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### Message from Leadership

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I would like to express my sincere gratitude and extend the warmest wishes to each one of you. Thank you all for participating in our holiday montage—each year it gets better and better and it's such a joy to watch. I also want to thank those who were able to attend our JFK/KAAMCO Holiday Meeting this year. More importantly, I want to express once again how grateful I am for the strong relationships we have built at JFK and for the way we continue to work together as a close-knit family. Like any family, we may not always agree, but we always come together with a shared commitment to success. I wish you all the same blessings that I have been fortunate to receive this year, and I pass those blessings on to you during this holiday season and into the new year. - **Teresa Rizzuto**, General Manager, JFK Airport



**Happy New Year from JFK Redevelopment!**

As we enter a new year, we want to pause to reflect on all that was accomplished in the past year. In 2025, we activated major roadway improvements, including new access roads for Terminals 4, 5, and 7. We also energized a new electrical substation, a critical piece of our expanded electrical infrastructure that supports current operations and future growth. Across the Central Terminal Area, our work continues to rise—literally—with above-ground construction now underway on the new Ground Transportation Center (GTC). On the airfield, work is well underway on the South Hardstands site, where we met our commitment to partially deliver the project in time to support operations during the UN General Assembly in September. The AirTrain Redevelopment Program was also awarded \$60 million for planning and early action works—an important step toward improving the current system and meeting long-term passenger needs as we look into the future.

And, just last week, we activated the new Westbound Connector Road, which seamlessly connects roadway traffic from the JFK Expwy to the Van Wyck Expwy for the first time in the airport's history.

As we look ahead to 2026, we are gearing up for the most-anticipated milestones of the program – the opening of the first phases of new Terminals 1 and 6 – to propel us ever closer to becoming a world-class gateway to the world.

Finally, as we celebrate these accomplishments and look ahead to the new year, we can't forget to celebrate you. Thank you for your talent, professionalism, and steadfast commitment to delivering a world-class airport for New York. We are proud of all we've achieved together, and even more excited for what the coming year will bring. And finally, Happy New Year to all - wishing you and your families a healthy, successful New Year.

- **Jessica Forse**, JFKR Program Executive

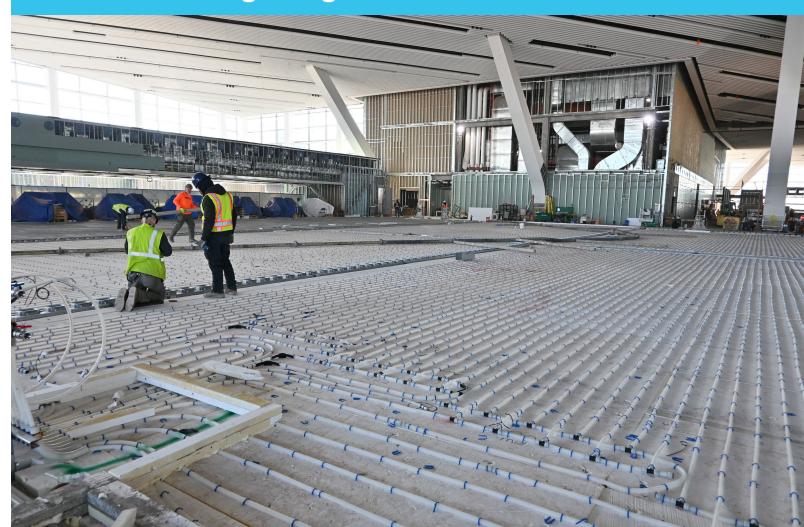
## New Terminal One



Completed exterior curtain wall and canopy



Radiant flooring being installed near check-in counters



Future check-in counters

### Ongoing work includes

- Baggage handling system testing ongoing
- Traffic signal systems testing ongoing
- Radiant flooring and terrazzo installation on-going
- Tenant space fit-out ongoing

