

# **JFK Redevelopment Program**

Community Advisory Council Meeting

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03.06.2025



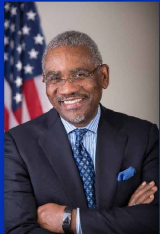
# Welcome



**Dr. Stacie NC Grant**  
JFKR Community Advisory Council, Facilitator



# Opening Remarks



**Congressman Gregory W. Meeks**  
Co-Chair,  
JFK Redevelopment Community Advisory Council



**Queens Borough President Donovan Richards**  
Co-Chair,  
JFK Redevelopment Community Advisory Council



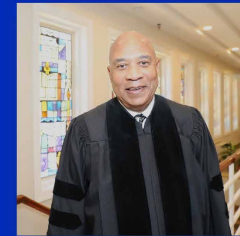
## Agenda

- **Welcome** – Dr. Stacey NC Grant, JFKR Facilitator
- **Opening Remarks** – Congressman Gregory W. Meeks & Queens Borough President Donovan Richards
- **Greetings** – Rachele Antoine & Akshar Patel, Co-Managers of External Affairs & Community Outreach
- **Public Q&A**
- **Port Authority of NY & NJ Updates**
- **Workforce Success Stories**
- **Public Q&A**
- **Terminal Developer & Project Updates**
- **Community Initiative Updates**
- **Community Engagement & Outreach Updates**
- **Public Q&A**

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# Community Greetings



**Reverend Dr. Walter Silva Thompson Jr.**  
The Presbyterian Church of Saint Albans  
The Edward Davis Center





## Remarks from our Co-Chairs

Congressman Meeks shared concerns about the danger our country is in. For the first time, America is seen as alone instead of first because our adversaries look like our allies and our allies look like our adversaries. He celebrated being in person at the Edward Davis Center to see Rev. Davis's dream of housing and community development being fulfilled.

The JFK Redevelopment has been through a lot of ups and down since COVID with a lot of unknowns. Through the tough times, the work continued behind the scenes with the PANYNJ and the Terminal Developers to make it to this point. He acknowledged RF Wilkins, Crescent Consultants, Rachelle Antoine, Akshar Patel and the entire Community Advisory Council for their efforts. He warned the community that challenging days may be ahead again because of implications with this administration. This can be seen with 401K decreases and costs going up for business. This administration promised to fix the economy and inflation rates and economy on "Day 1" but now job creation is moving towards being worst than great depression. Despite the potential challenges ahead, Congressman Meeks pledged to make sure JFK is remodeled as the greatest example of a modern airport in the world. He applauded the Governor's Office for making a commitment to make sure people has access to capital for this project and hinted about an upcoming announcement.

Congressman Meeks closed with his gratitude to be present with his constituents after a tough week in Washington DC. As he travels, walking through the terminals he is excited to see the transformation. While there is more work to do, with collaborative effort we will succeed. He reminded everyone to come prepared to compete for these opportunities and so that as co-chairs, they can advocate for more opportunities. He introduced his new staff member Maxwell Rose and closed with *"Power comes from the people. I will have your back with the PANYNJ & I will have your back in DC. The United States of America is the best county in the world, NYC is the best city in the State and Queens is best community ever led by our Borough President Donovan Richards!"*

Borough President Richards thanked Congressman Meeks and applauded how he fights for the interests of his constituents at home and in DC. He also thanked the PANYNJ and the Terminal Developers for their continued work and highlighted the recent Terminal 5 event.

The Borough President also shared the unemployment rate is down in Queens from 24% in 2020 to now 4.8%, the lowest in the city due to projects like redevelopments like LGA & JFK . With 2 Billion dollars going towards Queens based businesses, there has been significant opportunities which include concessions at the airport. Travelers will get a true taste of Queens. He cautioned that while DEI is under attack, we are going to hold PANYNJ to their commitment to MWBE participation and procurement goals. He defined DEI as “Definitely Earned It”. He also acknowledged the Governor’s Office for working to get businesses access to capital.

He also highlighted other exciting news in the Borough like building the first soccer stadium in the city with the same goals for local hiring and MWBEs. Outreach and information sessions are continuing to be held at Borough Hall. Other projects include the Interborough Express (IBX) light rail to connect Bay Ridge, Brooklyn to Jackson Heights, Queens, and the Borough Based Jails; with rehabilitation and create economic opportunities for those impacted by criminal justice system.

He reminded the audience and Advisory Council that we need to ambassadors of this project to ensure everyone has an opportunity to compete on these projects.

The BP closed with great pride in celebrating that Queens is the most diverse county in the United States and we will continue to create opportunities and “get the money”.

# Greetings



**Ms. Rachelle Antoine**  
Co-Manager of External Affairs and Community Outreach  
JFK Redevelopment Program



**Mr. Akshar Patel**  
Co-Manager of External Affairs and Community Outreach  
JFK Redevelopment Program



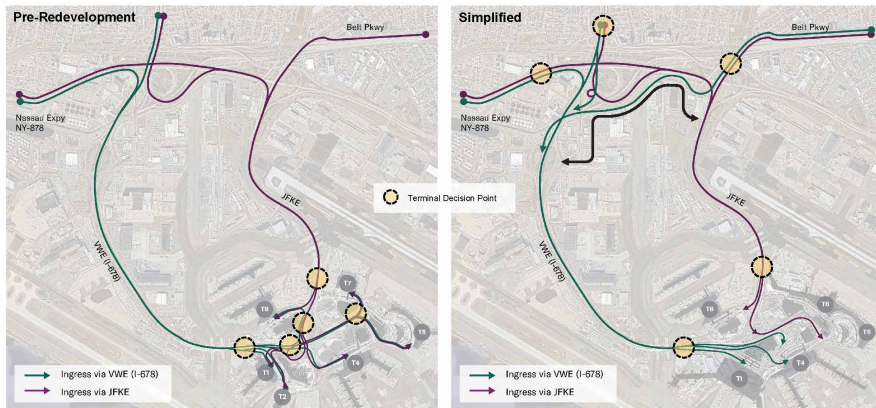
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## Port Authority of NY & NJ Updates

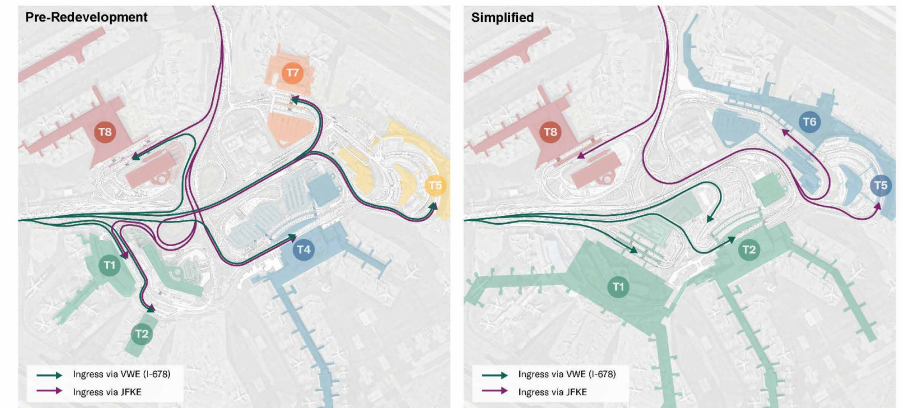


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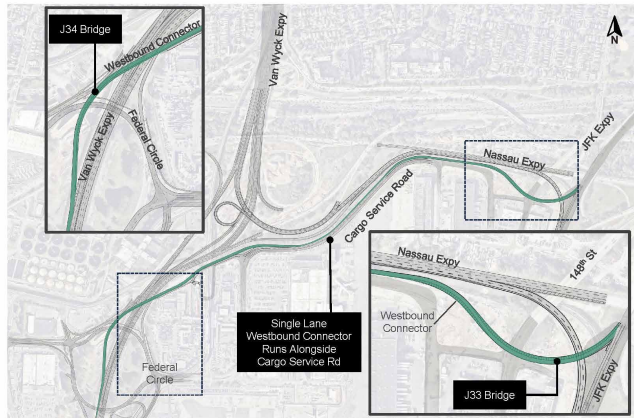
### JFK Redevelopment | Simplified Roadways & CTA Access



### JFK Redevelopment | Simplified Roadways & CTA Access



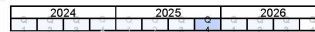
## JFK Redevelopment | Westbound Connector



Activation: December 2025

Impacts:

- Westbound Connector will provide access to T and T4 from the JFK Expy and eastern points
- Enables bifurcation of airport
- J33 bridge will carry traffic from JFK Expy to Westbound Connector
- J34 bridge will carry traffic from Westbound Connector across the Van Wyck Expy and Federal Circle
  - › Traffic will then merge on to the Van Wyck Expy to access the CTA



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## Travel Advisory

Westbound Connector on Van Wyck Expressway  
March & April: 9PM – 5AM, Mon - Fri

Due to construction activities for the Westbound Connector, expect delays entering & exiting JFK Airport near Federal Circle on the Van Wyck Expy.

- Overnight delays from 9PM – 5AM (Monday – Friday)
- Follow signs for detours.

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## JFK TERMINAL 5 REFRESH ANNOUNCEMENT – THURSDAY, MARCH 5<sup>TH</sup>



- Inspired by New York City parks
- 40+ new shops and restaurants
- 50,000+ SFT of commercial space
- Distinctive art program
- 20+ ACDBEs
- \$100M+ in CAPEX (first phase)
- 30% MWBE (design and construction)
- 900+ jobs (150+ new positions)

### Upcoming opportunities:

- Search for artists (art program)
- Launch Pad (microbusiness accelerator)



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Fraport USA Inc.

## NYS ACDBE Fund

Announcement scheduled for tomorrow, Friday, March 7.

PANYNJ and NYS Empire State Development (ESD)

- Airport Concession Disadvantaged Business Enterprises (ACDBEs) **face significant barriers to accessing affordable capital**, limiting their ability to compete, expand, and sustain operations as concessionaires.
- The **NYS ACDBE Fund** will provide **targeted financial support** to help ACDBEs navigate the high costs of airport concessions. It will ensure that ACDBEs have the resources they need to thrive, **strengthening the local economy** and **increasing competition** in airport concessions.

### Highlights

- Provide below market Interest Rates & More Favorable Terms
- Increased Risk Appetite & Expanded Lending Criteria
- Faster Loan Processing & Greater Capacity

### Proposed terms for the ACDBE Fund:

- Minimum loan amount \$250,000
- Maximum loan amount \$5 million
- Interest rates 5-9%
- Loan terms 5-7 years

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# Construction Workforce



AIR LAND RAIL SEA

## T6 Local Construction Workforce

- **Total workers 3,641:**
  - Tier 1 Placements – 314 (8.6%)
  - Tier 2 Placements – 398 (10.9%)
- **New Placements in January 2025:**
  - Tier 1 – 19
  - Tier 2 – 14
- We continue to work with the design build contractor and unions on a regular basis to help facilitate local workforce participation.

Trade	Tier 1	Tier 2
Electrician	61	121
Carpenter	32	53
Glazier	0	1
Insulator	2	1
Ironworker	44	38
Mason	10	6
Painter	3	15
Sheet metal Worker	8	8
Plumbers	6	8
Roofers	5	14
Teamsters	15	24
Elevator	2	2
Steamfitters	6	11
Operating Engineer	32	16
Laborer	88	80

Other placements were also made outside of Tier 1 and Tier 2. This data is subject to change due to ongoing review.

## T1 Local Construction Workforce

- **Total workers 6,113:**
  - Tier 1 Placements – 582 (9.5%)
  - Tier 2 Placements – 520 (8.5%)
- **New Placements in January 2025:**
  - Tier 1 – 6
  - Tier 2 – 11
- We continue to work with the design build contractor and unions on a regular basis to help facilitate local workforce participation.

Trade	Tier 1	Tier 2
Asbestos	0	8
Carpenter	56	67
Ironworker	61	53
Electricians	60	107
Mason	20	12
Painters	6	7
Plasterer	0	1
Sheet metal Worker	13	14
Plumbers	9	18
Insulators	1	4
Roofers	14	9
Teamsters	54	27
Steamfitters	17	21
Operators	59	47
Laborer	212	133

Other placements were also made outside of Tier 1 and Tier 2. This data is subject to change due to ongoing review.

