing applies to any information, whether or not given at the invitation of the Authority.

(Company)

(Signature)

(Title)

(Date)

ORIGINAL AND PHOTOCOPIES OF THIS PAGE ONLY.
DO NOT RETYPE.

ATTACHMENT C
COMPANY PROFILE

**PERFORMANCE OF EXPERT PROFESSIONAL MASTER PLANNING,
ARCHITECTURAL AND ENGINEERING SERVICES FOR THE REDEVELOPMENT
OF NEWARK LIBERTY INTERNATIONAL AIRPORT – VISION PLAN
RFP#6000000900**

1. Company Legal Name (print or type):

2. Business Address (to receive mail for this RFP):

3. Business Telephone Number: _____

4. Business Fax Number: _____

5. Firm website: _____

6. Federal Employer Identification Number (EIN): _____

7. Date (MM/DD/YYYY) Firm was Established: ____/____/____

8. Name, Address and EIN of Affiliates or Subsidiaries (use a separate sheet if necessary):

9. Officer or Principal of Firm and Title:

10. Name, telephone number, and email address of contact for questions:

11. Is your firm certified by the Authority as a Minority-owned, Woman-owned or Small Business Enterprise (MBE/WBE/SBE)? ☐ Yes ☐ No

If yes, please attach a copy of your **Port Authority** certification as a part of this profile.

If your firm is an MBE/WBE/SBE not currently certified by the Authority, see the Authority's web site – <http://www.panynj.gov/business-opportunities/supplier-diversity.html>, to receive information and apply for certification.