### Completed work

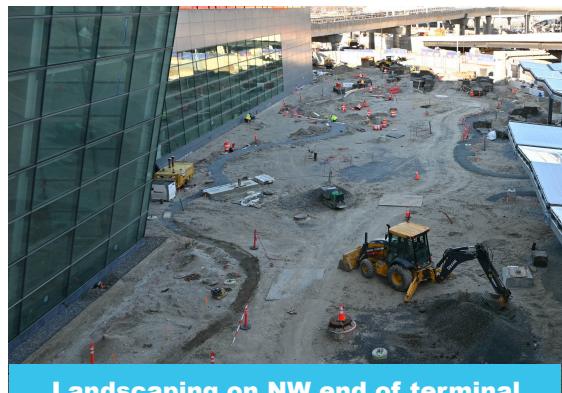
- Taxilane KG re-opened for operations early December
- Medium Temperature Hot Water service to New Terminal One activated mid-December



Work continues on the exterior canopy on arrivals level

## New Terminal One, cont.

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Landscaping on NW end of terminal



Connector bridge from future GTC Garage to NTO Departures



Nearly completed canopy on departures level



Future roadway for dedicated shuttle buses and taxis opening this winter

## Terminal 6 - North Terminal Development Updates



Airside utility and apron concrete pours

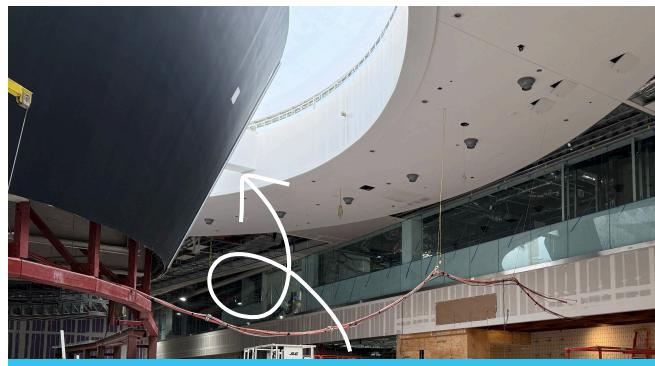
### Ongoing work includes

- Concrete pouring continues airside
- Terminal 5 departures egress roadway opening later this winter
- Intergarage connector bridge activating early 2026
- Baggage Handling System integrated site acceptance test activating
- Terminal Life Safety Integration Testing targeting Q2 2026

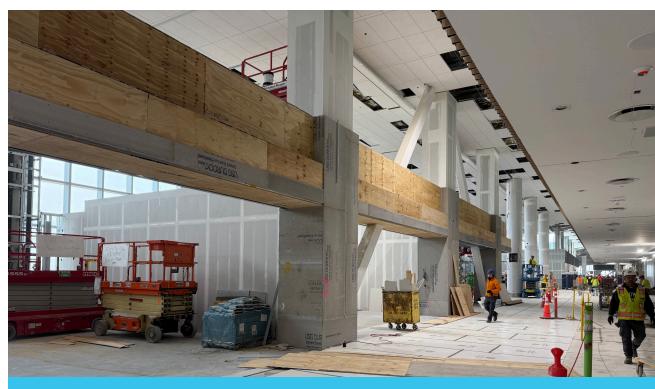
Terminal 5 departures egress roadway to open later this winter