## T4 Local Construction Workforce

- **Total workers 3,385:**
  - Tier 1 Placements – 396 (9.2%)
  - Tier 2 Placements – 449 (10.5%)
- Delta Phase 2.5 construction substantially completed in Q3 2024

Trade	Tier 1	Tier 2
Carpenter	46	51
Sheet metal Worker	11	14
Steamfitter	8	9
Electrician	62	130
Glazier	5	5
Plasterer	1	0
Plumber	10	25
Roofer	6	18
Teamster	4	17
Ironworker	49	32
Mason	24	10
Operating Engineer	29	12
Painter	8	21
Asbestos	3	0
Laborer	130	105

Other placements were also made outside of Tier 1 and Tier 2

## T8 Local Construction Workforce

- **Total workers 1,765:**
  - Tier 1 Placements – 164 (9.2%)
  - Tier 2 Placements – 223 (12.2%)
- Construction completed in Q4 2022

Trade	Tier 1	Tier 2
Carpenter	22	20
Insulator	1	2
Steamfitter	7	6
Electrician	26	45
Glazier	5	2
Plumber	0	13
Roofer	0	5
Teamster	0	1
Ironworker	11	11
Mason	11	10
Operating Engineer	20	5
Painter	2	8
Sheet metal Worker	5	8
Laborer	54	81

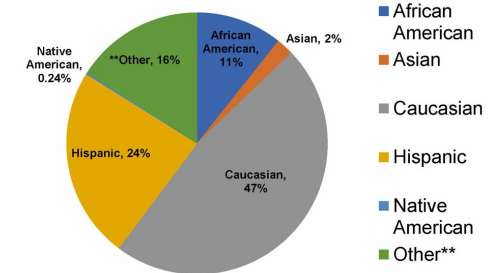
Other placements were also made outside of Tier 1 and Tier 2

## JFK Local Construction Workforce Data

Total % of Workers by Ethnicity\*

Total Workers

- **Total workers 17,599:**
  - Tier 1 Placements – 1,574 (8.9%)
  - Tier 2 Placements – 1,932 (10.9%)
- **Total Wages w/Benefits Paid to Local construction workers: \$150+ million**
  - Tier 1 – \$79.6M
  - Tier 2 – \$73.7M
- We continue to work with the design build contractor and unions on a regular basis to help facilitate local workforce participation.



The data above is cumulative of Terminals 1, 4, 6 & 8 through January 2025 and is subject to change due to ongoing review.

\*Ethnicity data is based on self-identification, as reported by individuals.  
 \*\* "Other" refers to workers who chose not to self-identify their race/ethnicity.

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## Construction Workforce – Success Stories



<https://www.youtube.com/watch?v=-byM1szSB4>

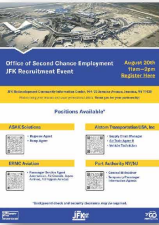
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## Second Chance Employment

# Office of Second Chance Employment



Employer	2024 Placements
JFK Tenants	18
LGA/EWR Tenants	32
PA Direct	12
2024 Grand Total: 62	

- Monthly Hiring Events
- Cohort Based Recruitment Model
- Expansion of Opportunities with Terminal Operator Partners/Tenants at All Airports

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## Christopher Cortese

Current role\*:  
Customer Service Rep.  
in Parking, Supervisor  
ABM

"One of my proudest moments... was being recognized by my coworkers and management as employee of the month." –Christopher

"His excellent understanding of our parking operation and his positive work habits earned him the honor of employee of the month only six months after we brought him on board." –Christopher's supervisor

\*Christopher was promoted to Supervisor in 2024.



## Veronica Nieves

Current role\*:  
Sr. Admin Support Assistant,  
WTC Construction

Port Authority

"[The OSCE] took away the fear that just because of my background, I wouldn't be able to get a good opportunity." –Veronica

"I have no doubt that Veronica's commitment to continuous improvement will serve her well in her career. It has been a pleasure working alongside her, and I look forward to seeing her achieve her goals in the future." –Merbelyn Cabrera, PA HR

\*Veronica was promoted from PA HR Receptionist in 2024.



## Raheem Grant

Customer Service  
Ambassador

Alstom

"My proudest moment... is actually just being here. Getting this opportunity, I just try to make the most out of it." –Raheem

"We're proud of Raheem and the positive impact he has on our customers and the community!" – Alstom staff member





Second Chance Employment - Success Stories



<https://www.youtube.com/watch?v=NMLyZdPtSlw>

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**A NEW JFK T4 – Delta Air Lines/JFKIAT**

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**Terminal Developer & Project Updates**



**t4**

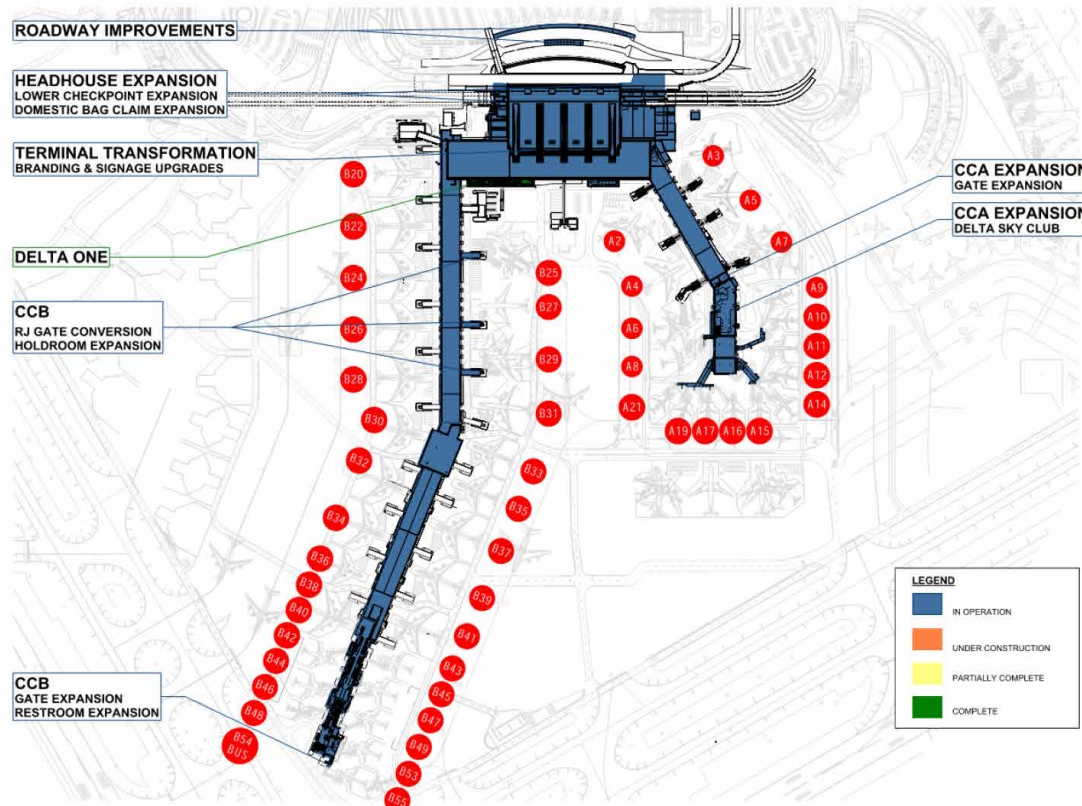
redevelopment  
update

03/06/2025  
JFKRCAC Meeting

| JFKIAT |



## The Terminal 4 Phase 2.5 expansion program is complete



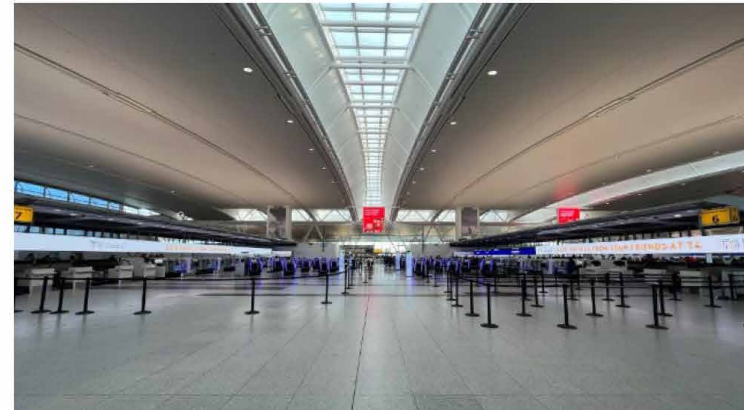
## Highlights

1. Construction commenced in December 2021
2. 10 new domestic gates added to an extended Concourse A, which allowed Delta to consolidate into Terminal 4 in January 2023
3. 2 new airside lounges
4. Improved capacity at the security check points, gate holdrooms and baggage claim areas
5. In total, approximately 200,000 SF of new terminal space was added to the existing terminal with very little impact to customer experience
6. Met & exceeded goals for diversity contract awards with Delta tracking 39.6% MWBE (vs goal of 30%) and 12.6% Zones 1 & 2 (vs a goal of 10%) participation.

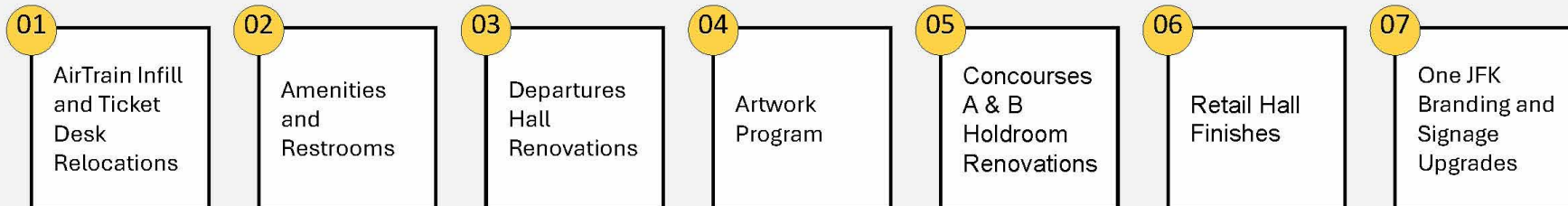
## The Terminal 4 Transformation works are well underway

The Terminal 4 Transformation is a component of the Terminal 4 Expansion and Redevelopment program. This program, at \$154m is the basis for Terminal enhancements which will optimize areas of the Terminal holistically. **These elements focus on People, Processes, Place and Technology.**

Together with the Delta Redevelopment and expansion, the Terminal Transformation program is an integral part of the overall Airport Vision Plan of transforming JFK into a World Class airport. Areas of Transformation have been fundamentally prioritized within the \$1.5b Terminal 4 Expansion plan to match this vision.



### Key Elements of T4 Transformation





## Commercial Redevelopment Highlights



T4 Redevelopment – Commercial Redevelopment Overview

Today we will focus on three redevelopment projects aimed at elevating T4 for our passengers and community

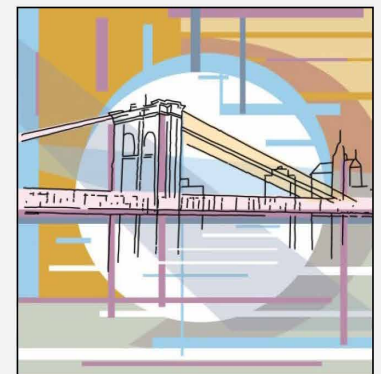
**Partner with existing tenants to renew concepts**



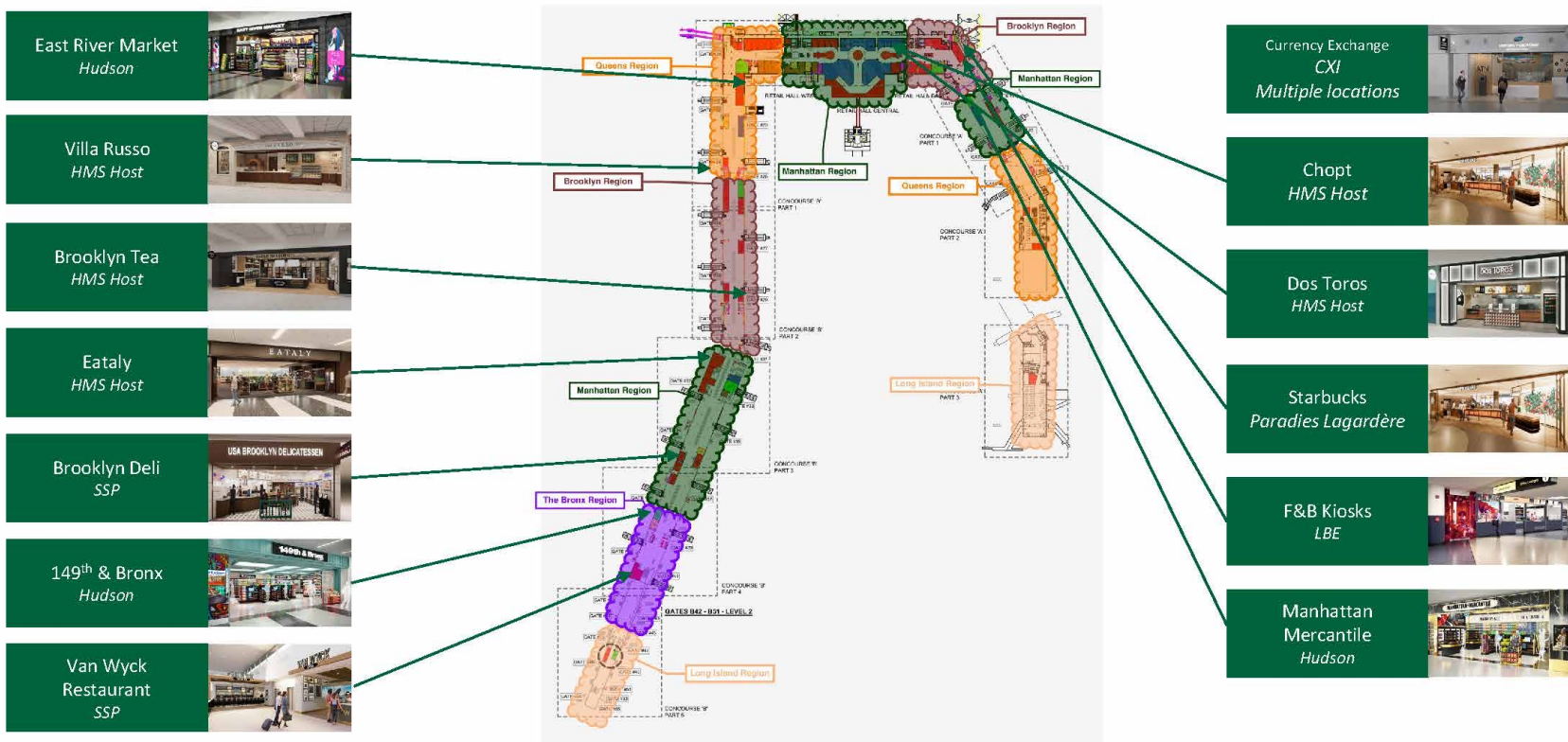
**Bringing new concepts and tenants to T4**