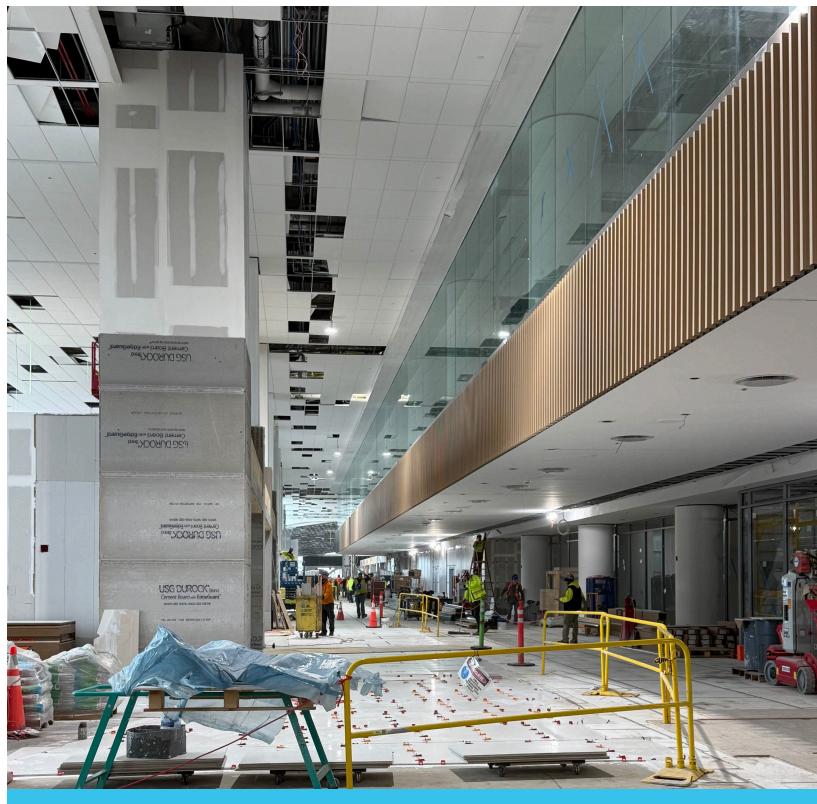
## Terminal 6, cont.



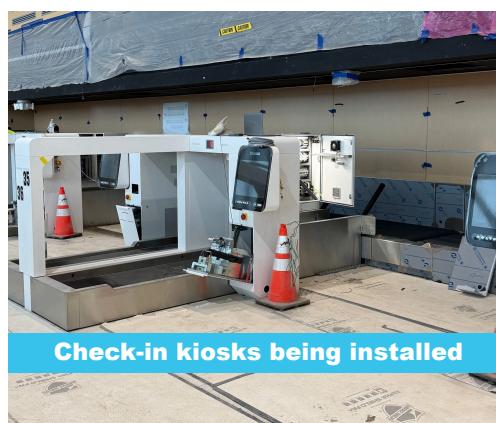
Ongoing art installation in concessions area