**Creating a New York sense of place across all of T4**



**Our T4 commercial redevelopment is well underway with many exciting updates coming for passengers in 1H 2025**



**JFKIAT worked with existing tenants to increase community participation and build a sense of place across T4**

## JFKIAT GOALS

01

### **CULTIVATE A CONSISTENT NY SENSE OF PLACE**

by bringing recognizable NYC brands into the airport and through hyper-localized neighborhood designs

02

### **CREATE OPPORTUNITIES FOR LOCAL BRANDS**

by bringing NYC brands into the airport concessions industry and ensuring local suppliers are prioritized

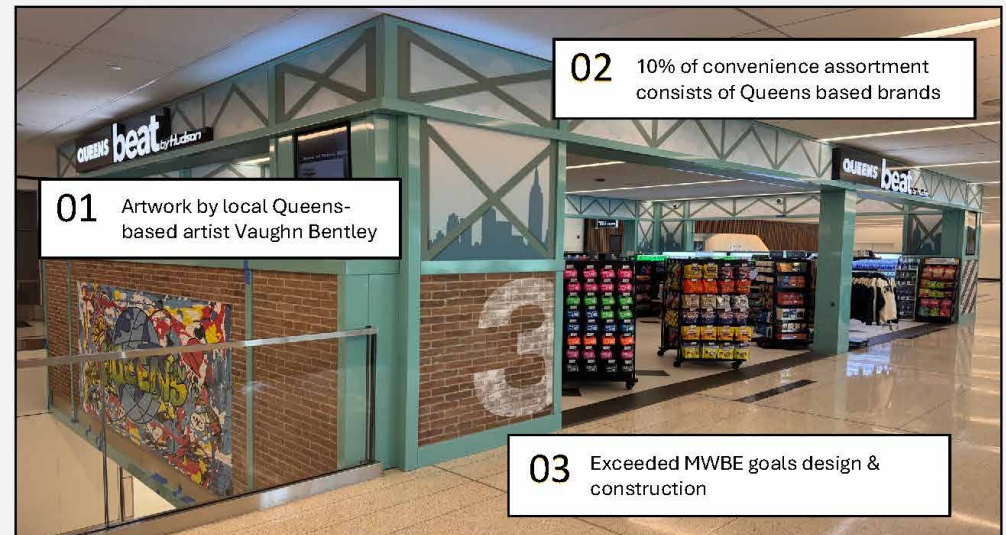
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### **PROVIDE FAIR OPPORTUNITIES AT EVERY PROJECT PHASE**

by meeting or exceeding ACDBE and MWBE goals from design through on-going operations

## Queens beat By HUDSON

Renewed concept opened by Hudson in September





## JFKIAT is partnering with a Tier 1 LBE to operate a net-new food and beverage kiosk program



**Vilson "Vinny" Dautaj**

Founder of Fratellini RG, Inc., Vinny, is a **Tier 1 LBE and based in Queens**. Vinny has an exceptional reputation as an operator, entrepreneur and community member.

His **current operation at the TWA Hotel** provides a great F&B experience, on a small footprint similar the proposed kiosk program. He participates in numerous Queens, Li, and PANYNJ outreach and charity events.

### Food & Beverage Kiosk program



**Capex Investment:** JFKIAT is investing ~\$2M to create 5 Kiosks spaces that can increase F&B capacity on CCA & bring local brands into the terminal at a lower-barrier to entry.

**Local Artwork:** Graphical work designed by **Cyan Daly** – a NYC based freelance illustrator. Graphics are inspired by Brooklyn's brownstone houses and the borough's local vibe.

**Looking Ahead:** In 2025, JFKIAT will partner with Vinny to lead outreach, agreements and operation of three additional local brands/concepts under his mentorship.



**In 2024 JFKIAT issued a Food & Beverage RFP and awarded 9 locations in a strong bid from HMS Host, delivering local and NY native brands**

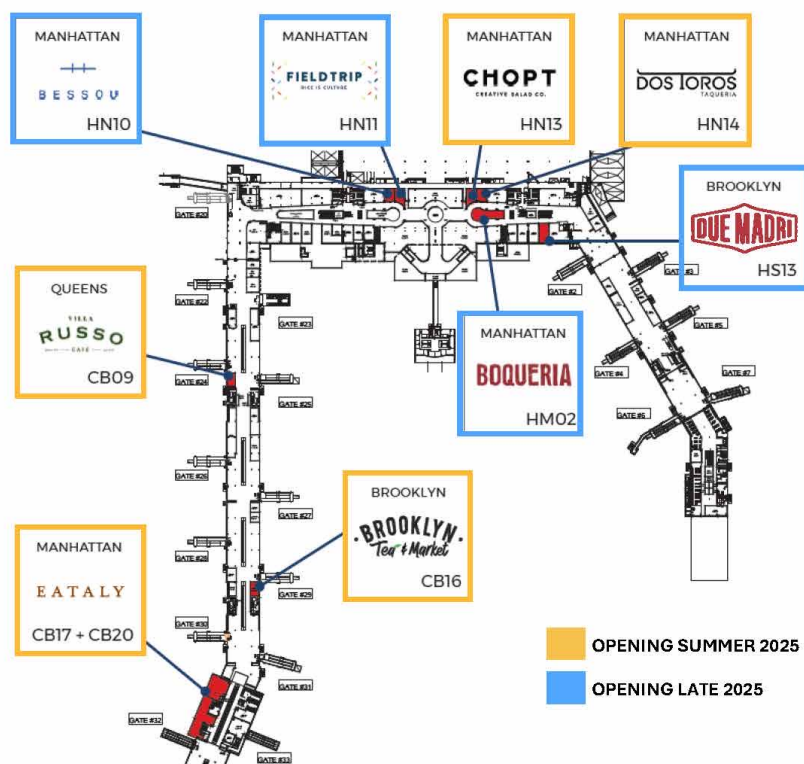
## 2024 F&B RFP

### JFKIAT OBJECTIVES:

1. Create meaningful investment and provide mentorship for local, small and minority owned businesses
2. Bring new local brands and concepts to T4 that reflect the NY and Queens community
3. Increase and enhance our F&B offerings with dietarily diverse offerings
4. Contribute to the NY sense of place at T4 through localized design concepts

### HMS HOST BID KEY COMPONENTS:

- Eight brands that are local to New York or have a strong connection to the city
- A rotating concepts of emerging chefs with NY based James Beard Foundation; Due Madri will be initial concept for 2 years
- One brand from Queens of which the owner graduated from PANYNJ Institute of Concessions program
- Brand owners actively involved in development, design, menus and operations to secure authenticity and convey the local character
- Strong commitment to 30% MWBE participation in construction
- All restaurants will conform to the T4 Green Restaurant Certification



## HMS Host's bid included an innovative JV partnership and mentorship program for new ACDBE partners

HMS Host's 10 F&B units will include a 30% ACDBE share in the JV with seven partners each acquiring 4.29% equity and playing an active role in the operation



- Owner Hibiscus Brew
- **Founder from Jamaica**
- Acknowledged by Congresswoman Yvette Clark for community dedication.



- Owner Tamalito, Inc.
- Manhattan based
- Chef, author and TV personality
- Appointed by Mayor Adams to NYC Chef Council



- Co-Owner Sugar Hill Creamery, LLC
- Harlem based
- Certified MWBE
- 2023 Star Chef's NYC rising star



- Founder Kintaro Foods, LLC
- **Founder from Queens**
- Certified MBE and MWBE
- Pursuing LBE certification
- Featured in top lists NY Times



- Owner Fresco's Cantina, LLC
- **Queens based**
- Owner of the award-winning Mexican fusion restaurants Fresco's



- Owner Corliss Stone-Littles, LLC
- From Texas
- 35 years in business
- Certified MBE and WBE



- Co-founder Kismet Cocktails, Inc.
- **Queens based**
- Certified WBE
- Founder graduated from the QEDC Made in Queens program

## More to come: JFKIAT is creating direct opportunities for local businesses to participate in airport concessions

### Five Borough Food Hall - For Five Roasters from Queens

Founded by two Queens natives in 2010, For Five Roasters started as a micro-roasting facility before opening their first café in 2016. They will open a new location with premium visibility at the Five Borough Food

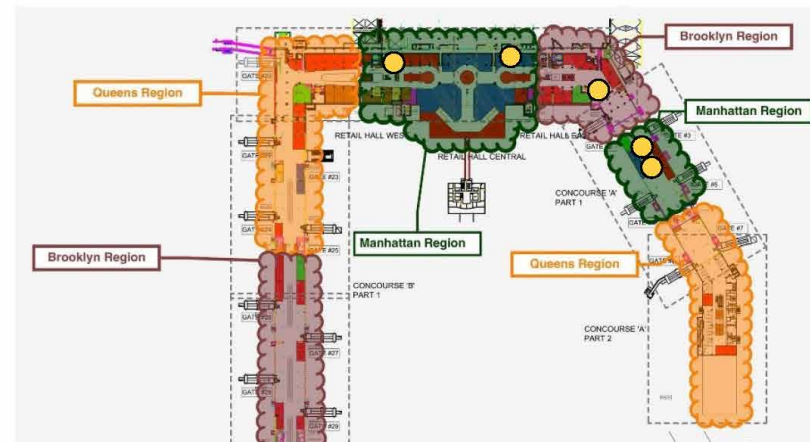
T4 location will open in late 2025.

### Five Queens based Retail Concepts throughout T4

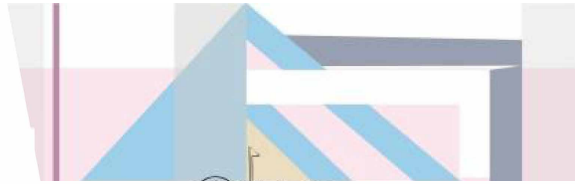
These five locations are in some of the busiest areas of the terminal and provide a low-barrier entry for two Queens based brands/concepts. JFKIAT wants a prime operator to support the LBE in development and operation.

Outreach will begin in early 2026 with construction targeting Q2 2026.

**For Five Roasters**  
*Conceptual Design Renderings*





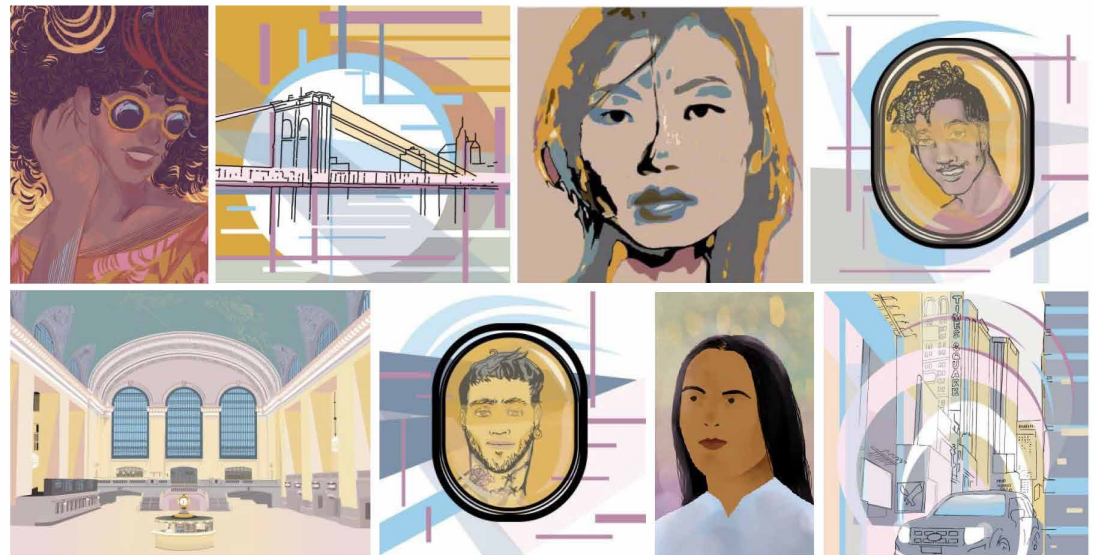


## T4 Restroom Artwork Integration Program

Elevating the restroom experience is an essential part of the Terminal Transformation

### Restroom Art

- Restrooms are key drivers for passenger experience and ASQ Scores
- Aligning with the “T4 Commercial design Brief – Vibes of NYC” to create a sense of place
- Artistic renditions **depicting the boroughs and the people** in their own quirky, innovative, fun and creative styles
- We conducted outreach through strong partnerships with local elected officials and stakeholders, including Jamaica Center for Arts & Learning and Office of Queens Borough President



## Six Artists have been awarded compensation contracts for the Restroom Artwork Integration Program



**Shenna Vaughn**

Vaughn-Bentley Creative  
Jamaica 11434  
MBE Certified – LBE Tier 1

Shenna Vaughn is a visual artist, educator, curator and community worker. Born and raised in Queens, NY, she attended FIT and graduated from Hunter College. A recipient of Visual Voices, the visual arts curator program in Jamaica, she is also on the committee of Southeast Queens Artist Alliance (SEQAA).



**William Bentley**

A Bronx native, William specializes in graphic design, illustration, painting, portraiture, murals and set design. He is also an art instructor, teaching the creative youth of New York City from Preschool to Junior High.



**Jardley Jean Louis**

Jardley Studios  
Forest Hills 11375  
LBE Tier 2

Jardley Jean-Louis is an NYC born award-winning multi-disciplinary artist based in Queens, NY. They draw from their own intersectional identity in Blackness, queerness, and the First (or Second) generation American experience.



**Linda Ganjian**

Creative Solutions  
Jackson Heights 11372  
LBE Tier 2

Linda Ganjian is a Queens based visual artist and designer / illustrator. The daughter of immigrants from Istanbul, Turkey, she makes sculpture and drawings centered on architecture and memory, sometimes incorporating oral history. She has shown her work at galleries and museums in NYC and beyond, including Armenia, Turkey and Holland.



**Cyan Daly**

Fresh Meadows 11365  
LBE Tier 2

Cyan Daly is an illustrator and comic artis based in Queens, New York. After graduating from the School of Visual Arts, she's gone on to work as a freelance illustrator for a variety of clients. Her works feature the bright, the bold and the very colorful.



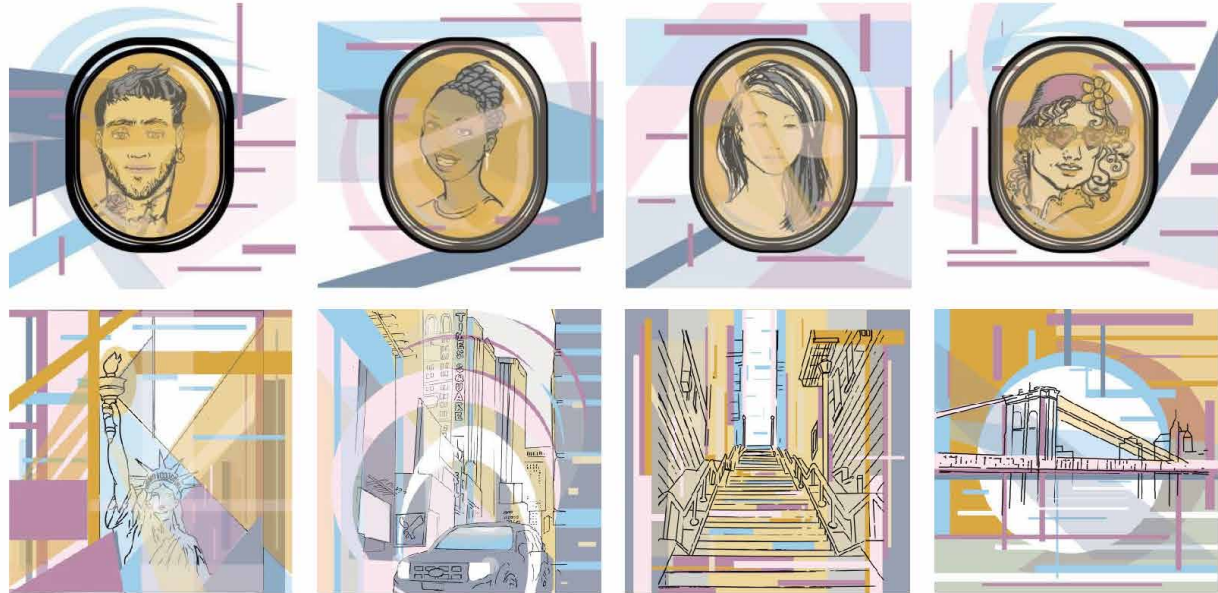
**Reginald Rousseau**

New York, NY 10027

Reginald Rousseau, is a Haitian born New Yorker. He originally studied Studio Arts at the City College of New York. His current and evolving artist practice is the product of a decade of art making, experimenting with new mediums, mixing and matching techniques and pushing boundaries.



**Shenna Vaughn &  
William Bentley**



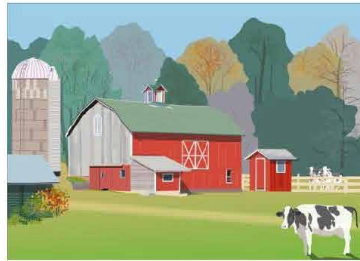
**Jardley Jean Louis**







Linda Ganjian



Cyan Daly



Reginald Rousseau





**Installation of the artwork is underway and will be completed in April 2025**



## The 4GOOD Program continues to proudly invest time and resources in the local community in 2025

### Meet the Primes Outreach Event

JFKIAT hosted a Meet the Primes, event connecting Minority, Women, and Local Business Enterprises (M/W/LBE) and Airport Concessions Disadvantaged Business Enterprises (ACDBE) with potential Prime Operators for specialty retail opportunities.

Attendees were able to network, pitch their businesses, and explore joint ventures and supplier opportunities. The event also provided insights into T4's upcoming commercial program and ACDBE certification guidance from the Port Authority of NY & NJ.



### Industry Insights Speaker Series with Vaughn College

Earlier this month, JFKIAT's VPs in Safety and Security, IT and Digital and Operations were invited as speakers to a panel hosted by Vaughn College of Aeronautics and Technology to share industry knowledge and explore the future of aviation technology with the students representing the next generation of aviation professionals.



### Community Donations

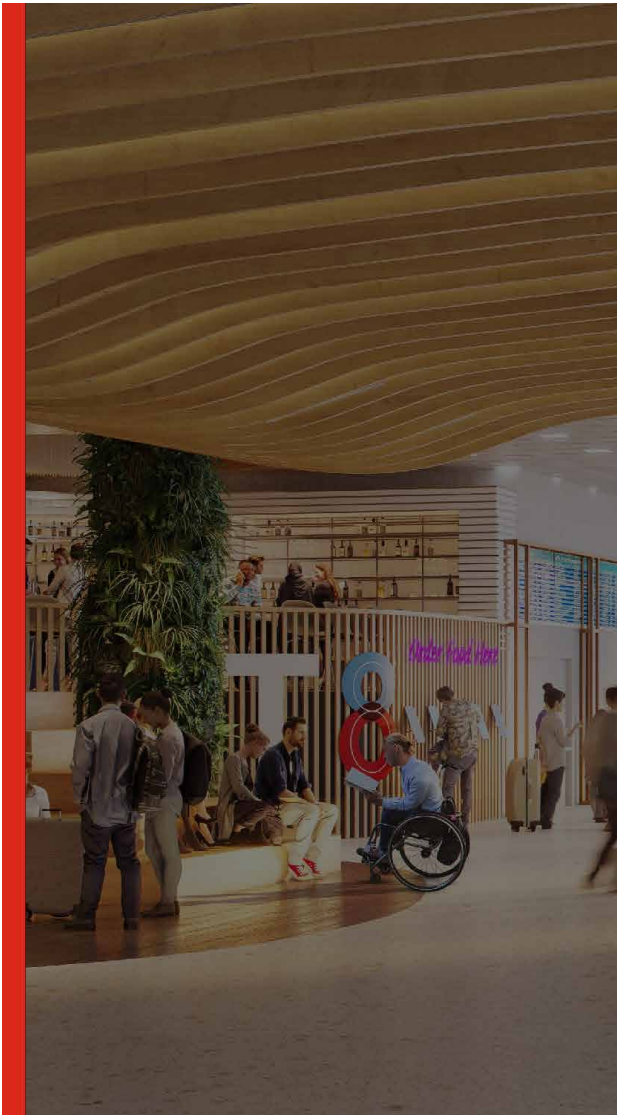
JFKIAT supported our local community through meaningful contributions. We have donated approximately \$20,000 to Bethany Baptist Church in support of their Food Pantry and Toy Drive, helping to provide essential resources and holiday gifts for families in need.



### Supporting Local Talents

JFKIAT recognizes the value of hiring from the Queens community to support economic growth and foster local talent. In 2024, we hired 24 interns including 8 from Vaughn College and 7 from York College. 18 people from Queens including 10 full time and 8 interns were also employed.





# JFK TERMINAL 8

## COMMERCIAL PROJECT UPDATE

Thursday, March 6th, 2025





# JFK TERMINAL 8: COMMERCIAL PROJECT OVERVIEW



TERMINAL OPERATOR &  
PRIMARY CARRIER, JFK T8



UNIBAIL-RODAMCO-WESTFIELD

THE CREATOR & OPERATOR  
OF SUSTAINABLE  
DESTINATIONS



PHOENIX  
INFRASTRUCTURE  
ADVISORY AND INVESTMENT

MINORITY-OWNED  
INVESTOR IN CRITICAL  
INFRASTRUCTURE

rf wilkins  
CONSULTANTS

QUEENS-BASED MWBE FIRM  
—EXPERTS IN COMPLIANCE  
& TECHNICAL ASSISTANCE

- Builds on **\$400M T8 Expansion project** completed by American Airlines in 2022
- **\$125M** investment to transform customer journey
- NYC-inspired destination—**60 concession units**
- Exclusive first-to-market & local brand partners
- Est. **24-month** development period



# KEY PROJECT UPDATES

## Since the last JFK CAC Meeting...

### LBE Retail Accelerator

- First 6 opportunities opened Q4 2024
- Pipeline ongoing; accepting applications on: [ANewJFKT8.com](http://ANewJFKT8.com)

### Tenant Openings

- 11 Spaces opened to date
- Inclusive of ACDBE and Focus on Local Businesses

### Tenant Design & Construction Opportunities

- Design opportunities ongoing through Q2 2025
- Construction opportunities ongoing through Q4 2025
- Pre-vetting and how to get in the pipeline on: [ANewJFKT8.com](http://ANewJFKT8.com)



## OVERALL CONCESSION HIGHLIGHTS

"JFK Terminal 8 new lineup featuring powerhouse brands and New York favorites powered by local, women and minority owned businesses"

Local & Diverse Participation	Announcement 1 Sept 2024	Announcement 2 March 2025	By GLA
NYC-Based Operators	30%	47%	35%
Local Operators	23%	39%	9%
NYC-Based Brands	40%	61%	26%
Local Brands	7%	48%	58%
Airport Firsts	9	4	43%
Direct Operations	7	7	25%
ACDBE % (30%+ req)	47%	65%	NA
Projected Yr 1 ACDBE Sales \$	\$49Mn	\$56Mn	NA



## LOCAL & DIVERSE HIGHLIGHTS

### IMPACTS AT ALL LEVELS

#### Local Operators:

- Corral Ventures: Golden Krust
- M+R Concessions: Alidoro, Dunkin', Jimmy Johns
- Mezze Concessions: Black Tap, Tender Crush, NY Creperie

**Local Joint Venture Partners:** Neirs Tavern, The Nourish Spot, Ranchito Salvedoreno, Be Graceful Bakery, Sullivan Hernandez Group, and more to be announced in Announcement 2!