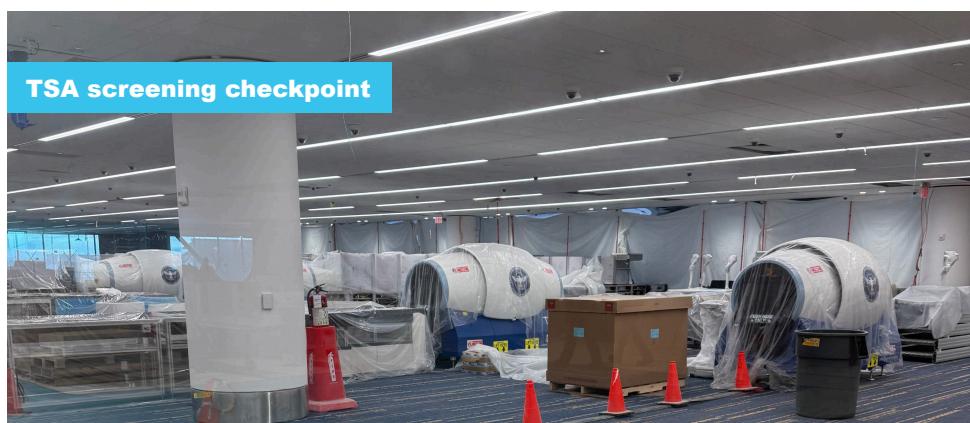
Ongoing work in concessions area



Terrazzo floor tiles being installed in concessions area



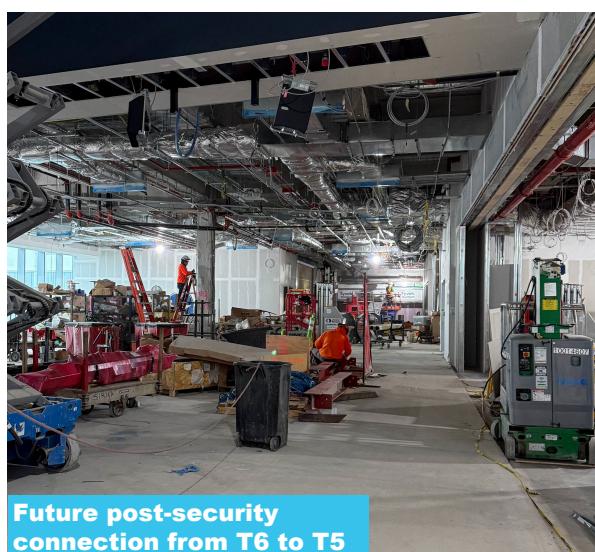
Check-in kiosks being installed



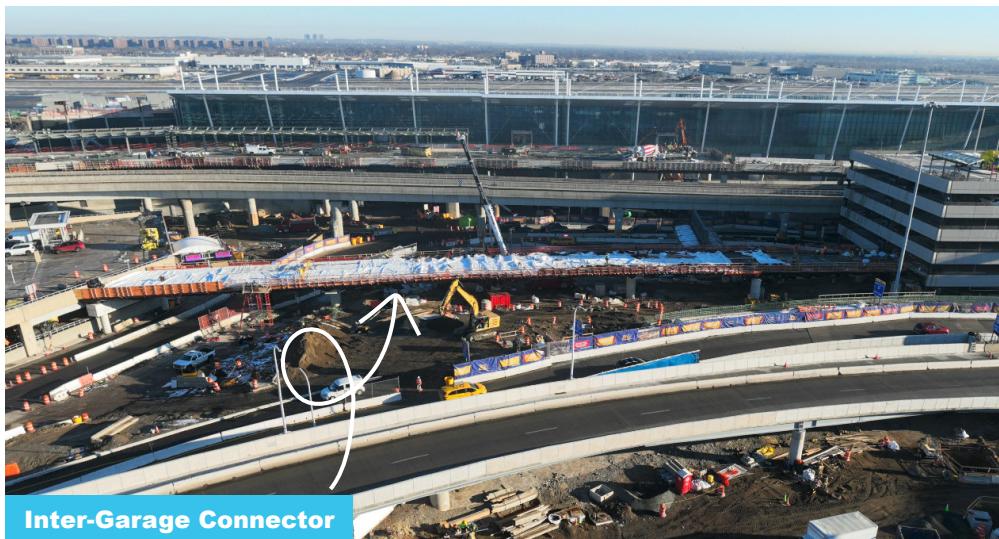
TSA screening checkpoint



Former Terminal 7 departures roadway demolition



Future post-security connection from T6 to T5



Inter-Garage Connector

## Bye-Bye MetroCard

Effective December 31, 2025, the Metropolitan Transportation Authority has discontinued MetroCard sales across the New York City Transit network including subway, buses, and AirTrain JFK - as part of the OMNY contactless payment transition. This change will affect all AirTrain JFK passengers.

Metro News and Hudson News locations will continue selling existing MetroCard inventory while supplies last. Preloaded MetroCards with a minimum value of \$8.50 will continue to be accepted as a valid payment method for AirTrain JFK fare after December 31st, 2025. MetroCard fare gates will remain in operation at Jamaica and Howard Beach Stations until further notice. ABM Parking will be conducting remote MetroCard sales at each Terminal. Please refer to the latest General Manager's Bulletin for the most up-to-date remote sales schedule.