**URW Small Business Accelerators:** 6 woman-owned small businesses launched the inaugural T8 program to learn the ropes of the airport environment and determine long term viability

**Wholesale Product Placement:** Multiple deals in the works

**More To Be Announced Soon!!!**

Scan for  
Press  
Release



(1) All final details in progress



# ACCELERATORS | LOWERING THE BARRIERS TO ENTRY

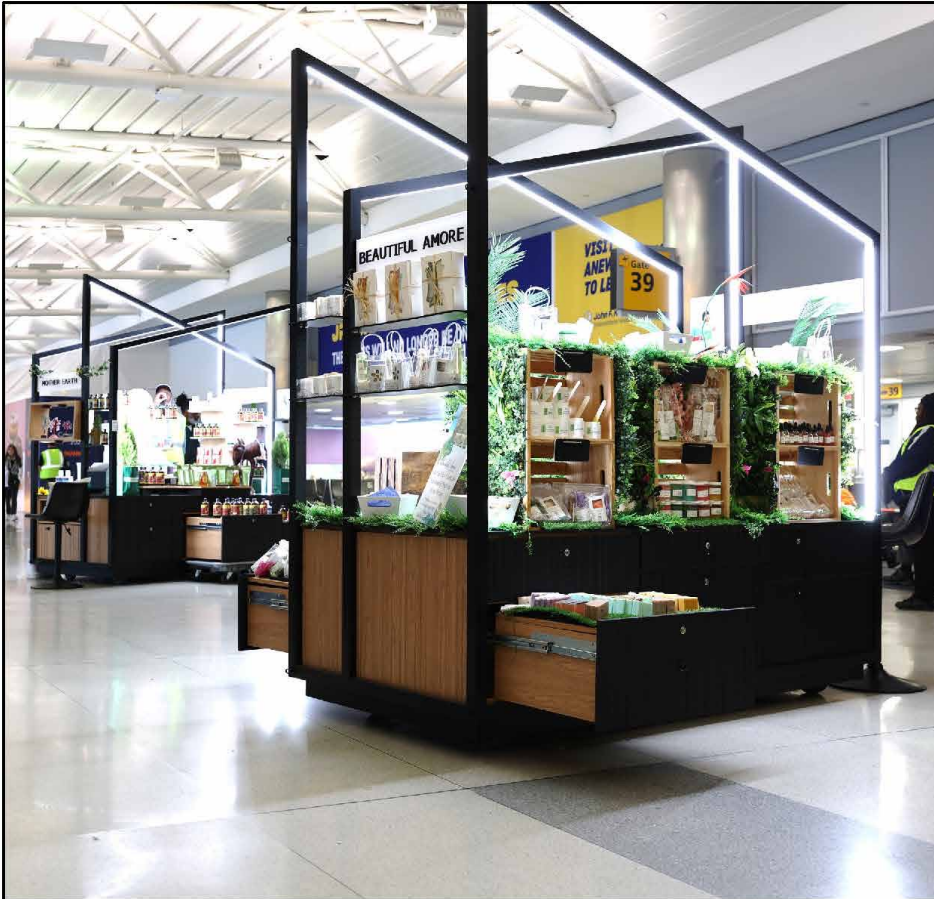
## Overview (inline):

1. (2) 175SF turn-key **retail** in-line spaces in T8 Retail Collection
2. Funded and constructed by URW
3. Mini-RFP Process. Awarded June 2024
4. 6 month+ leases with more affordable rental rates

Scan for Grand  
Opening Press  
Release & Video



## ACCELERATORS | LOWERING THE BARRIERS TO ENTRY



### Overview (RMUs):

1. (4) 50SF turn-key **retail** modern kiosks designed and built by URW; 2 in concourse B, 2 in C
2. Application Process. Awarded June 2024
3. 6-month+ leases with more affordable rental rates

### Current Tenants:

Beautiful Amore Skincare – Jamaica, Queens

Bevos Kitchen – Jamaica, Queens

Honeygramz – Queens

Mothers Earth – Jamaica, Queens



# COMMUNITY ENGAGEMENT – M/WBE & LBE

Creating flexible entry points for small local diverse-owned businesses

## Varied Types of Outreach to Support the Following Categories:

- Direct Operation
- Joint Venture
- Wholesale
- Securing Airport Funding
- Business Readiness

**Matchmaking** has been a huge priority - bringing the operators into the room to meet with local diverse businesses directly

Education remains key - **what do I need, by when, and how do I get it** to remain agile in my pursuit of airport opportunities

Flex between **in-person and virtual** to make it easier on local business owners





# COMMUNITY ASSESSMENT & TECHNICAL ASSISTANCE

LBE Engagement: one on one business assessments conducted with 36 LBE Tier 1 & Tier 2 candidate firms identified through outreach events and registrations since November 2023.

- **Technical Assistance:**

- **130+ firms** have received technical assistance from our team since project launch
- Personalized 1:1 support to assess the capacity & experience of each business
- We provide guidance on the appropriate opportunities, entry points, and next steps for each business

## TECHNICAL ASSISTANCE SUCCESS STORY:

**Mr. Andre Moseley, President  
AM NY Electric Corp.  
Jamaica, Queens, NY**

This local union Electrical Contractor has worked on multiple projects at JFK Airport.

The R.F. Wilkins Team has worked with Mr. Moseley, through the pre-qualification process with the T8 GCs and he is currently bidding on multiple concessions build-out projects at Terminal 8.





SCAN HERE TO REGISTER FOR BUSINESS  
OPPORTUNITIES OR TO STAY IN TOUCH WITH  
FUTURE OPPORTUNITIES & EVENTS

CONTACT US AT:  
[INFOT8@RFWCONSULTANTS.COM](mailto:INFOT8@RFWCONSULTANTS.COM)

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# THE NEW TERMINAL ONE

JFK Redevelopment Community Advisory Council Meeting

March 6, 2025

**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT



# THE NEW TERMINAL ONE TEAM



**Jennifer Aument**  
Chief Executive Officer



**Melva M. Miller, Ph.D.**  
Senior Executive Advisor,  
Corporate Engagement



**Uzoamaka N. Okoye**  
Chief of Staff



**Palmina Whelan**  
Capital Program Director



**Oriol Ribas**  
Project Director Project  
Management Office



**Kimberly D. Hardy**  
Diversity Manager



**Thierry Byron**  
Diversity Compliance  
Manager



**Maritza Anscombe**  
Diversity Project Manager



**Georgette G.R. Dennis**  
Engagement Compliance  
Specialist

# PROJECT OVERVIEW

- All-international terminal
- Phase A
  - Total footprint: 1.85 million sf
  - 14 widebody gates
  - 120,000+ sq ft leasable concession space
- Phase B
  - Total footprint: 0.7 million sf
  - 8 widebody + 1 narrow body gates
  - Pre-design packages awarded
    - - Topographic Survey
    - - Geotechnical Investigation
  - Comprehensive Conceptual Design (30%) awarded
  - 140,000+ sq ft of retail, dining, lounge and recreational space

## Public Partner



## THE NEW TERMINAL ONE

JFK INTERNATIONAL AIRPORT

## Financial sponsors



MJE-Loop  
Capital Partners



CARLYLE

## Capital Project Delivery



WBE/MBE



CUMMING  
GROUP

## Design-Build

AECOM TISHMAN

Gensler

## Concessions Manager



UNIBAIL-RODAMCO-WESTFIELD

# THE NEW TERMINAL ONE PROGRAM

September 2024

Completed Headhouse steel

October 2024

Started 3rd floor ticketing counters and high ceiling MEPs

November 2024

Completed the Headhouse Curtainwall

December 2024

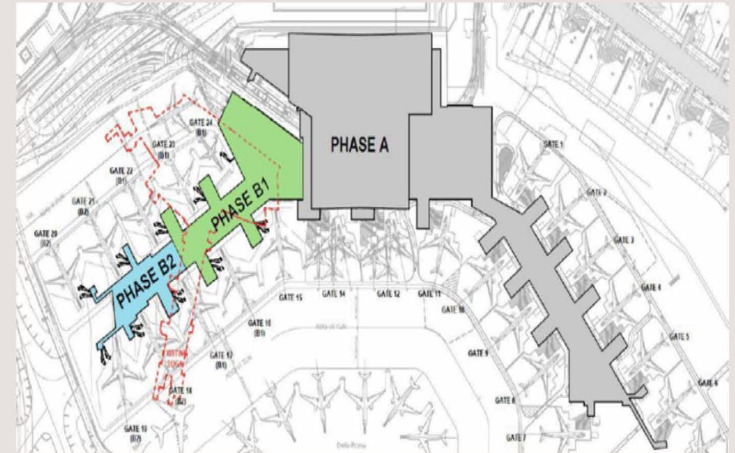
Started East Pier Curtainwall and poured all slabs on grade in Headhouse

January 2025

Started baggage carousel work on Level 1, Started testing BHS

February 2025

Gate 14 Steel erection started  
East Pier slab on grade concrete completed





# COMMUNITY ENGAGEMENT

## 2025 Workforce Learning Day

Our team was thrilled to sponsor the New Terminal One and Terminal Six Learning Day in January alongside our partners at the New York Building Trades and Apprenticeship Readiness Collective.



# EXPANDING WORKFORCE OPPORTUNITIES AT NTO

## Meet Symonne Davis

My name is Symonne Davis. I am currently working as a second-year apprentice of Local 79 for Tishman on the JFK Terminal 1 Project as a general cleaner. Being apart of this long-term construction project as a woman means breaking barriers and proving that expertise and leadership are not limited by gender. It represents an opportunity to bring diverse perspectives, innovation, and problem-solving skills to an industry that thrives on collaboration and efficiency. Most importantly, it is a chance to pave the way for future women in construction, showing that resilience, knowledge, and dedication define success—not stereotypes.





# EXPANDING WORKFORCE OPPORTUNITIES AT NTO

## Meet Delroy Baynes

Hi, my name is Delroy Baynes. I am an employee with Cauley Coaches Inc, my date of hire is 02/21/2023. I live in the Rochdale district of Jamaica, NY so I was elated to be offered a job as a bus driver just few minutes away from home and even more excited to work on such a big development for the area which is going to have lasting impact on so many lives for so many years to come... I am grateful for the Cauley's for this opportunity to work for the company and to also contribute to the community that I live in.





# EXPANDING WORKFORCE OPPORTUNITIES AT NTO

## Meet Natasha Smith

My name is Natasha Smith. I am the Document Control Manager for The New Terminal One Project at JFK and I reside in the South Jamaica Queens Neighborhood. This project has paved the way for me as a woman to contribute to a remarkable undertaking. This new Terminal will be world-class and I am excited to be a part of it. As a result of the diverse programs, I am more in tune with the community I live in, and I see where this project will bring even more opportunities. I am also proud of the fact that I was able to bring skills I have learned from other projects here. To collaborate with people from all walks of life has left no doubt in my mind that this project will be a successful one and that makes me proud to be a woman in this industry.



# CURRENT OPERATIONS & MAINTENANCE OPPORTUNITIES



## **IT Service Management Support Services**

- Service desk support for terminal and enterprise needs



## **IT Operations and Maintenance Service Provider**

- Supports critical terminal systems to ensure seamless operations



## **Below the Wing Ground Handling Services**

- Provides fully trained and experienced manpower to facilitate operations
- Utilizes provided electric ground support equipment



## **Above the Wing Services**

- Supports guests at several critical steps in their terminal journey



## **Facility Maintenance Service**

- Providing staffing, materials, supplies, and equipment for operations
- Maintaining buildings, structures, MEP systems, public spaces, FF&E (furniture, fixtures and equipment), and vehicles
- Supporting seasonal transitions to maintain efficiency

# CONCESSIONS OPPORTUNITIES

- Partnering with URW to drive local participation in dining and retail offerings
  - Currently exceeding goals for local representation in food and beverage program (50%) and local product placement in duty-free and travel essentials (5%)
- Matchmaking events to connect local entrepreneurs with potential merchandising opportunities



## Questions & Inquiries:

[infourw@rfwconsultants.com](mailto:infourw@rfwconsultants.com)

Wednesday In-Person Office Hours at  
the JFKR Office





# URW SMALL BUSINESS RETAIL AND PRODUCT OUTREACH



January 2025 URW Event in partnership with Love From USA Group, Inc. at Queens Borough Hall

# UPCOMING EVENTS

## March

3/7 – SDVOB Meet The Primes Session

3/11 - Virtual: NTO Information Session: Facilities Maintenance Service

## April

4/8 - Virtual: NTO Information Session

4/27 - In-Person: Meet the Primes

4/22 - Virtual: Doing business at the airport

## May

5/13 - Virtual: NTO Information Session

5/20 - In Person: URW Small Business Accelerator: Product In partnership with Duty Free Operator

## June

6/10 - Virtual: NTO Information Session

6/17 - Virtual: Phase B Concessions Outlook

6/26 - Meet The Primes





# STAY CONNECTED

## Register for 1-on-1 Meetings

**Virtual:** Daily from 9 a.m. to 5 p.m.

[www.portauthoritybuilds.com](http://www.portauthoritybuilds.com)

**In-Person:** Wednesdays from 12 to 5 p.m.

JFKR Community Information Center  
144-33 Jamaica Ave, Queens, NY 11435

## Email Us

[info@onejfk.com](mailto:info@onejfk.com)

## Follow Us



@The New Terminal One at JFK



@thenewterminaloneatjfk

**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT

**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT



**VENDOR INFORMATION SESSION**

 **ATTEND VIRTUALLY  
VIA ZOOM**

 **TUESDAY, MARCH 11, 2025  
1:00 - 2:00 PM**

**TOPICS INCLUDE:**

- Facilities Management Opportunity
- Project Update
- Q&A

**REGISTER HERE**

**OR**

  
SCAN THE QR CODE

For more information, visit [www.portauthoritybuilds.com](http://www.portauthoritybuilds.com)





# Overview

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## Project Description

- Utility Relocations
- Bridge Rehab and Replacements
- 400-foot-long elevated pedestrian bridge, pedestrian canopies
- 2,000 space Parking Garage

## Size

- \$1.24 Billion

## Schedule:

- Start date: May 2023
- Final Completion: December 2027



# Progress Photos GTC





**Progress  
Photos  
North**



SKANSKA | CH2M HILL  
JFK JOINT VENTURE

**Progress  
Photos  
EAST**



SKANSKA | CH2M HILL  
JFK JOINT VENTURE

**Progress  
Photos  
South**



SKANSKA | CH2M HILL  
JFK JOINT VENTURE

**Teamwork makes the Dreamwork!**



SKANSKA | CH2M HILL  
JFK JOINT VENTURE



# Our Workforce



Vojko Turkovic



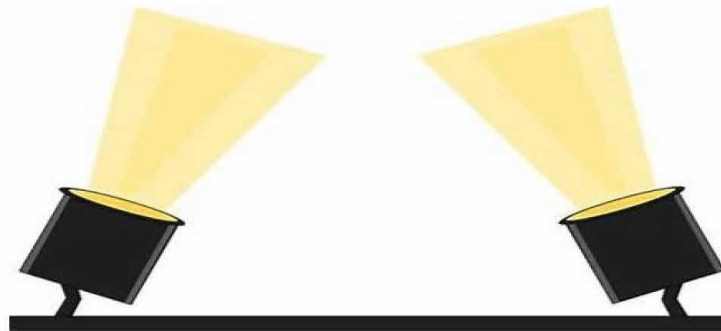
- ❖ Carpenter Foreman
- ❖ JFK Roadways for 1 Year
- ❖ Carpenters Local 45
- ❖ Astoria, Queens
- ❖ What makes a project successful? - “Working together as a team and using the proper tools to get the job done safe and efficiently.”
- ❖ Working on this project, what does it mean to me? – “This is a project that I can tell my grand kids I was a part of.”

# Our Workforce



Manny Castillo

- ❖ Laborer
- ❖ JFK Roadways for 10 months
- ❖ Laborers Locals 731
- ❖ Valley Stream, NY
- ❖ What makes a project successful? – “A successful project requires good communication.”
- ❖ Working on this project, what does it mean to me?  
“It is a pleasure to be a part of a project that, in the future, I can tell my kids I was a part of.”



# Outreach Updates

09/11/24 – SHJV & KS Engineers: Work Category 1 Outreach Event

11/12/24 – NYS MWBE Forum

11/13/24 – SHJV: Work Category 3 Outreach Event

12/03/24 – Veterans in Transportation Conference (Vetcon)

01/30/25 – Building Inclusivity 2025 Construction Industry Event

02/14/25 – 2025 MWBE Legislative Business Conference

## Upcoming:

03/19/25 – GCA Opportunities Expo

06/10/25 – Regional Infrastructure Opportunities Conference

TBD – SHJV Trade Specific Matchmaking Events

TBD – Bi-Weekly One-on-One Meetings @ JFK Redevelopment Information Center

While SHJV is approaching the conclusion of major procurements, Good Faith Efforts will persist throughout the project's duration. We will continue to encourage Non-MWBE Firms with Flow Down Goal Requirements to ensure Local Tier 1 and Tier 2 M/WBE participation.





## Opportunities

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### 60 Days

- Painting

### 90 Days

- Canopies
- Irrigation
- Landscaping
- T1 Pedestrian Bridge (Erection)

### 90+ Days

- Sign Panel
- Site Furnishes

## Contact Us

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Current procurement opportunities are posted on this site / or scan QR code:  
<https://www.anewjfk.com/work-with-us/work-with-shjv-roadways-and-gtc/>

Procurement Inquiries or to Schedule One-on-One meetings, email us at:  
[SkanskaHalmarJFKJV@skanska.com](mailto:SkanskaHalmarJFKJV@skanska.com)





## **JFK Redevelopment Community Advisory Council**

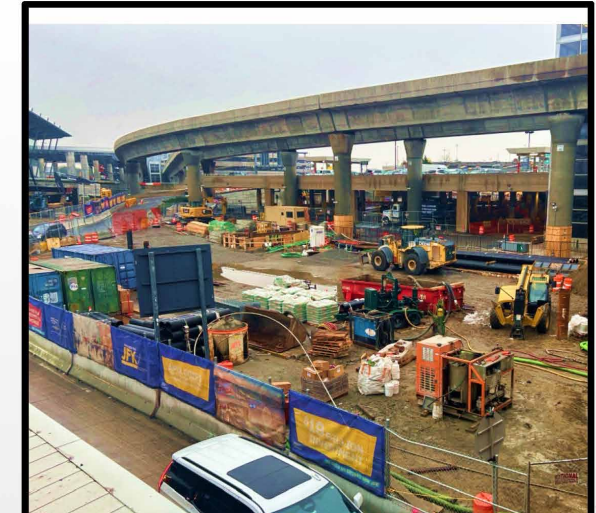
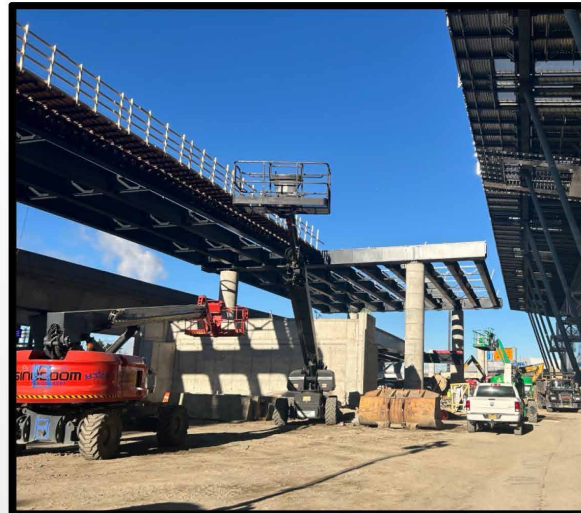
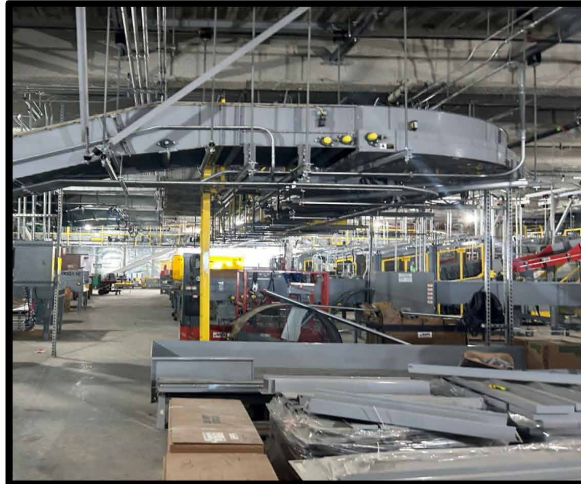
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**March 6, 2025**

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## Terminal 6 Construction Updates

- Interior work continues – baggage handling, elevators, escalators
- Concrete slabs on grade and on deck nearing completion
- Interior walls underway
- Roadway construction continues with passenger bridges being positioned.
- Internal mechanical, electrical, and plumbing work continues
- Project construction remains on schedule





Upcoming Procurement Bid Schedule

Upcoming Construction Trade & GCGR Packages  
30-60-90 Day Forecast

	Bid #	RFP Description	RFP Posting Date
Trades	11A	Loading Dock Equipment	Feb-25
	11B	Food Service Equipment	Feb-25
	32D	Permanent Fence (Airside)	March / April 2025
GC/GR	GR29	Final Cleaning	Jun-25
	GR30	Glass Cleaning	Jun-25

To stay up to date on contracting opportunities:  
<https://portauthoritybuilds.com/redevelopment/us/en/jfk/planned-projects/terminal-6/jmp---terminal-6.html#contracting>



Upcoming Operational Opportunities  
30-60-90 Day Forecast

There will be future procurement opportunities for **People with Reduced Mobility (PRM) services and IT services:**

Upcoming IT Bid Packages

RFP Description	Posting Date	Outreach Event	Submission Date
CCTV/Lenel Access Control	Mar-25	3/14/2025	TBD
Network, Wireless, VoIP	Mar-25	3/14/2025	TBD
Enterprise Service Bus	Mar-25	3/14/2025	TBD
Content Management System	Mar-25	3/14/2025	TBD
DAS (Distributed Antenna System)	Mar-25	3/14/2025	TBD
Cybersecurity Assessment	Mar-25	3/14/2025	TBD
Common Use Systems (AOBD, RMS, MUFIDS, Self-Serve Kiosks, E-gates, Biometrics)	Mar-25	3/14/2025	TBD

To stay up to date on contracting opportunities:  
<https://portauthoritybuilds.com/redevelopment/us/en/jfk/planned-projects/terminal-6/jmp---terminal-6.html#contracting>



Current Operational Opportunities

- Procurement opportunities at JFK T6 are open to all who meet the requirements.
- There are current & upcoming procurement opportunities available in:
  - **Guest Experience Services (RFP deadline March 17, 2025)**
  - **IT services (first outreach event March 14, 2025)**

IT Services Info Session  
Register Here:



SCAN QR CODE



- **Security Services (postponed)**
- **Maintenance and Janitorial Services (postponed)**

For more information on the upcoming RFPs:  
<https://portauthoritybuilds.com/redevelopment/us/en/jfk/planned-projects/terminal-6/jmp---terminal-6.html#contracting>



NEW: Terminal 6 Tenant Opportunities

- JMP's airline partners (Cathay Pacific, Lufthansa Group and Aer Lingus) are offering MWBE and LBE subcontracting opportunities through their general contractors.
- Their contact details will be provided once they are prepared to initiate the project.

Subcontracting Example:

Project	Subcontracting Opportunities	Prime Contractor	Contact Information
Aer Lingus Lounge (4,500 sqft)	Carpentry, paint/wall treatments, flooring, signage, mechanical, electrical, and plumbing trades.	To be awarded in April	Paul Sefcovic, Senior Project Manager, RMChin, psfscovic@rmchin.com

To stay up to date on contracting opportunities:  
<https://portauthoritybuilds.com/redevelopment/us/en/jfk/planned-projects/terminal-6/jmp---terminal-6.html#contracting>



## Community Outreach Highlights

### T6 Local Business Marketplace Information Session

On October 8, JMP kicked off the first of nine outreach events to share information about the T6 Local Business Marketplace. The event was co-hosted by Congressman Meeks, Queens Borough President Donovan Richards, and the PANYNJ.



### T6 Operations Outreach Event

On January 13, 2025, JMP, in partnership with the PANYNJ, hosted an event highlighting upcoming operational opportunities, including guest experience, security, and janitorial & maintenance RFPs for T6.



## Community Outreach Highlights

### NYSABPRHAL Conference Feb. 14-16

JMP attended the 54th Annual NYSABPRHAL Conference, engaging with the public about upcoming job opportunities in guest experience, security, IT, and janitorial & maintenance services at T6.



### Gateway to Growth & MWBE Information Sessions

JMP continues to host ongoing MWBE information sessions and Gateway to Growth workshops on topics beneficial to the Queens community.