### IMPACT TO EMPLOYEES

- 30-Day and 10-Trip AirTrain fares will not be available on OMNY until after February 2026.
- The MetroCard fare gates will remain in operation for employee use.
- The 30-Day and 10-Trip AirTrain MetroCards are activated on first use, not on the date of purchase. Employees may purchase additional MetroCards for use in future months.
- After December 31, 2025, employees must obtain Employee Only AirTrain MetroCards from ABM Parking (Building 141), or Metro News and Hudson News which will continue selling AirTrain MetroCards until supply runs out.
  - Payments for AirTrain MetroCards - which can be made by check, credit card, or money order - are accepted at the ABM Parking Sale Office on the first floor of Building 141 from 8:00 AM to 5:00 PM, Monday through Friday.
  - Employees must provide a valid Airport ID (JFK SIDA badge, Flight Crew ID, Company ID, etc.) at the time of purchase.

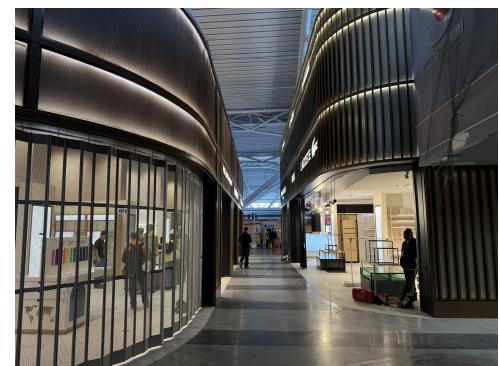
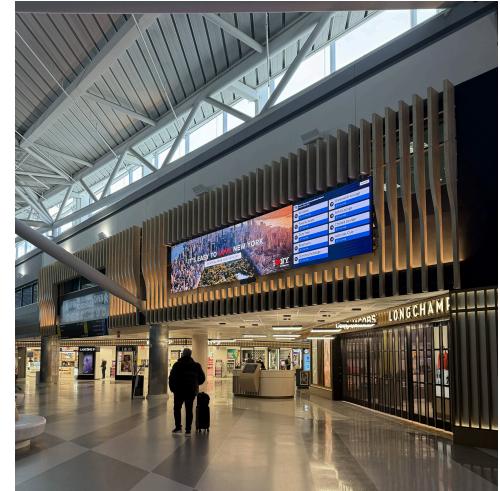
## T6 Concessions

JFK Terminal 6 will have a mix of local and diverse businesses that embody the spirit of New York—bold, innovative, and resilient. More than a dozen culinary options will be available, with many of the brands originating from New York City's five boroughs, among them: Alidoro (Manhattan); BKLYN Blend (Brooklyn); Di Fara Pizza (Brooklyn); For Five Coffee Roasters (Queens); Fuku (Manhattan); Hanoi House (Manhattan); and PJ Clarke's (Manhattan). T6 will also feature nearly 38,000 square feet of duty-free and retail space. Guests will find a curated selection of travel essentials, local products, and unique mementos within concept shops such as Chelsea Outpost, City Square Supply, Skyline Central, and Astor & Lenox. The retail experience will also feature a mix of global luxury brands and local New York favorites including: The Green Market showcasing NYC's finest artisanal goods; Theater of Dreams, a fragrance haven inspired by Union Square's Daryl Roth Theatre; and The Liquor Libraries offering premium spirits and a Prohibition-era speakeasy. Hudson and Dufry, subsidiaries of JMP partner Avolta, will manage the T6 retail program.

## Terminal 8 Concessions

The Port Authority, in partnership with American Airlines and ASUR Airports, LLC is nearing completion on a \$125 million commercial redevelopment program for Terminal 8 at JFK. This initiative introduces a new great hall and over 60 shopping and dining options, emphasizing locally owned and diverse businesses to create economic opportunities for the community. The program will feature world-renowned culinary offerings from brands like Eataly and Momofuku, alongside New York favorites such as Black Tap, Alidoro, and Harlem Chocolate Factory.