#### Online & Virtual Outreach Events

9/18/24	MWBE General Information Session
10/2/24	MWBE General Information Session
10/16/24	Gateway to Growth - Responding to RFPS
11/6/24	MWBE General Information Session
11/20/24	Gateway to Growth - Updating Your Business Profile
12/4/24	MWBE General Information Session
12/11/24	Gateway to Growth - Social Media Marketing
2/19/25	Gateway to Growth - Marketing to Prime Contractors



#### Upcoming Events:

- **3/7/25** - AECOM SDVOB Match Maker – Building 111
- **3/19/25** - Gateway to Growth: How to Identify and Market to Prime Contractors



# Realterm JFK Development Project Status

- 347,000 square foot air cargo development with 3 accompanying Group VI aircraft ramp positions targeting LEED Silver in JFK's Cargo Area D. The facility is fully leased to Worldwide Flight Services, Inc. (WFS).
- Development was substantially completed in December 2024 and operations commenced shortly after in January of this year. A ceremonial ribbon-cutting is expected this spring and CAC will be invited to attend.
- The facility is equipped with over 30 internal and external electric vehicle and equipment chargers to mitigate emissions, enabling the tenant to migrate to Zero Emissions GSE throughout the facility.
- Development is expected to employ approximately 400 full-time equivalent jobs within the first 3 years of operations. WFS, the main user of the site, is a ground handler who continuously advertises its opportunities in local publications. More information on WFS's employment opportunities can be found at the following website:

<https://jobs.wfs.aero/>



A NEW  
**JFK**  
TAKING OFF

**PORT  
AUTHORITY  
NY NJ**  
AIR LAND RAIL SEA

Development Location in Cargo Area D



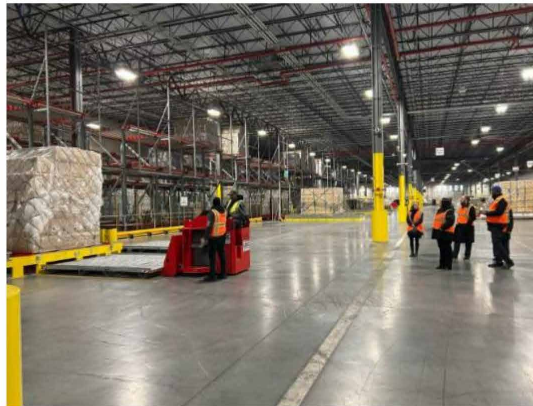
Aerial View – Q4 2024





# Operations within the Air Cargo Facility

- Centralized ETV system capable of holding over 200-unit load devices increasing the efficiency of the facility.
- Over 3,000 square feet of climate-controlled facility space for perishables and pharmaceuticals.
- Electric chargers installed throughout the development for forklifts and vehicles.
- User plans to utilize the latest innovations including a Dock Management System, Warehouse Progress Monitoring, Auto Dimensioning Equipment, and Unit Load Device Management Systems.
- Increases the user's cargo handling capacity at the airport by 25%.





# Development Lessons Learned

Throughout the life of this project the Realterm and VRH Teams have attended and hosted countless outreach events, where we have had the privilege of meeting hundreds of potential MWBE firms, many of whom we have had the pleasure of engaging in this project. Furthermore, throughout this process we were able to identify many of the challenges that these firms faced. While we have bridged the gap with our partners on many of these challenges, we acknowledge that they exist and remain committed to the program utilizing the lessons learned as a guideline.

## 1) Stronger Community and Industry Relationships

- Partnering with MWBEs helps build relationships with diverse business owners, fostering long-term partnerships that can lead to future collaborations throughout or respective portfolios. While every MWBE Subcontractor may not have received an opportunity on this project, both Realterm and VRH will continue this commitment to the program by continued engagement and to qualify subcontractors within the JFK Redevelopment program footprint.

## 2) Access to Unique Expertise & Innovation

- We have learned that many MWBEs bring specialized skills, niche market knowledge, and innovative approaches that add value to projects. Their diverse perspectives can contribute to creative problem-solving and better project outcomes.
- Working with MWBEs helps businesses tap into new markets and expand their professional networks.
- MWBEs often have strong local connections and insights that can open doors to additional opportunities.

## 3) Commitment to Equity & Corporate Social Responsibility (CSR)

- Engaging MWBEs supports economic equity and promotes inclusive business practices.
- It aligns with diversity, equity, and inclusion (DEI) initiatives, which are increasingly important for clients, investors, and stakeholders.

## Success Stories

- **DCI:** MBE Subcontractor who provided HVAC Controls for the project.
- **Just in Case Fire:** Tier 1 LBE and MBE Subcontractor that we met at an outreach event and provided fire extinguishers for the project.
- **FCS Group, LLC:** Tier 2 LBE and MBE Subcontractor and provided exterior and interior painting for the project.
- **Centron Enterprises, LLC:** MBE Subcontractor we met at a Meet the Primes Event and provided specialty flooring installation for the project.



# Community Development Initiatives

## Round 2

**Scholarships** – award full-tuition scholarships for local students to attend Vaughn College (Bachelor's Degree) or York College (Master's Degree). Paid summer internships and job placement upon graduation.

**Challenge Charter Schools** – support development and implementation of new aviation STEM Program at Challenge Charter Schools in Far Rockaway.

**Student Poster Contest** – solicit original artwork from local students to beautify high pedestrian traffic areas impacted by JFKR construction.

**Pre-Apprenticeship / Direct Entry** – partnership with NYC Building & Construction Trades Council to connect local residents with apprenticeship programs in unionized construction workforce.



# Poster Contest Overview

- Students in schools close to JFK are eligible, Grades 6 – 12 ('Tier 1' zip codes)
- Hand drawn or digital poster designs accepted
- Up to 6 winners to be selected. Winning poster designs to be publicly displayed in multiple locations across the airport
- **Submissions Due: April 15, 2025**
- Public Announcement of Winners: June 2025
- For more information visit:  
[www.anewjfk.com/postercontest](http://www.anewjfk.com/postercontest)



**JFK Redevelopment Art & Poster Contest**  
Submissions due April 15th, 2025

The JFK Redevelopment Program is looking for student art to beautify public areas at the airport that are impacted by construction.

This year's theme is *"Aviation, With A Queens Sense of Place."*

The top 6 winning posters will be publicly displayed in various locations across the airport, including along pedestrian walkways and in the JFK AirTrain.

**Who Can Participate:**  
All students in grades 6-12 enrolled at a school in local, Tier 1 zip codes\* are eligible to participate.  
Each student must have an academic advisor submit the art on their behalf, pursuant to the Poster Submission Guidelines.

**How to Enter:**  
Only one art submission is permitted per student. Each student (or parent/guardian) must sign the Official Rules found in the Poster Submission Guidelines.  
Incomplete entries will not be eligible. Posters must meet the Poster Submission Guidelines, which can be found at [anewjfk.com/PosterContest](http://anewjfk.com/PosterContest)

\*Eligible "Tier 1" Zip Codes: 11406, 11411, 11412, 11413, 11414, 11416, 11417, 11418, 11419, 11420, 11421, 11422, 11423, 11425, 11429, 11430, 11432, 11433, 11434, 11436, 11438, 11439, 11440, 11441, 11442, 11443, 11444, 11445, 11446, 11447, 11448, 11449, 11450, 11451, 11452, 11453, 11454, 11455, 11456, 11457, 11458, 11459, 11460, 11461, 11462, 11463, 11464, 11465, 11466, 11467, 11468, 11469, 11470, 11471, 11472, 11473, 11474, 11475, 11476, 11477, 11478, 11479, 11480, 11481, 11482, 11483, 11484, 11485, 11486, 11487, 11488, 11489, 11490, 11491, 11492, 11493, 11494, 11495, 11496, 11497, 11498, 11499, 11500, 11501, 11502, 11503, 11504, 11505, 11506, 11507, 11508, 11509, 11510, 11511, 11512, 11513, 11514, 11515, 11516, 11517, 11518, 11519, 11520, 11521, 11522, 11523, 11524, 11525, 11526, 11527, 11528, 11529, 11530, 11531, 11532, 11533, 11534, 11535, 11536, 11537, 11538, 11539, 11540, 11541, 11542, 11543, 11544, 11545, 11546, 11547, 11548, 11549, 11550, 11551, 11552, 11553, 11554, 11555, 11556, 11557, 11558, 11559, 11560, 11561, 11562, 11563, 11564, 11565, 11566, 11567, 11568, 11569, 11570, 11571, 11572, 11573, 11574, 11575, 11576, 11577, 11578, 11579, 11580, 11581, 11582, 11583, 11584, 11585, 11586, 11587, 11588, 11589, 11590, 11591, 11592, 11593, 11594, 11595, 11596, 11597, 11598, 11599, 11600, 11601, 11602, 11603, 11604, 11605, 11606, 11607, 11608, 11609, 11610, 11611, 11612, 11613, 11614, 11615, 11616, 11617, 11618, 11619, 11620, 11621, 11622, 11623, 11624, 11625, 11626, 11627, 11628, 11629, 11630, 11631, 11632, 11633, 11634, 11635, 11636, 11637, 11638, 11639, 11640, 11641, 11642, 11643, 11644, 11645, 11646, 11647, 11648, 11649, 11650, 11651, 11652, 11653, 11654, 11655, 11656, 11657, 11658, 11659, 11660, 11661, 11662, 11663, 11664, 11665, 11666, 11667, 11668, 11669, 11670, 11671, 11672, 11673, 11674, 11675, 11676, 11677, 11678, 11679, 11680, 11681, 11682, 11683, 11684, 11685, 11686, 11687, 11688, 11689, 11690, 11691, 11692, 11693, 11694, 11695, 11696, 11697, 11698, 11699, 11700, 11701, 11702, 11703, 11704, 11705, 11706, 11707, 11708, 11709, 11710, 11711, 11712, 11713, 11714, 11715, 11716, 11717, 11718, 11719, 11720, 11721, 11722, 11723, 11724, 11725, 11726, 11727, 11728, 11729, 11730, 11731, 11732, 11733, 11734, 11735, 11736, 11737, 11738, 11739, 11740, 11741, 11742, 11743, 11744, 11745, 11746, 11747, 11748, 11749, 11750, 11751, 11752, 11753, 11754, 11755, 11756, 11757, 11758, 11759, 11760, 11761, 11762, 11763, 11764, 11765, 11766, 11767, 11768, 11769, 11770, 11771, 11772, 11773, 11774, 11775, 11776, 11777, 11778, 11779, 11780, 11781, 11782, 11783, 11784, 11785, 11786, 11787, 11788, 11789, 11790, 11791, 11792, 11793, 11794, 11795, 11796, 11797, 11798, 11799, 11800, 11801, 11802, 11803, 11804, 11805, 11806, 11807, 11808, 11809, 11810, 11811, 11812, 11813, 11814, 11815, 11816, 11817, 11818, 11819, 11820, 11821, 11822, 11823, 11824, 11825, 11826, 11827, 11828, 11829, 11830, 11831, 11832, 11833, 11834, 11835, 11836, 11837, 11838, 11839, 11840, 11841, 11842, 11843, 11844, 11845, 11846, 11847, 11848, 11849, 11850, 11851, 11852, 11853, 11854, 11855, 11856, 11857, 11858, 11859, 11860, 11861, 11862, 11863, 11864, 11865, 11866, 11867, 11868, 11869, 11870, 11871, 11872, 11873, 11874, 11875, 11876, 11877, 11878, 11879, 11880, 11881, 11882, 11883, 11884, 11885, 11886, 11887, 11888, 11889, 11890, 11891, 11892, 11893, 11894, 11895, 11896, 11897, 11898, 11899, 11900, 11901, 11902, 11903, 11904, 11905, 11906, 11907, 11908, 11909, 11910, 11911, 11912, 11913, 11914, 11915, 11916, 11917, 11918, 11919, 11920, 11921, 11922, 11923, 11924, 11925, 11926, 11927, 11928, 11929, 11930, 11931, 11932, 11933, 11934, 11935, 11936, 11937, 11938, 11939, 11940, 11941, 11942, 11943, 11944, 11945, 11946, 11947, 11948, 11949, 11950, 11951, 11952, 11953, 11954, 11955, 11956, 11957, 11958, 11959, 11960, 11961, 11962, 11963, 11964, 11965, 11966, 11967, 11968, 11969, 11970, 11971, 11972, 11973, 11974, 11975, 11976, 11977, 11978, 11979, 11980, 11981, 11982, 11983, 11984, 11985, 11986, 11987, 11988, 11989, 11990, 11991, 11992, 11993, 11994, 11995, 11996, 11997, 11998, 11999, 12000.

**All entries must be received by the deadline, April 15, 2025 at 11:59 PM EST.**

THE NEW TERMINAL ONE  
JFK INTERNATIONAL AIRPORT

JFK EDUCATION

PORT AUTHORITY  
NY NJ  
NEW YORK NEW JERSEY

JFK Millennium Partners



# Poster Contest Outreach Events



## IN-PERSON OUTREACH EVENT

March 13, 2025 | 5PM

JFKR CIC

144-33 Jamaica Avenue, Jamaica, NY 11435



## VIRTUAL OUTREACH EVENT

March 20, 2025 | 5PM

MSTEAMS LINK

# Solicitation of Proposals / Contact Information

Submissions of New Proposals for Community Development Initiatives are being accepted through May, 2025.

Email your proposal to the **Co-Managers of External Affairs & Community Outreach** and cc the **JFK Redevelopment Inbox**.