The Boroughs Food Hall, operated by a joint venture among MERA US and small businesses, New York City-based Tsion Enterprises, Texas-based Food Cycle LLC and Massachusetts-based South River Partners, will deliver a curated food hall offering passengers an elevated experience spanning local specialties, street food, upscale dining, health-conscious options and comfort food under one roof. Avolta's Dufry, duty-free operator of Terminal 8, is bringing a refreshed collection of luxury boutiques replicating an open-air shop environment inspired by New York City neighborhood shopping and markets. Duty-free partners include Queens-based The Nourish Spot, New York-based Sullivan Hernandez Group, Atlanta-based Kellee Communications and Florida-based Tarra Enterprises Inc.

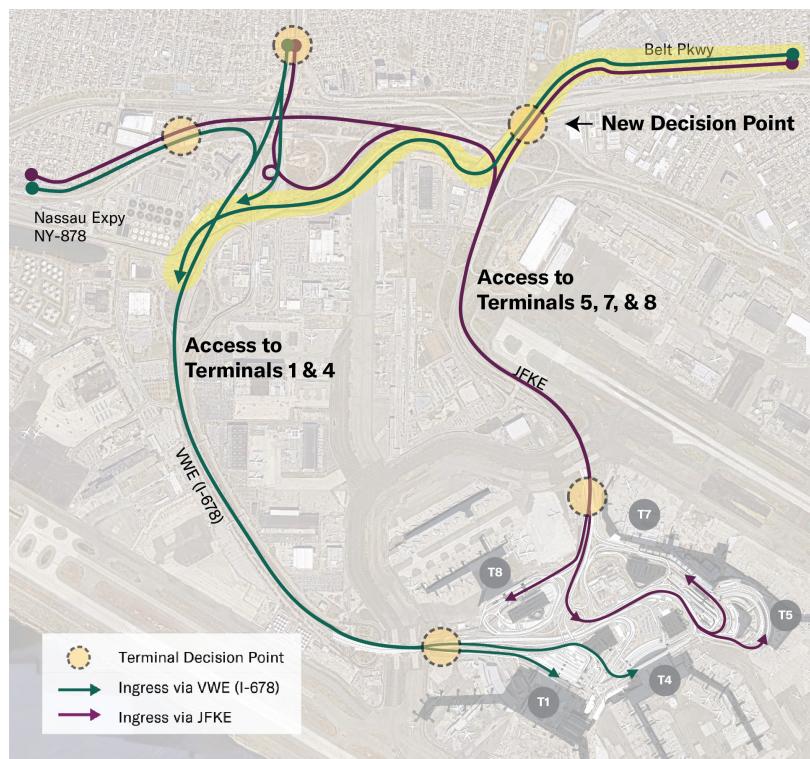


## Anticipated Openings in 2026

- Terminal 8 concessions redevelopment
- First phases of New Terminals 1 & 6
- Simplified roadway network
- Lot 9 solar project
- South Hardstands Aircraft Parking and Deicing Facility

## Westbound Connector Road Opens

This permanent roadway opened on January 6 and now brings drivers traveling from Long Island and points east heading to Terminals 1 and 4.



## JFK Redevelopment Community Information Center

144-33 Jamaica Ave. Jamaica, NY

### Hours of Operation

Monday through Friday 9 am - 5 pm

(718) 244-3834

[JFKRedevelopment@panynj.gov](mailto:JFKRedevelopment@panynj.gov)

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### Community Outreach - 2025 Events

1. Earth Day Clean-Up with Jamaica Bay-Rockaway Parks Conservancy
2. Student Art Poster Contest
3. Realterm JFK Modern Air Cargo Facility Ribbon Cutting
4. Women's History Month Celebration
5. Black History Month Celebration
6. Aviation & Sustainability Mini Summer Camp
7. Community Advisory Council Meeting
8. Watch & Learn Series x NY Metro Black Pilots Association
9. Aviation & Aeronautics Academy at York College
10. New Concessionaires, Golden Crust Ribbon Cutting
11. Girls in Aviation Day
12. Institute of Concessions, Cohort IV