**Rachelle Antoine**

[Raantoine@panynj.gov](mailto:Raantoine@panynj.gov)

**Akshar Patel**

[akspatel@panynj.gov](mailto:akspatel@panynj.gov)

**JFK Redevelopment**

[jfkredemption@panynj.gov](mailto:jfkredemption@panynj.gov)

# Community Development Initiatives

## Round 1

- ✓ **CAO Rockaway Career Center** – match job seekers in local community with jobs in construction and airport operations at a dedicated office in Far Rockaway.
- ✓ **Office of Second Chance Employment** – connect formerly incarcerated individuals and others with past involvement in the criminal justice system from the local community with jobs.
- ✓ **Institute of Concessions** – extensive training program to enable and equip local, small, and diverse businesses to qualify and compete for concessions opportunities as part of JFKR.
- ✓ **Aviation & Aeronautics Academy** – new aviation-focused science and technology education program for local students in grades 1-12 to encourage them to seek out educational and career paths in aviation, in partnership with York College





# CAO Rockaway Career Center

Rockaway Career Center 2024				
KPI	2020-2022	2023	2024	Total
Customers Served	5009	2872	2747	10628
Unique Referrals	3563	2544	2522	8629
JFK Airport Placements	760	400	427	1587
Queens Residents Placed	397	187	249	833
Target Zip Placements	339	165	222	726

# Institute of Concessions

- 3 Cohorts (44 Businesses) Successfully Completed
- 6 Graduates Awarded Contracts To Date on the JFKR Program  
*(Additional success stories to be announced )*
- Cohort 4: Launch Details Coming Soon!  
(focus on retail opportunities)



Cohort 1 Graduation  
November 2023



Cohort 2 Graduation  
June 2024



Cohort 3 Graduation  
December 2024

# Aviation & Aeronautics Academy at York College

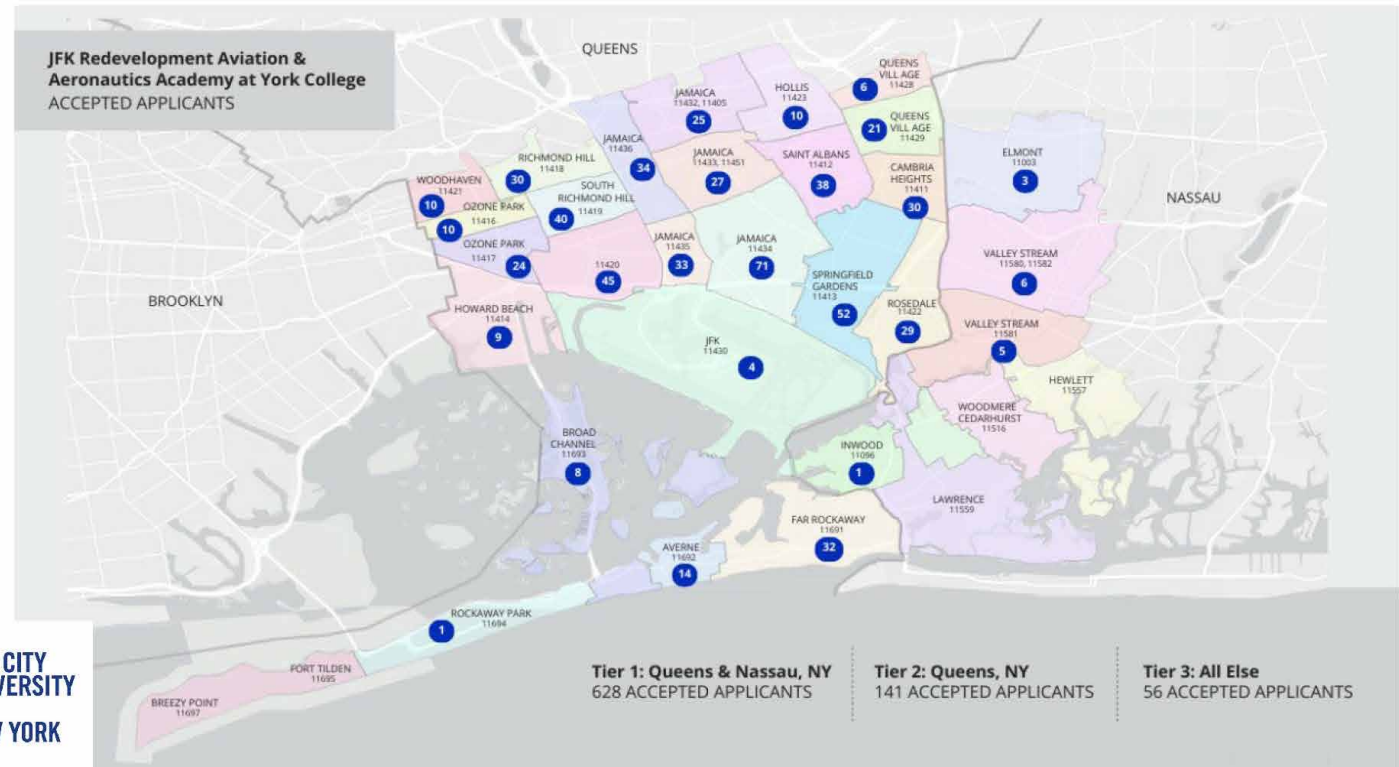
## Year 1 Overview

**825 Students**

350 Fall 2023

350 Spring 2024

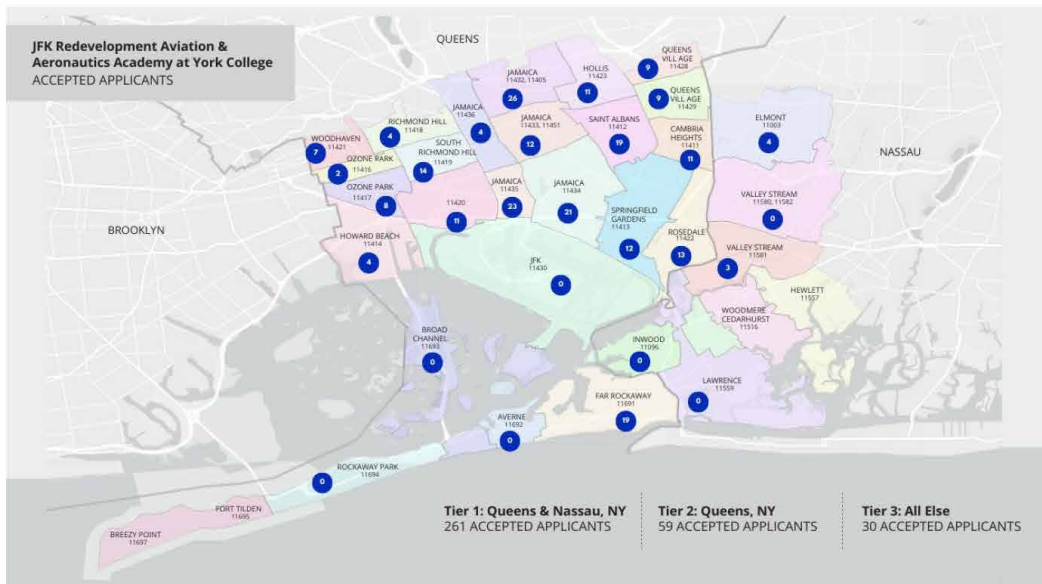
125 Summer 2024





# Aviation & Aeronautics Academy at York College

## Spring 2025 Applicants



**350 Students Submitted Applications**

Dates: March 1, March 8, March 15, March 22



# JFK Redevelopment Girls in Aviation Day 2024

On **Saturday, October 5th**, the **JFK Redevelopment Program** proudly hosted the **3rd Annual Girls in Aviation Day**, inspiring **89 girls (K-12)** to explore the exciting world of aviation through hands-on activities and real-world experiences.

- **Airside Tour:** Behind-the-scenes look at JFK terminals and redevelopment sites, plus a visit to the **American Airlines Hangar** to explore a **Boeing 777-300**, including flight deck, first-class cabins & crew quarters.
- **Special Guest: Jabili Kandular, Miss New Jersey USA 2024 & private pilot**, delivered motivational remarks.
- **Workshops & Activities:**
  - Panel discussion** with women aviation professionals
  - Hands-on sessions** building Lego aircraft & wooden plane
  - Drone exercises** & aviation-themed workbooks

Special Thanks to Our Partners & Sponsors:

Women in Aviation, Delta Air Lines, JFKIAT, Cradle of Aviation Museum, The New Terminal One, URW, Alstom Group, JFK Millennium Partners, JFK T8 Innovation Partners, JetBlue Airways, Aviation High School, August Martin High School, CUNY York College, Vaughn College, M&R Concessions, Pizza Port, Sensitive Treasure by Lynn, and KisKreations.

**JFK Girls in Aviation Day Will Return October 2025!**



A NEW  
**JFK**  
TAKING OFF NOW

**PORT  
AUTHORITY  
NY NJ**  
AIR LAND RAIL SEA

# JFK Redevelopment Black History Month Event

Fireside chat spotlighting selected Black-Owned Concessionaires on the JFKR Program

On Monday, February 24th, the JFK Redevelopment Program hosted a **Black History Month Fireside Chat** in partnership with NAACP, Greater Jamaica Development Corp, and Rockaway Development Revitalization Corporation.

The event celebrated the achievements of **Black-owned businesses** selected as concessionaire partners for JFK Airport.

- **Loycent Gordon**, Neir's Tavern
- **Keishon Warren**, Brooklyn Blend
- **Amerrah Danielson**, Beautiful Amore Skincare
- **Dianna Rose**, Dianna Rose & Associate, JFK IOC Facilitator

Attendees joined the event, celebrating community partnerships and the future of Black-owned businesses at JFK.





## Upcoming Event

### JFK Redevelopment Watch & Learn Series

#### In Collaboration with The New York Metro Black Pilots Association

**Purpose:** To teach students and adults the history of aviation, aerospace, along with accomplishments that have impacted the direction of science, technology, engineering and mathematics via the use of motion cinema pictures

- **Time:** 6PM
- **Location:** JFK Redevelopment Community Information Center | 144-33 Jamaica Avenue, Jamaica, NY 11435
- **Upcoming Movies:**
  - Disney: Expedition Amelia (March 14, 2025)
  - Disney: Crater (June 27, 2025)



# Upcoming Student Internship Opportunity

## Summer Intern, JFK Redevelopment: Community Outreach & Compliance + Technical Support

We are looking for an intern who's interested in airport infrastructure development, data analysis, and community engagement.

### Responsibilities

- Support community outreach events, Compile and analyze community data, Support the Redevelopment team with implementation and tracking of initiatives
- Review designs for consistency with Requirements for Performance of Work (RPW)
- Review Operational Readiness Activation and Transition (ORAT) plans

### Minimum Qualifications

- Enrollment at a college/university through Summer 2025 and into the Fall 2025 semester
- Engineering, Aviation, Business, or related major

### Desired Qualifications

- Experience with Microsoft Office (Word, Excel, PowerPoint, etc.)
- Eager to learn
- Self-starter and proactive
- Strong writing and presentation skills



**Link to Apply:** <https://www.jointheportauthority.com/jobs/15650496-summer-intern-jfk-redevelopment-technical-support>

## JFK Community Information Center

144-33 & 35 Jamaica Avenue | Jamaica, NY 11435

- In-person assistance is available Tuesdays, Wednesdays, and Thursdays, from 9am-5pm.
- Visit [www.anewjfk.com](http://www.anewjfk.com) to schedule an appointment with the MWBE Consultants, Contractors, and Terminal Developers.
- Information sessions, Hiring events, Educational programming, Certification workshops, Networking opportunities





# Community Information Center Data

October – February 2025

# OF OUTREACH OFFICE VISITS	303 OFFICE VISITS
# OF EVENT ATTENDEES	1293+ EVENT ATTENDEES
# OF CAO JOB REFERRALS	98 REFERRALS

125

# JFKR Community Information Center

October– February 2025 Event Data

# OF INTERNAL EVENTS	5 INTERNAL EVENTS
# OF EXTERNAL EVENTS/MEETINGS	28 EXTERNAL EVENTS
# OF CAREER FAIRS ATTENDED	5 CAREER FAIRS

126

# PANYNJ Certification

October 2024 – February 2025

# OF MWBE CERTIFICATION ATTENDEES	8 ATTENDEES
# OF ACDBE CERTIFICATION ATTENDEES	14 ATTENDEES
# OF MWBE/ACDBE CERTIFICATION INFO SESSIONS	2 INFO SESSIONS

127

# JFK Redevelopment Youth Programs

October 2024 – February 2025 (Zip Code Breakdown)

# OF YOUTH PROGRAMS	3 PROGRAMS GIRLS IN AVIATION DAY 2 WATCH & LEARNS
# OF YOUTH PROGRAM ATTENDEES	147+ STUDENTS
# OF STUDENTS TIER 1	131 STUDENTS
# OF STUDENTS TIER 2	16 STUDENTS
OF CAREER DAYS	5 CAREER DAYS

128

# L/M/WBE Business Utilization

October 2024 – February 2025

Food & Catering	Graphics & Printing	Locations
Pizza Port, 11430	Party Moment, 11435	Robert Ross Johnson Family Life Center, 11434
SimplytheBest Catering, 11413	JFK Office Supermarket, Inc., 11434	
Chosen Cultures, 11434	IJ Printing, 11432	
M&R Concessions, 11430	L&M, Printing, 11580	
Subways, 11435	SeSativeTreasureS, 11435	

**PORT  
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NY NJ**

# Thank you.

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**AIR LAND RAIL SEA**